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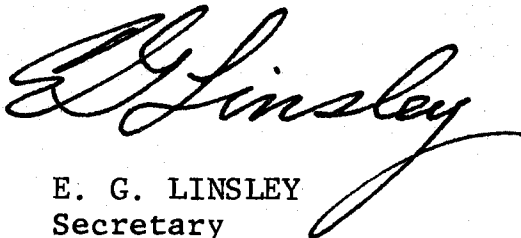
COLLEGE OF AGRICULTURAL SCIENCES
AGRICULTURAL EXPERIMENT STATION
OFFICE OF THE DEAN AND
ASSOCIATE DIRECTOR

BERKELEY, CALIFORNIA 94720

December 7, 1970

WESTERN DIRECTORS:

Attached are Minutes of November 9 and 10, 1970 business sessions of the Western Association of Agricultural Experiment Station Directors held in Washington, D. C. in connection with meetings of NASULGC. Corrections, additions and suggestions will be appreciated.


E. G. LINSLEY
Secretary

Attachment

WESTERN ASSOCIATION OF AGRICULTURAL
EXPERIMENT STATION DIRECTORS

Minutes of Fall Meeting 1970
(Washington, D. C., November 9, 10, 1970)

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WESTERN ASSOCIATION OF AGRICULTURAL
EXPERIMENT STATION DIRECTORS

Minutes of Fall Meeting 1970
(Washington, D. C., November 9, 10, 1970)

The Western Directors met in business sessions between 7:15 and 9:30 P.M. on November 9 and 8:30 and 10:30 A.M. on November 10, 1970, in the Shoreham Hotel in Washington, D. C., in connection with the annual meeting of the National Association of State Universities and Land Grant Colleges. Those present during all or part of the business sessions were:

R. K. Frevert (Arizona)	J. A. Asleson (Montana)
B. E. Day (California)	M. J. Burris (Montana)
W. M. Dugger (California)	D. W. Bohmont (Nevada)
C. F. Kelly (California)	R. E. Ely (Nevada)
E. G. Linsley (California)	P. J. Leyendecker (New Mexico)
A. F. McCalla (California)	M. L. Wilson (New Mexico)
D. R. Nielsen (California)	G. B. Wood (Oregon)
D. F. Hervey (Colorado)	C. E. Clark (Utah)
D. D. Johnson (Colorado)	K. W. Hill (Utah)
L. D. Swindale (Hawaii)	L. W. Rasmussen (Washington)
C. P. Wilson (Hawaii)	L. C. Ayres (Wyoming)
R. D. Ensign (Idaho)	M. T. Buchanan (WDAL)
J. E. Kraus (Idaho)	J. Turnbull (CSRS)
	T. W. Edminster (ARS)

Business

The following items of business were considered, including reports, subjects discussed and actions taken:

Minutes

Minutes of the August, 1970 meeting were approved as distributed. However, as a follow-up on the recorded discussion of the W.D. Special Fund, the Secretary was requested to provide Western Directors with copies of the three current cooperative funding agreements for the states of the Western Region.

Funding
Agreements
(DAL, WAERC,
Special Fund)

These agreements are attached to the present Minutes as Appendix A (DAL Agreement), Appendix B (WAERC Agreement) and Appendix C (WD Special Fund Agreement). They will also be distributed with OWDAL-60.

Report of
Chairman

Leyendecker read letters from Buchanan reporting on his CSRS assignment, Leo Gray acknowledging with thanks the letter of appreciation from W.D. for his services as Recording Secretary, H. C. Knoblauch expressing thanks for the plaque presented by W.D. following his retirement from CSRS and Chancellor J. H. Meyer acknowledging receipt of his Emeritus Membership Plaque. (The letter from Meyer was read by Kelly).

Knoblauch
Response to
W.D. Award

The letter from Knoblauch contained the following:

"The Knoblauchs received the plaque giving 'Knobby' the title of Director Emeritus of the Association of Western Experiment Station Directors yesterday.

We are especially proud of this recognition and will in every way attempt to fulfill the responsibility and honor that the title carries.

To me it has always been a pleasure to be of service to your association. In the years to come I will accept the invitation to meet with you and help aid in any way possible.

May I request that you, as Chairman of the Western Association, have this letter of thanks from Knobby placed in the minutes of your November meeting."

CSRS

Turnbull discussed:

Status of CRIS

1970-71 Salary Analysis.

Regional Centers for Rural Development.

USDA-SAES Communication re. Regional Task Forces.

Regional Workshops.

(For details on these items see Appendix D).

WDAL

Buchanan reported on:

WDAL activities while associated with CSRS (OWDAL-59). (Appendix E).

Regional and national planning (OWDAL-58, OWDAL-59).

Report of subcommittee of ESCOP Legislative Subcommittee on "Approaches to Getting Funds and Presenting Budgets" (Buchanan to Hueg, 10/29/70).

Possible future affiliation with USDA Office of Science and Education.

Executive Committee

Leyendecker reported that the revised proposal for a Rural Development Center prepared by the Oregon AES and the three state proposals receiving the next highest ranking by the Ad hoc Committee on Rural Development Center had been forwarded to CSRS for review as instructed by Western Directors at the August 1970 meeting. The Oregon Proposal has been submitted to the Ad hoc Committee for final review.

Leyendecker also reported on progress in discussion of possibilities for a Joint Meeting of Western Experiment Station Directors and Extension Directors as authorized at the W.D. meeting in August 1970.

Forward Planning Committee

Kraus, as Chairman of the Forward Planning Committee that had proposed the meeting, spoke to the subject on behalf of the Committee. It was agreed that Leyendecker would pursue the matter further with Extension Directors.

ESCOP

Chairman Wood, having already presented the annual report of ESCOP to the Experiment Station Section as a whole, spoke briefly on the following actions by ESCOP (referring Western Directors to ESCOP Minutes for details):

Continued its study of and interest in the establishment of a Washington, D.C. Office for agriculture.

ESCOPE
(cont'd)

Agreed to co-sponsor with USDA a seminar on Agricultural Science Communications in January 1971.

Named numerous directors to many national committees.

Named M. T. Buchanan, WDAL, to represent ESCOP on an ARPAC Subcommittee to evaluate planning research on a regional basis.

Approved the election of ESCOP officers without regard to rotation of position by region or by seniority of service on the committee.

Established an ad hoc Rural Development Research Committee to work with a similar committee of ECOP for purposes of joint planning and programming.

Authorized the Marketing Research Committee to work with ECOP, State Marketing Officials and others toward the objective of co-sponsoring a national marketing workshop.

Wood stated that ESCOP had recommended and the Division had elected the following for new terms on ESCOP:

N. East: B. R. Poulton, Dean and Director (Maine)

N. Central: H. H. Kramer, Associate Dean and Director (Indiana)

Southern: J. A. Whatley, Dean and Director (Oklahoma)

Western: G. B. Wood, Associate Dean and Director (Oregon).

Wood also announced the officers of ESCOP for the current year as:

Chairman: J. C. Williamson, Jr. (No. Carolina)

Vice Chairman: J. M. Beattie (Ohio)

Secretary: D. J. Burns (New Jersey)

Legislative
Subcommittee
(ESCOP)

Asleson reviewed the 1972 FY Legislative Subcommittee recommended budget for funds administered by CSRS in which the principal emphasis for new funds is in the area of environmental quality. He stated that the budget had been developed with three possible levels of support. (See W D. Minutes, August 1970, Appendix D.)

ARPAC

Frevert reviewed the Minutes of the most recent meeting of ARPAC and stated that he would see that Western Directors obtained copies. He commented that much of the discussion centered around the Colleges of 1890 and that a resolution proposing the appointment of a committee to study the matter had been forwarded for action by the Division of Agriculture, NASULGC.

Committee
of Nine,
WAERC, WSWRC,
WHERAC

No meetings of these committees have been held since reports were presented to W.D. in August 1970.

~~WSWRC~~ *WSRAC*

WSRAC
Wood reported that ~~WSWRC~~ had met on October 15 and 16, 1970 with principal emphasis in the sessions focused on Medical Health and Rural People. He stated that a full report would appear in the WSWRC Minutes which would be distributed to Western Directors.

WRRC

Ayers presented the WRRC report under the following headings (for details of report and actions of Western Directors, see Appendix F):

Task Force Reports (Food Safety, Forage Range and Pasture, Remote Sensing).

Improvement of Employment and Earnings for Disadvantaged People in Non-Metropolitan Areas.

Administrative Advisor Assignments (W-107, Frevert; W-111, Johnson; Economic and Social Aspects of Regional Migration, C. P. Wilson).

Requests for Revision: (W-95).

WRRRC
(cont'd)

Requests for Extension (W-78, W-96).

Requests to establish WRC Committees (Frevert, Wood, Burris).

Policies on Project Proposals from Task Forces.

Review of Food and Nutrition Task Force.

Report by
Edminster
re: Coopera-
tive use of
ARS facili-
ties

Dr. T. W. Edminster, Associate Administrator, ARS, joined the Western Directors to discuss ARS facilities in the western region and their potential, cooperative use. He assured the Western Directors of ARS's desire to cooperate fully with Western Directors by providing space in available ARS facilities on either a permanent or temporary basis. Several states reported that negotiations are underway to take advantage of this opportunity. (See Appendix G for a more detailed report of this discussion).

Participation
by Industry
in Task
Forces

After general discussion, Frevert moved and Rasmussen seconded, that participation by Agricultural Industry representatives in Western Regional Research Task Forces be generally encouraged but left to the discretion of the Administrative Advisor. Passed.

Participation
by Industry
in Regional
Technical
Committees

Rue Jensen, in a letter to Chairman Leyendecker raised the question of participation by Industry representatives in meetings of Regional Technical Committees. After discussion it was agreed that the statement in the Administrative Manual (p.2-7, paragraph 2.16, "Participation of commodity and industry groups on a regular basis at meetings is not advisable") adequately covers the situation by limiting regular participation but apparently not preventing occasional or irregular attendance at the discretion of the Administrative Advisor.

Advisory
Committee
for Western
Cotton
Research

Leyendecker noted that he had not yet appointed the two Western Directors called for in the motion passed at the August meeting to sponsor the formation of an advisory committee for the western cotton research program. (See W.D. Minutes of Summer Meeting, Logan, Utah, August 3-7, 1970, pp. 9-10.) Frevert spoke to the

- Advisory Committee for Western Cotton Research (cont'd) subject and Leyendecker stated that he would like to appoint McAlister (Arizona) and Day (California) to the Advisory Committee for Cotton Research. Western Directors approved.
- Washington, D.C. Director Wood reported that the question of the need for a Washington Director had been considered by the Council of Administrative Heads (Overall Deans) and that Dean Bentley had been appointed Chairman of a Committee to look into the matter with the understanding that any recommendation would be referred to the Regional Associations for review.
- Four Corners Group Meeting Hervey reported that Directors Frevert, Hervey, Hill and Wilson met in Farmington, New Mexico, September 24-28, 1970 to review research programs at their respective Stations to determine possibilities of "assigning responsibilities" for specific research areas to one or more of the Stations. In these discussions there emerged an apparent need for a meeting of chairmen of Animal Science departments to review their research programs and to determine possibilities for better coordination. Hervey recommended that the W.D. at their Spring 1971 meeting consider authorizing a meeting of all twelve Animal Science department heads. It was further suggested that RRC consider making this group a standing committee of the Western Directors to advise on coordination of Animal Science research.
- Hervey proposed that RRC consider the possibility that the Regional Advisory Committee be charged with making recommendations concerning coordination of research activities for non-regional as well as regional funds. No action was taken on this recommendation.
- Future Meetings Frevert discussed alternative possibilities for recreational activities in connection with the Spring 1971 meeting (first week of March) at Tucson; Ayers did likewise for the Summer 1971 meeting (first week of August) at Jackson Hole, Wyoming - headquarters: Wort Motor Hotel.
- Adjournment The meeting adjourned at 10:30 A.M., November 10, 1970.

APPENDIX A

COOPERATIVE AGREEMENT Among the Western Agricultural Experiment Stations Relative to the Position of Director-at-Large for the Region

The Western Association of Agricultural Experiment Station Directors (hereinafter referred to as "Association") consists of those agricultural experiment stations affiliated with the American Association of State Universities and Land Grant Colleges located in Arizona, California, Colorado, Hawaii, Idaho, Montana, Nevada, New Mexico, Oregon, Utah, Washington and Wyoming, pursuant to the Manual of Procedures for Cooperative Regional Research, CSRS-OD-1082, United States Department of Agriculture, November, 1963, as authorized by Section 3(c)3 of the Hatch Act.

In order to provide a more effective, regionally and nationally coordinated research program, and without infringing in any way upon the recognized autonomy and rights of the directors of said experiment stations;

IT IS HEREBY MUTUALLY AGREED by the parties hereto to establish and maintain an office and position of Director-at-Large for the Association in the following manner:

1. Selection. The Director-at-Large shall be selected by the Association upon recommendation of its Executive Committee. Such Executive Committee shall be composed of the elected Chairman, immediate Past Chairman, and Secretary of the Association, and the Chairman of the Regional Research Committee.

2. Responsibilities. The Director-at-Large shall be an ex officio member of the Association and shall be primarily responsible to its Chairman. The functions of the Director-at-Large shall include:

- (a) Gathering, analyzing, interpreting and utilizing on behalf of the Association information on research allocations, programs, and facilities within and between regions, and develop alternative proposals and recommendations for consolidation, improvement, opportunities, future direction, and cooperation.
- (b) Compiling, recasting, supplying, evaluating and utilizing on behalf of the Association data and other pertinent information for special uses such as for legislative and executive committees and bodies of government, farm organizations and commodity groups, trade organizations, and review panels.

- (c) Encouraging the development of criteria, measurements, and uniform methods for accumulation, retrieval, summarization, and dissemination of research information.
- (d) Maintaining such liaison with directors of other regional associations and external bodies as may be required to facilitate the execution of his responsibilities.
- (e) Carrying out all other assignments made by the Association, or its representatives.

3. Operations.

- (a) The Director-at-Large shall have an office on the campus of one of the experiment stations in the Association.
- (b) A director of one of the experiment stations in the Association shall serve as Fiscal Clearing Agent for all other experiment stations in the Association with respect to receiving funds from each station for the purpose of paying the salary and other operating expenses of the Director-at-Large. This director need not be the director of the experiment station at which the Director-at-Large is located. The Fiscal Clearing Agent shall be responsible for the establishment of a separate account for these funds so that all financial transactions can be identified and examined by any cooperating institution.
- (c) The annual budget for the Director-at-Large position shall not exceed \$60,000 without specific review and vote by all institutions. In the event a budget in excess of \$60,00 is desired, prior to March 20 preceding the fiscal year concerned, each institution shall be advised of the amount desired and given the opportunity of approval or disapproval as an amendment to the agreement.

Any unobligated fund balance at the end of the fiscal year shall be applied as part of the total annual budget of the following year and each institution shall be given pro rata credit. This annual budget, together with a financial report for the previous year, shall be submitted to each station at the time of submitting the claim for the following year's contribution.

- (d) The pro rata distribution of costs under the annual budget for this position shall be on the same basis as the percentage distribution of the regional research funds is to each experiment station which is a party to this agreement. The Fiscal Clearing Agent, as hereinabove defined, shall charge each such experiment station for its respective share of the cost.
- (e) Subject to the approval of the Fiscal Clearing Agent, as hereinabove defined, the experiment station where the Director-at-Large is located may credit against its pro rata share of the budget, as provided in paragraphs (c) and (d) above, any prepayments it makes in the form of salary, secretarial assistance, supplies and materials, vehicles for travel, or other direct costs for the benefit of the Director-at-Large and which are consistent with the budget.

4. Duration and Amendments. This agreement shall become effective as of the last date of approval by the participating stations. The agreement may be amended or terminated by a vote of a two-thirds majority of the Association present in official session at any time. Any institution may withdraw from this agreement on formal, written notice; provided however, such notice must be given prior to April 1, preceding the beginning of the year for which such withdrawal is effected. If no notice is given by April 1, each institution shall be considered obligated for its pro rata assessment for the following fiscal year.

If and when this agreement is terminated, any funds remaining shall be returned to the participating stations in proportion to the contribution of each.

ACCEPTED AND APPROVED:

Date <u>9-29-67</u> Ariz.	<u>B. P. ...</u> Director	<u>...</u> Comptroller
Date <u>4/10/67</u> Calif.	The Regents of the Univ. of Calif.	by <u>W. L. ...</u>
Date <u>24 July 1967</u> Colo.	<u>...</u> Director	
Date <u>3 Apr 1967</u> H. I.	<u>C. Peas ...</u> Director	<u>...</u> V.P. for Business Affairs Kenneth A. Dick Financial Vice President
Date <u>3 Feb 1967</u> Ida.	<u>...</u> Director	<u>...</u> V.P. of Financial Affairs
Date <u>11-15-67</u> Mont.	<u>...</u> Director	<u>...</u> President
Date <u>4/12/69</u> Nev.	<u>...</u> Director	<u>...</u> President
Date <u>5/1/67</u> N. Mex.	<u>...</u> Director	<u>...</u> K. R. Hafen Vice Pres. - Finance R. L. Collins, Secretary
Date <u>7/15/67</u> Ore.	<u>...</u> Director, Agricultural Experiment Sta.	<u>...</u> Vice Chancellor for Business Affairs Ore. State Board of Higher Education
Date <u>5/15/67</u> Utah	<u>...</u> Director	<u>...</u> V.P. for Business Affairs D. W. J.
Date <u>7/9/67</u> Wash.	<u>...</u> Dean, College of Agriculture	<u>...</u> Vice President - Finance
Date <u>6-5-67</u> Wyo.	<u>...</u>	

APPENDIX B

Contract No. _____

COOPERATIVE AGREEMENT
between the
MONTANA AGRICULTURAL EXPERIMENT STATION
and the
UNITED STATES DEPARTMENT OF AGRICULTURE
ECONOMIC RESEARCH SERVICE

THIS AGREEMENT is entered into by and between the Montana Agricultural Experiment Station, hereinafter called the Cooperator, and the United States Department of Agriculture, Economic Research Service, hereinafter called the Service.

WHEREAS, the Service is engaged in economic research and is interested in cooperating and coordinating its projects with State agencies doing similar research, and

WHEREAS, the Western Agricultural Economics Research Council (WAERC)-- composed of the Agricultural Experiment Stations of Arizona, California, Colorado, Hawaii, Idaho, Montana, Nevada, New Mexico, Oregon, Utah, Washington, and Wyoming, and representatives of the United States Department of Agriculture-- works to facilitate, strengthen, and integrate research relationships in the field of agricultural economics, with particular reference to those economic problems of special concern to the Western States, and

WHEREAS, the Directors of the Agricultural Experiment Stations of Arizona, California, Colorado, Hawaii, Idaho, Montana, Nevada, New Mexico, Oregon, Utah, Washington, and Wyoming are organized as the Directors of the Western Agricultural Experiment Stations (WAES) to plan and coordinate the specific regional projects, and

WHEREAS, the regional directors and representatives of the Department plan the projects and work together to complete the research as economically as possible, and

WHEREAS, the Service is in a position to furnish a staff member to serve as Secretary for the WAERC, as well as clerical assistants as needed, and

WHEREAS, the WAES, through the Cooperator, are in a position to compensate the Service for the expenses of the above Service employees, and

WHEREAS, the Cooperator will serve as representative for the Directors in carrying out the terms of this Agreement, and

WHEREAS, it is the intention of the parties hereto to cooperate in this work for their mutual benefit and the benefit of the people of the United States.

NOW, THEREFORE, it is agreed:

A. The Cooperator will:

1. Deposit as a trust fund during fiscal year 1971 the sum of \$6,500 payable in two installments:
 - a. \$3,500 will be paid as soon as possible after July 1, 1970, but not later than October 31, 1970, from Regional Research Funds of the WAES Directors.
 - b. \$3,000 will be paid not later than January 31, 1971. (From RRF of the WAES Directors.)

B. The Service will:

Assign an agricultural economist on a part-time basis to serve as Secretary for the WAERC and clerical employees as needed, to assist him in connection with his duties relative to such assignment. The Service will pay for travel and other expenses of its employees.

C. It is further agreed:

1. Funds contributed by the Cooperator will be deposited as a trust fund with the United States Treasury, through the Economic Research Service, and will be expended in conformity with United States Department of Agriculture regulations. These funds will be used for remuneration for Service employees specified in Paragraph B, including the Service's share of employee benefits. These funds will remain available until termination of this Agreement at which time any unobligated balance will be returned to the Cooperator for use by the Directors of WAES as applicable. An accounting of funds will be made to the Cooperator at times agreed upon.
2. The Cooperator is financially responsible only to the extent that money is provided by the Directors of WAES. Should the Directors of WAES fail to furnish the full amounts agreed upon, the services provided by the Service will be reduced accordingly, and this Agreement will be amended or terminated in accordance with the terms provided in Paragraph C-4.

3. No member of the Congress or resident commissioner shall be admitted to any share or part of this Agreement or to any benefit that may arise therefrom; but this provision shall not be construed to extend to this Agreement if made with a corporation for its general benefit.
4. This Agreement shall become effective July 1, 1970, and shall continue in force through June 30, 1971, subject to renewal thereafter by agreement of the parties in writing. It may be amended at any time by agreement of the parties in writing, or terminated by either party upon 30 days notice in writing to the other party.

MONTANA AGRICULTURAL EXPERIMENT STATION

Date

Director

UNITED STATES DEPARTMENT OF AGRICULTURE
ECONOMIC RESEARCH SERVICE

Date

Administrator

APPENDIX C

Western
Directors'
Special
Fund

Asleson discussed the Western Directors' Special Fund and on behalf of the Executive Committee presented a new policy regarding its use. As amended on motions by C. P. Wilson (deleting reference to Alaska) and J. Robins (adding ARPAC), the following policy was adopted to replace and supersede that approved in July 1964:

"In order to provide funds for the reimbursement of certain travel and per diem expenses of members of WAESD and for other purposes, there is established a Western Directors' Special Fund. This fund shall be used to: (1) Reimburse travel and per diem expenses of Western Directors members of ARPAC, ESCOP and Western members of committees and sub-committees of ESCOP, such as legislative sub-committee and interim committee, but not to include ~~any~~ meetings called consecutive or concurrent with and at the place of the annual conventions of the ASULGC and; (2) such other specific expenditures as may be approved by the Executive Committee of WAESD.

"Each person claiming reimbursement from the Special Fund will certify on his voucher that claims are in accord with the travel rules and regulations of his station and will state the general purpose of the trip. Any claim about which the Treasurer of the fund is in doubt will be discussed by the Treasurer with the Chairman of the Western Directors and the Senior Western Representative on ESCOP.

"Claims will be paid in the order in which they are presented to the Treasurer of the fund. In the event that the fund is nearing depletion, the Treasurer will notify those persons then having authorization to claim reimbursement in order that arrangements can be made for expenses of subsequent trips to be reimbursed by the stations of the travelers."

Details regarding 1969-70 expenditures and the 1970-71 budget for the Special Fund and procedures approved by the Western Directors for development of future budgets are attached as Appendix B.

Appendix B

Western Directors' Special Fund

Financial Statement

Cash Balance 6/30/69 \$1,584.37

RECEIPTS:

From Stations

Alaska	\$ 55.00
Arizona	302.50
Colorado	550.00
Hawaii	55.00
Idaho	385.00
Montana	330.00
Nevada	55.00
New Mexico	302.50
Oregon	550.00
Utah	220.00
Washington	770.00
Wyoming	165.00

TOTAL

\$3,740.00

+ 3,740.00

GRAND TOTAL RECEIPTS. \$5,324.37

DISBURSEMENTS:

7/17/69 R. D. Ensign - ESCOP	\$ 398.05
Sub-comm., Washington, D.C.	
8/26/69 ERS (Leo Gray's office)	1,200.00
9/12/69 Tommy Tucker Plastics	
(N. Mex. for plaques)	13.00
12/4/69 R. K. Frevert - ARPAC	281.13
12/29/69 G. B. Wood - ESCOP	397.20
2/12/70 G. B. Wood - ESCOP	403.96
2/12/70 R. K. Frevert - ARPAC	290.85
3/2/70 J. A. Asleson - ESCOP (Trans.)	214.00
3/12/70 J. A. Asleson - ESCOP (Exp.Acct.)	105.71
3/12/70 G. B. Wood - ESCOP	408.92
4/10/70 Ray Ely (Nov. & Feb.) ESCOP	628.40
4/20/70 J. A. Asleson - ESCOP (Trans)	160.00
5/5/70 J. A. Asleson - ESCOP (Exp.Acct.)	104.19
5/28/70 J. A. Asleson - ESCOP (Trans)	214.00
5/28/70 G. B. Wood - ESCOP	<u>140.23</u>

GRAND TOTAL DISBURSEMENTS. \$4,959.64 -4,959.64

BALANCE, JUNE 30, 1970 \$ 364.73

Appendix B

Western Directors' Special Fund

FY 1970 Budget

<u>Budget State</u>	<u>Percent Distribution</u>	<u>Allocation (\$6000 budget)</u>
Arizona	8.3	498.00
California	16.3	978.00
Colorado	11.3	678.00
Hawaii	4.1	246.00
Idaho	6.8	408.00
Montana	7.6	456.00
Nevada	4.1	246.00
New Mexico	4.6	276.00
Oregon	11.0	660.00
Utah	8.1	486.00
Washington	11.3	678.00
Wyoming	6.5	390.00
	<u>100.0</u>	<u>\$6,000.00</u>

Approved Budget Policy for Special Fund.

The annual budgets for the Special Fund and allocations among the Stations shall be adopted and/or amended by a majority affirmative vote of the 12 Station Directors and shall be binding upon all Stations of the Western Regions. Allocations among the Stations shall be on the same percentage distribution as the allocation of Regional Research Funds for fiscal year 1970.

The Treasurer of the Western Directors shall determine the total funds required to be collected from the Stations of the Region which, when added to the funds unspent from the previous year, will total the approved budget.

On or about July 1 of each year, the Treasurer shall bill each Station on the basis of percentage distribution described above. No Federal funds shall be used to pay these allocations.

This policy shall replace and supercede the similar policy adopted July, 1964.

APPENDIX D

Summary of CSRS Report

James Turnbull, Acting Assistant Administrator of CSRS reported on or discussed the following matters:

1. CRIS.

- a. Steps are now being taken to transfer CRIS to CSRS.
- b. Forms AD 419, Research Funds and Manpower have not yet been received from two western states.
- c. Preprinted progress reports will be sent out next week. All projects should have a progress or termination report submitted by January 15, 1971. List of projects for which Progress Reports are requested will not include projects closed as a result of the reclassification effort.
- d. Field work on reclassification is essentially complete. We appreciate the efforts of the Directors and their staffs who worked so hard to complete the reclassification in the limited time available. It will take CRIS another two or three months to enter all the data into the system and to check out discrepancies.

2. Salary Analysis.

The 1970-71 Salary Analysis is in the hands of the printer; copies should be sent to Station Directors before the end of November.

3. Regional Centers for Rural Development.

If funds become available in the 1971 Appropriation Act CSRS is prepared to make the necessary selection of locations based on the recommendations of the Directors in each region and suggestions from an advisory group which is being set up to help in the final selection.

4. Communications.

Communications with regard to USDA-SAES participation in regional task forces, regional work groups, regional research committees and similar joint efforts are being hampered by a lack of established procedures for keeping everyone involved fully informed. Sometimes letters come to CSRS - sometimes to the Administrator of ARS or some other level in the hierarchy - and sometimes directly to the scientist. Some centralization and standardization appears to be essential. CSRS has no particular suggestions to offer but is prepared to work with Directors toward a solution.

[In the discussion that followed it was reiterated that Western Directors had agreed previously that Administrative Advisors would write directly to Administrators of ARS, ERS, Forest Service, etc. for nominations for Task Force Participants.]

5. Regional Workshops (S & ES statement).

"Sometime ago it was decided to establish a system of S&E workshops on a regional basis to serve the needs for advice from the agricultural industries in the administration of S&E programs. Secretary's Memorandum No. 1706 establishes the policy. From the public participation in the workshop, we would expect to receive advice on the emphasis and direction of research and extension programs valuable to the USDA and the states and to contribute to public understanding and support of our programs.

The first regional workshop, in the Northeast, will be held March 9 and 10, 1971. Planning is now well along.

The plan includes appointing lay people as Science and Education program advisors. These people will have key roles in operation of the several sections of the workshops when held. Also S&E program advisors from the four regions may be called together and serve as advisory groups on a national basis as needs arise.

Tentative plans call for holding a workshop in a second region in the spring of 1971 and in the other two regions during the following year.

In the meantime there is a need to have the S&E program advisors appointed for all four regions so that national advisory groups may be constituted as needed.

Regional Workshops (continued)

Appointment of S&E program advisors depends on decisions as to the appropriate subject or program sections that will be established in each regional workshop and the selection of individuals to be appointed.

The Director of S&E, USDA, and the National Agricultural Research Advisory Committee, under whose auspices the workshop will be held, desire the maximum feasible state participation with the USDA in planning the workshops and making the decisions involved.

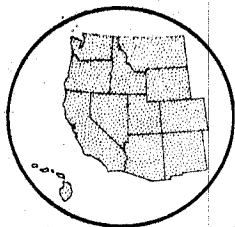
We propose that a small committee in each region (South, West, and North Central) be designated to start the planning -- to decide on appropriate workshop sections, to work with the USDA office of S&E on selection of advisors and to decide on organization and procedures for planning the workshop in their region. We propose that this initial committee consist of three Extension Directors and three Experiment Station Directors from the region - to be designated by their regional groups, a representative of the office of S&E and a member of NARAC.

This procedure has been cleared with the Council of Administrative Heads.

So that we can move ahead expeditiously in this planning we respectively request each regional group (research and extension) to designate members to serve on this initial planning committee."

[Chairman Leyendecker subsequently designated the chairman, Western Directors (presently Kelly) and Chairman Forward Planning Committee (presently Leyendecker) to serve on this committee. If needed, another member (or members) will be asked by them to serve with them on this assignment.]

APPENDIX E



WESTERN AGRICULTURAL
EXPERIMENT STATION DIRECTORS

OFFICE OF THE DIRECTOR-AT-LARGE

MARK T. BUCHANAN
Director-at-Large

OWDAL-59 Revised
November 9, 1970

TO : Western Directors

FROM : Mark T. Buchanan
Director-at-Large *Mark T. Buchanan*

SUBJECT: Report of WDAL, WD Meeting, Washington, D.C.,
November 9, 1970

In addition to participating in the discussion on other agenda items, I should like to take the lead on four. These are (1) a brief, general report on my joint service with WD and CSRS July 1 - September 30, 1970; (2) the manuscript, "Planning and Implementation of Agricultural Research on a Regional and National Basis". The manuscript was distributed to you with OWDAL-58 following its presentation at the ARPAC meeting of October 6-7, 1970. (3) Report of Legislative Subcommittee on Approaches to Getting Funds and Presenting Budgets; and (4) a Proposed Statement (by Fortmann) on the role of the "Regional Director" in Representing the Directors of a Region.

(1) WD - CSRS

As you know, I tried to wear "two hats" during the period July 1 - September 30, 1970. I spent even more than the "usual" amount of time in Washington, D.C. My purpose here is to report a few impressions -- not to provide a detailed report of activities. As a member of the Federal-States Research Relations group and in other capacities I have recommended more exchange of personnel. Thus, I was pleased to be asked to spend some time with CSRS in an "operating" capacity. I learned. I hope I also contributed.

I have an even higher regard now than I had previously for CSRS and the people in it. Though there is considerable "red tape" in the federal government as elsewhere I have the impression that it is better organized and in neater packages there than it is in at least some state institutions with which I am familiar. The usual and the routine move along in the system with little need for attention and concern by administrators. There are established means of handling "exceptions". The major difficulty I had in this area during my brief tour of duty was in getting a case out of the system for exceptional attention. I assume that others with more experience are able to do so without difficulty.

The CSRS technical staff is a dedicated, hard-working group. (Why they are called technical, rather than professional escapes me still. This is one of the questions I raised to which an answer is not yet available.)

I had a number of specific assignments within CSRS that were interesting. One was to take the lead on staff work within CSRS for a time on Civil Rights. I didn't last long on this one. The word came back to Roy Lovvorn that I was approaching this topic from the point of view of CSRS' clients, SAES Directors, rather than from the point of view of the Secretary's Office. I'm not sure just what this meant. I am certainly as for Civil Rights, as is the official USDA position. I am confident you, whom I was primarily representing, are too. In any case, I didn't cry when this responsibility was shifted to Jack Sullivan. I had learned a lot in the assignment and I had no objection at all to the criticism that I was representing SAES Directors' points of view.

There will be a number of changes in reporting and information concerning Civil Rights compliance and outreach. These will be made known and explained by CSRS.

Another specific assignment as a part of handling Dr. Ronningen's normal duties was monitoring the review of proposals from SAES for use of Physical Facilities funds. This whole area had been organized and systematized in a manner most of us in the states could well emulate, in my opinion.

Another assignment was participation in helping to develop selection processes for Rural Development Centers of the Southern and Northeastern regions. Both regions were strongly influenced by the way the west had proceeded. Perhaps Dr. Lovvorn will report also on his plans for obtaining further advice before making final selections. I

was pleased to participate in discussions leading up to his decisions in this area.

As you will have noted, it was difficult frequently to tell whether I was operating as a CSRS or WD employee. Other areas in which this was the case include a number of assignments to subcommittees of ARPAC: Policy on Use of Human Subjects in Agricultural Research; Inventory of Agricultural Research Supported by Industry, its updating and cooperative efforts among the publicly and privately supported agricultural research sectors; service on ARPF; and services as a member of the ARPAC Subcommittee on Agricultural Research Planning; and service in connection with CRIS reclassification. There were also several meetings of the "Regional Directors" held in Washington while I was there; a meeting of the Legislative Committee was held there during my CSRS tour, etc.

Since the Regional Directors' discussions move toward ESCOP Legislative Subcommittee and ESCOP, and ARPF moves to ARPAC I shall not pursue what happened in these meetings. Later, as our representatives on these committees are reporting, I may be able to provide remarks that will be supplementary to their reports.

As we all know, changes in the organization of CSRS are in progress; a critical examination is being made of its role and function. I was pleased to be able to participate in a number of discussions in these areas. Our "own" Jack Robins fits as if he had been there for a long time. Roy Lovvorn, Jack Robins, Tom Ronningen and Jim Turnbull make an effective, top management group. I am confident that a number of desirable changes will be forthcoming and also that the transition from present to future goals and the implementation will be as prompt as possible. There will be due regard for the appropriate use of present capabilities. The approach to the new will be made with minimal disruption of morale and operating efficiency.

My experience within the USDA hierarchy, though brief, yielded knowledge and information that I might not have achieved otherwise. I believe that the time I spent there was valuable to the WD as well as to me.

(2) REGIONAL AND NATIONAL PLANNING

Some of you will recall that I was asked by ESCOP to serve on a Regional Planning Subcommittee of ARPAC. The committee was comprised of the following:

R. L. Lovvorn	-	CSRS
T. W. Edminster	-	ARS
S. C. King	-	S&E
Arnold Rhodes	-	ASCUFRO
Walter McLinn	-	C/9
M. T. Buchanan	-	SAES, ESCOP

On behalf of the subcommittee I made a report to ARPAC on October 6, 1970.

The manuscript (draft of 10/2/70) sent with OWDAL-58 was the basis for my report to ARPAC. At the conclusion of this report ARPAC asked that the matter be discussed within each of the regional meetings, within ESCOP, and further within ARPF and that the subcommittee report back again at ARPAC's spring meeting (1971).

One interesting matter to me was that ARPAC'S industry representatives were thoroughly in favor of and enthusiastic about the report. They wanted to be a part of the effort. The ECOP Chairman, Henry Hansen, expressed a similar view.

If you have had a chance to study the manuscript you may have had the reaction, as many have already, that the system proposed is large and complex. Others have argued that we are dealing with planning for a large and complex research system. Thus, they say, the planning system also must be large and complex. A number of suggestions have been received that will help to streamline the plan. Others, no doubt, will be forthcoming.

It seems to me that our discussion here should begin with a focus on two questions: (1) Should there be joint or cooperative planning among performers of agricultural research? and (2) If so, are we willing to do it and to utilize the results in our decision-making processes? The subcommittee (of ARPAC) recognized the crucial importance of the answer of each of many participants to these two questions; assumed "Yes" responses; and suggested the beginnings of the kind of a planning system that they believe, with appropriate development and further modification, will serve to implement the planning process.

As a result of the request of the U. S. Senate, intensified joint planning efforts produced in 1965 the "Long Range Study". Other joint planning efforts have followed at the national level -- the 32 Task Force Reports, Federal-States Relations Committee and, of course, ARPAC, itself, for examples. These, I repeat for emphasis have been attempts to plan from the "top" down. New Jersey, New York, Pennsylvania Agricultural Research Coordination (NJYPARC) and a number of less formal arrangements (Pacific Northwest States, Four Corners States, e.g. here in the west) have been made in an attempt to plan from the "local" level up. The biggest void seems to be the "in-between". One major, across-the-board effort, of course, is the RRF program. But this deals with a comparatively small part of the total agricultural research effort.

The subcommittee took the view that a total system is needed -- one that would provide a number of "two way streets" for interaction and one that would encompass the whole program, regardless of source of support, state, federal and industry, etc.

I am sure the subcommittee and ARPAC will appreciate it if you will discuss these matters and give them the benefit of your comments and suggestions.

The following data may be useful in this connection. Based on relationships between industry- and publicly-supported agricultural research as established in 1965 in the long-range study and on recent data available from CRIS I estimate that the grand total of current expenditures for agricultural research is approximately \$1 billion. Of this, about 50-55 per cent is industry; about 25-30 per cent is the total for SAES; and about 20-25 per cent is USDA.

SAES expenditures in 1969 by source of funds, were as follows:

<u>Source of Funding</u>	<u>Expenditures 1969 (\$000)</u>	<u>Per cent</u>
Hatch	(39,248)	(15)
RRF	(10,277)	(4)
McIntire-Stennis	(2,823)	(1)
Special Grant	(1,319)	(1)
Other CSRS	(18)	--
Total CSRS	(53,685)	(21)
Other USDA	(7,743)	(3)
Total USDA	(61,428)	(24)
Other Federal	(27,576)	(11)
Total Federal	89,004	35
State Appropriations	(134,254)	(52)
Product Sales	(15,716)	(6)
Industry	(12,236)	(5)
Other Non-federal	(7,515)	(3)
Total Non-federal	<u>169,721</u>	<u>65</u>
Grand Total	<u>258,725</u>	<u>100</u>

The above data suggest a number of things. Firstly, they confirm the importance of attempting to include agricultural industry in the system. Secondly, they confirm the importance of state appropriations to the SAES. Thirdly, they verify the need for continuing cooperation with USDA -- both CSRS and USDA 'in-house' research agencies. Fourthly,

they suggest (to me) a need for increasing attention to the non-USDA component of federal fund support.

As we look to the future, of course, we should consider whether or not these relationships are likely to change. To a considerable extent, they might change as a result of our own active response to developing or foreseeable trends -- an important part of the planning process regardless of the probable source of funds.

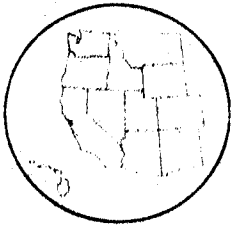
Again, it is the subcommittee's view that much is to be gained from further improvements in joint planning. Advantages to be derived include the following possibilities: Improved decision-making by each research administrator as a result of improved information on what others are doing and plan to do; the possibility for improved allocation of resources among programs and among agencies; the possibility of still further improvements in research quality as a result of concentration, "specialization and trade" and as a result of interaction among scientist and scientists and administrators; the possibility of increased support for agricultural research (or prevention of decreased support) as our "clients" are better informed of what we are doing, what we plan to do and why.

(3) REPORT OF LEGISLATIVE SUBCOMMITTEE ON
APPROACHES TO GETTING FUNDS AND
PRESENTING BUDGETS

A copy of this report is attached. It, together with the regional and national planning item were referred to the Forward Planning Committee for study and for recommendation back to WD.

(4) PROPOSED STATEMENT (BY FORTMANN) ON THE
ROLE OF THE "REGIONAL DIRECTOR" IN
REPRESENTING THE DIRECTORS OF A REGION

This statement (copy appended) also was referred to the Forward Planning Committee.



WESTERN AGRICULTURAL EXPERIMENT STATION DIRECTORS

OFFICE OF THE DIRECTOR-AT-LARGE

MARK T. BUCHANAN
Director-at-Large

October 29, 1970

TO : Dr. W. F. Hueg, Jr.
Chairman
ESCOP Legislative Subcommittee

FROM : Mark T. Buchanan *Mark T. Buchanan*
for Subcommittee
(Browning, Buchanan, Fortmann, Hawkins)
of ESCOP Legislative Subcommittee

SUBJECT: Report of Subcommittee of ESCOP Legislative
Subcommittee on Approaches to Getting Funds
and Presenting Budgets

The charge to this subcommittee is given in the minutes of the ESCOP Legislative Subcommittee for the September 22, 1970 meeting, as follows:

"Dr. Browning moved that a subcommittee be appointed to investigate methods and approaches to getting funds and presenting budgets. The motion was seconded by Dr. Brady and the motion was passed. The committee, made up of four regional directors, was asked to have their report completed by Land-Grant meeting time."

The four "Regional Directors" met in St. Louis on October 28, 1970. Their report is presented herewith in the form of a draft report by the ESCOP Legislative Subcommittee. It is for review and subsequent revision and use as the ESCOP Legislative Subcommittee sees fit.

MTB/nr

cc Members of ESCOP Legislative Subcommittee
Chairman of ESCOP
Regional Directors

DRAFT
10/29/70

A REVISED APPROACH TO GETTING FUNDS
AND PRESENTING BUDGET REQUESTS

by

ESCOP Legislative Subcommittee

At its meeting in Washington, D.C. on September 22, 1970 there was discussion within the ESCOP Legislative Subcommittee of possible new approaches to the submission and support of annual budgets. An objective was to develop procedures that would be helpful in securing more federal fund support for the SAES. Action was taken, as follows:

"Dr. Browning moved that a subcommittee be appointed to investigate methods and approaches to getting funds and presenting budgets. The motion was seconded by Dr. Brady and the motion was passed. The committee, made up of four regional directors, was asked to have their report completed by Land-Grant meeting time."

The subcommittee met in St. Louis on October 28, 1970. This report is a result of the subcommittee's deliberation. It is presented for review and revision by the parent committee, the ESCOP Legislative Subcommittee and by ESCOP.

The recommendations pertain to approaches to requests for new program. Funds for meeting increases in costs of doing research are to be handled separately.

I. RATIONALE

The procedure to be outlined in the pages that follow flows from the following rationale:

1. Success in the Congress for SAES support will be proportional to the effective efforts expended by representatives of each state directly and through others (industry, e.g.) with that state's Congressional delegation.
2. Effective efforts by Directors, Deans or other designated representatives in each state for Congressional contact work depend, in turn, on their ability to present a brief, meaningful statement of what the funds requested will support in Alabama, Alaska, Arizona, Connecticut and each other station (to n 53) and how the requests for each state fit within a total program.
3. Thus, a major challenge is to develop a national program comprised of 53 identifiable station components that is brief, meaningful and "salable" to all concerned.
4. The principal effort in support of the budget must be the enthusiastic support of the representatives from each of the states. The ESCOP Legislative Subcommittee's role is to assist in developing structure, procedure and an over-all program; it is also to continue to do the needful for the total program with NASULGC, OMB, USDA and the Congress. But, once more, for emphasis, the principal support of the budget cannot be delegated to the Legislative Subcommittee or to anyone else -- it is the responsibility of each state with its own Congressional Delegation.

II. CONSTRAINTS

It is the judgment of the ESCOP Legislative Subcommittee that a research program that will "sell", comprised of components for each SAES, will be subject to the following constraints:

1. It must be developed by and for the 53 SAES;
2. It must receive the enthusiastic support of all 53 SAES Directors;
3. It must provide an acceptable, identifiable program component for each SAES each year;
4. It must be put in concepts and language that will be meaningful and convincing to members of Congress. We believe this requires concentration of effort within States, joint planning among States and with USDA, etc. It must cover problems of interest and concern to each state's delegation. Each member of each state's delegation should be able to see what the increased appropriation will mean to his constituents in solving the problems before them. He is therefore more likely than before to be willing to go before the appropriate Subcommittee on Appropriations and "plug for" the program.

III. PROCEDURE

The following procedural steps are proposed toward implementation of improved approaches to getting funds and presenting budgets.

1. Program Planning will be done on a 5-year forward basis, beginning with FY 1973. Each year's plan, e.g. 1973, 1977 will be for the first fiscal year plus four additional years forward.
2. Program Planning will be done in increments of \$5.0 million of federal-fund support for operating program. Primary emphasis will be on the Hatch and McIntire-Stennis authorizations.* ESCOP will recommend and NASULGC will approve the number of \$5.0 million increments to be requested.
3. For each \$5.0 million increment each state will be asked to commit its "share" for the beginning fiscal year of five fiscal years to not to exceed one RPA. The state will submit a statement of title, objectives and justification for the work proposed under the RPA selected. The state will also be asked to propose the one RPA per year to which funds likely will be committed for each of the next four years.
4. Each state will finally commit its share with knowledge of the commitments of other states (and hopefully of USDA). Thus, there will need to be an exchange and review of tentative commitments before final commitments are made. The Regional Directors will facilitate this exchange of information and assist with sub-regional and regional meetings as agreed upon within each region.

*\$ 5.0 mil
new funds
each year for
5 yrs; or
same amount
carried forward
each yr?
for new program*

*The principle of earmarking the purposes of and the intended recipients of Special Grants also will be attempted to the extent that it is decided to utilize the P.L.89-106 authorization.

5. It is understood that any state not specifically named for emphasis among the packages advocated in a given year will have research areas of their own to emphasize to their Congressional Delegation for use of the share of increased funds that will come to them under the

6. Facilities needs requests under P.L. 88-74 also will be projected on a five-year basis, beginning with FY 1973. Facilities to be associated with new operating program should be projected two years ahead of program increases. Each station is encouraged to prepare descriptive materials or a brochure which will identify the station's facilities needs and the use which has been made of facilities funds received to date. (Include pictures, etc. as appropriate.)

7. The ESCOP Legislative Subcommittee with the assistance of the four RD's and CSRS will assemble and organize the commitments into "packages" for composite uses, including use by the Legislative Committee of the Division of Agriculture. Legislative Subcommittee will provide statements to each state that will be useful to the state in its contact work. Legislative Subcommittee, after review with appropriate sources including Division of Agriculture Legislative Committee, will also make suggestions to SAES Directors concerning areas in which research is urgently needed, will have especial appeal, and the like.

8. Each state is requested to pursue a vigorous, enthusiastic program of contacts with its Congressional delegation. Legislative Subcommittee will seek to do the same, as required, for the necessary points of contact for the total program.

Watch some S

authorizations

(for Hawkins

proposal

p. 22

minutes

of R. D. Smith

12/9-11/70

THE ROLE OF THE DIRECTOR-AT-LARGE IN REPRESENTING THE WESTERN
ASSOCIATION OF AGRICULTURAL EXPERIMENT STATIONS

November 9, 1970

The office of the Western Director-At-Large is a formally organized instrument of the twelve State Agricultural Experiment Stations (SAES) in the twelve Western States. The functions of the office and the duties of the Director-At-Large are described in a document approved by the Western Association of Agricultural Experiment Stations. Budget for support of the office is provided through pro rata assessments to each of the twelve stations.

This office financed by "state monies" was created to expedite coordination of research effort (1) among State Stations within the Western region, (2) of the Western region with the other three regions, and (3) of the State Agricultural Experiment Stations with U.S.D.A. research agencies and Industry research programs. It operates in conjunction with and supportive to (1) CSRS (which has legal responsibilities for administration of the Hatch Act, etc.), (2) ESCOP (the official committee for organization and policy of the State Stations) and its duly organized subcommittees, and (3) the Western Association of Agricultural Experiment Stations. The Western Director-At-Large, The Northeastern Regional Coordinator, the North Central Regional Director, and the Director-At-Large of the South serve at the pleasure of their respective regional Directors associations. It is appropriate to say they represent the "interests" of the stations in their regions, but this should not be construed to indicate conflict, either among the regions or of the State Agricultural Experiment Stations with the U.S.D.A.

The RC, RD, and D's-A-L function on a continuing basis as the State Station representatives on the Agricultural Research Planning and Facilities (ARPF) subcommittee of the Agricultural Research Policy Advisory Committee (ARPAC). They also serve as continuing members of the Liaison Committee of ESCOP with the Chairman of ESCOP as Chairman, and in continuing staff functions for the Legislative subcommittee of ESCOP.

ESCOP and its subcommittees exist for the obvious reason that it is more practical to develop policies and procedures by means of representative bodies rather than by direct participation of all Directors. Such "Democratic Processes" succeed because of the commonality of interests of the representatives and the represented. They are also successful, in the main, because of a series of checks and balances, some subtle and some not so subtle. First and foremost among these is the fact that the represented reserve the right to reverse (through due process) policies which are not in their best interest (the interests of their constituents is implicit in this).

By tradition and by design, ESCOP cannot commit individual stations to policies and programs requiring use of funds and other resources in ways contrary to the policies in effect at their own station or inherent to legislative imperatives.

Zealously guarded prerogatives of the State Stations and the options for autonomous decision-making by the Station Directors cannot and should not be abrogated. Absolute support of this philosophy does not, however, negate the value of and the necessity for utilizing designated representatives to perform on behalf of all (or when appropriate segments) of the Western Directors.

Therefore, be it resolved this 9th day of November, 1970 that the Western Association of Agricultural Experiment Stations does hereby reaffirm to all who may be concerned that the Director-At-Large of the Western Region represents the twelve State Agricultural Experiment Stations of the twelve Western States, specifically in connection with long range research and facilities planning activities of the Agricultural Research Planning and Facilities subcommittee of ARPAC and, in general, in connection with such other research planning and coordination activities as deemed appropriate. Should questions arise, The Western Association of Agricultural Experiment Stations serves as the final arbiter (both before and after the fact) in determining what is appropriate.

APPENDIX F

WRRC REPORT TO WESTERN DIRECTORS

Washington, D. C.

November 10, 1970

Chairman Ayres called the RRC meeting to order at 9:00 a.m. on November 8, 1970 in Suite E 130, the Shoreham Hotel. Those in attendance during all or part of the meeting were:

L. C. Ayres, Chairman
M. J. Burris
M. L. Wilson
B. E. Day (alternate)
J. Turnbull, CSRS
C. E. Clark
D. F. Hervey
R. D. Ensign

The following matters were considered, although not necessarily in the order here presented, [Key words in recommendations have been underlined and actions taken by Western Directors added in brackets - Secretary]:

1. Task Force Reports

In the best interest of the Western Regional Research program, the Administrative Advisers of Task Force Reports due November 1 were invited to present their reports in person during the RRC meeting.

a. Food Safety

Director Clark presented the Task Force Report. This Task Force identified 3 problem areas for regional research. Several subordinate elements were discussed under the 3 general areas.

RRC recommends that the Western Directors approve two areas of work for development of a regional research project as indicated under Ic. Study Natural Toxicants Intrinsic to Foods, and IIc. Develop Procedures to Detect Mycotoxins and Study the Factors Influencing Their Production. However, it is stipulated that this research shall not include pesticides or pathogenic agents; and that Director C. E. Clark be designated

Administrative Adviser and authorized to assemble an interdisciplinary ad hoc Technical Committee in consultation with the Director of each state and agency wishing to participate, to develop a regional project outline for review by RRC and WD at the summer 1971 meetings.

[Action by WD: Recommendation approved]

b. Forage, Range and Pasture

Director Hervey presented the Task Force report. The Task Force identified four research areas for early initiation and two proposals, one for further study by a work group and the other for a coordinating committee.

RRC recommends that the Western Directors approve an area of work for development of a regional research project, as indicated under Proposal No. 4, "Physiological Criteria for Forage, Range and Pasture Plant Breeding", and that Director Ensign be designated as Administrative Adviser and authorized to assemble an interdisciplinary ad hoc technical committee in consultation with Directors of each state and agency wishing to participate, to develop a regional project outline for review by RRC and WD at the November, 1971 meeting.

[Action by WD: Recommendation approved]

c. Remote Sensing

Director Hervey presented the Task Force report. The Task Force faced a unique job in that the subject pertains to a tool rather than a natural or human resource.

RRC recommends that the Remote Sensing Task Force be studied and used by Directors in conjunction with regional research projects on natural resources. That is, as new regional research projects are implemented, remote sensing should be incorporated when applicable. Also, that the administrative advisers, in developing Task Force reports, should include remote sensing in appropriate research areas.

[Action: Western Directors approved a motion by Hervey that an ad hoc work group be authorized to meet for the purpose of developing a format for coordination of research methods and applications of remote sensing in agriculture and management of natural resources; and voted that Director Hervey be designated Administrative Adviser and authorized to assemble the work group.]

- d. Task Force reports on "Soil and Land Use", and "Plants to Enhance Man's Environment" were not available at this meeting.

2. Improvement of Employment and Earnings for Disadvantaged People in Non-Metropolitan Areas:

RRC acknowledges the receipt of a further developed project proposal from Administrative Adviser Wood as requested by the W.D. at their August 1970 meeting. The present project incorporates the suggestions made by RRC.

RRC recommends that the Western Directors approve this new project proposal for a three-year period ending 6/30/1974 and that Director Wood be designated the Administrative Adviser.

[Action by WD: Recommendation approved]

3. Administrative Adviser Assignments

- a. W-107, Management of Salt Load in Irrigation Agriculture.

RRC recommends that Director Frevert be designated as Administrative Adviser to W-107, and that he inform the Technical Committee of this change.

[Action by WD: Recommendation approved]

- b. W-111, Nitrogen in the Environment

RRC recommends that Director D. D. Johnson be designated as Administrative Adviser to W-111, and that he inform the Technical Committee of this change.

[Action by WD: Recommendation approved]

c. Economic and Social Aspects of Regional Migration.

RRC recommends that Director C. P. Wilson be designated as Administrative Adviser, and authorized to assemble an interdisciplinary ad hoc technical committee in consideration with the Directors of each state and agency wishing to participate, to develop a regional project outline for review by RRC and WD at the February 1971 meeting. (WD August 1970 minutes, Appendix E, page 3, Item 5A).

[Action by WD: Recommendation approved]

4. Revision request from W-95

RRC acknowledges receipt of a petition from Administrative Adviser Hilston for the revision of W-95, Endocrine Mechanism Controlling Bovine Reproduction.

RRC recommends that this petition for revision be denied and that the project should terminate as scheduled on June 30, 1971 and that the Administrative Adviser advise the technical committee about the area of research related to W-95 in the regional research project W-112, Reproductive Performance in Beef Cattle.

[Action by WD: Recommendation approved]

5. Requests for Extension

a. Extension of W-78, Selection for Hatchability of Turkey Eggs at Different Altitudes - Burris.

RRC acknowledges the request for extension of one year of W-78 from Administrative Adviser Burris.

RRC recommends that this request for extension be denied and that W-78 terminate as scheduled on June 30, 1971.

[Action by WD: Recommendation approved]

b. Extension of W-96, Bacterial Diseases of Beans - Ensign.

RRC acknowledges the request for an extension of one year of W-96 from Administrative Adviser Ensign.

RRC recommends that this request for extension be denied

and that W-96 terminate as scheduled on June 30, 1971.

[Action by WD: Ensign moved that this recommendation be denied and the request for extension approved. The motion failed by a tie vote of 6-6. In the absence of further action by WD, it is anticipated that W-96 will automatically terminate as scheduled.]

6. Requests for WRCC's

a. Waste Disposal through Soil and Water - Frevert.

RRC notes that action on this request for a WRCC at the February 1970 meeting was to be considered with the upcoming Task Force report on Soil and Land Use due in November 1970. This Task Force report has not been received.

RRC recommends that action on this request be delayed until the Soil and Land Use Task Force report has been received and reviewed.

[Action by WD: Recommendation approved]

b. Maintenance of Stored Products Quality by Pest Management-Wood.

RRC acknowledges receipt of a letter of recommendation for a WRCC by Director Wood. RRC did not receive a petition with the proper points for authorizing a WRCC (page 20, minutes of WD July, 1969).

RRC recommends that action on this request be deferred without prejudice.

[Action by WD: Recommendation approved]

c. Livestock Marketing Research - Burris

RRC acknowledges receipt of a request from Director Burris for a WRCC in this area. RRC reviewed this request in relationship to regional research project WM-62, Technological and Structural Changes in the Marketing of Beef, and believes that this request should be involved with the WM-62 Technical Committee.

RRC recommends that this request for a WRCC in this area of research be denied.

[Action by WD: Recommendation approved]

7. Policy on project proposals from Task Force.

RRC recommends that the Directors be referred to the "General Comments and Background Information", pages 35-36 in WD minutes, July 1969. These cover a number of assumptions used by RRC in carrying out its charge to review Task Force reports, identify areas of high priority, and make recommendations to the Western Directors. Also one criterion to be used by RRC in its decision as to whether or not to recommend a particular project to the Western Directors is the extent to which the project proposed is similar in scope and emphasis to the area assigned for project development.

8. Status of Western Regional Research Projects Report - Buchanan.

RRC acknowledges the receipt of a listing and history of all terminated and active Western regional research projects from WDAL Buchanan.

RRC comments that this listing is a very handy reference. It should be reduced to an 8 1/2 x 11 inch format, reproduced and circulated to the Western Agricultural Experiment Station Directors.

[Action by WD: Recommendation approved]

9. Review of Food and Nutrition Task Force.

RRC acknowledges the receipt of a request for a review of the Food and Nutrition Task Force and especially the research area, entitled "Nutrition and Food Acceptance as Related to Selected Environmental Factors" from the WHERAC Chairman and forwarded to RRC by Director Leyendecker.

At the July 1969 meeting of RRC, the Task Force Report was reviewed. It identified five research problems in the Western Region, three of which were regarded as the most appropriate for regional research. After reviewing current research area emphasis in the West, regional and otherwise, with some consideration of research activity in other regions, RRC recommended and the WD's approved an area of work, entitled "Effect of Nutrition on Mental and Physical Development and Behavior". After two ad hoc committee meetings, a satisfactory project outline was not developed.

RRC is concerned with the Directors input into this project and RRC would like to open up discussion in regards to the Western Directors thoughts of what type of research is desirable in the Western Region from the Food and Nutrition Task Force.

RRC recommends that the Western Directors approve an area of work for development of a regional research project in "Nutrition and Food Acceptance as Related to Selected Environmental Factors" and that Director Leyendecker be designated Administrative Adviser and authorized to assemble an ad hoc technical committee in consultation with the Directors of each state and agency wishing to participate, to develop a regional project outline for review by RRC and Western Directors.

[Action by WD: Recommendation approved; due date for report to RRC, February 1971]

SUPPLEMENTARY ACTION BY WESTERN DIRECTORS

Burris moved that Western Directors go on record as favoring the appointment of a coordinator of the WRCC-1 "Western Regional Coordinating Committee on Beef Cattle Breeding", with the assumption that part of all of the cost of this position would be borne by Agricultural Research Service, U.S. Department of Agriculture. The motion was seconded and passed.

APPENDIX G

Discussion with Dr. T. W. Edminster

Dr. T. W. Edminster, Associate Administrator, ARS, joined the Western Directors Meeting at 9:40 a.m., November 10, 1970. He emphasized the desire of ARS to cooperate fully in supplying space in ARS facilities to SAES personnel. (A table providing details of space available was distributed with OWDAL-58).

Edminster said that the ARS offer would include persons from any state -- not just those in which a facility is located. The assignment could be permanent or temporary depending on desire and negotiation. A number of cases are being discussed presently on a specific basis, he said.

Linsley reported that negotiations are underway with Director Morgan for a number of the College of Agricultural Sciences - Agricultural Experiment Station group at the University of California, Berkeley, to utilize space at the Albany Laboratory and for Laboratory personnel to participate in the Food Science instructional program at Berkeley. Probably about four professionals will be involved.

Frevert reported on discussions concerning the use of ARS facilities in Phoenix. It is difficult, he reported, to assign teaching staff to a facility 125 miles distant from the campus. Frevert expressed the hope that this would be understood by ARS and the Secretary's Office; that failure to use space under these conditions should not be "held against" stations in their quest for needed, new space on campus. Edminster said he understood this and thought the Secretary did too.

Wood expressed appreciation for the ARS facility located at Pendleton and reported that three OSU staff are now located at this facility. Oregon probably will locate more there.

There is also a possibility that WSU will locate staff at Pendleton on a sabbatic leave basis. Both Rasmussen and Edminster agreed that though there might be legal complications to working across state lines, it is probable that a way could be found to arrange the cooperation desired.

Hervey inquired concerning Collaborators for Clay Center. Edminster reported that there have been problems in getting a match of the advisors ARS wants with the persons who may be "cleared" politically in the Office of the Secretary. He anticipates success soon. Edminster said: "We want as much state input as possible".

Wood made a request for as much "lead-time" as possible when ARS positions are dropped - some of which involve very substantial state inputs. Edminster agreed. He said that ARS should do better on this despite personnel and fund ceilings now that there are three ARS Deputy Administrators in Farm Research where there was only one before.

Both the Chairman (on behalf of WD) and Edminster (on behalf of ARS) expressed appreciation for the opportunity to exchange information and views. Dr. Edminster left the meeting at about 10:20 a.m.