


WESTERN ASSOCIATION OF AGRICULTURAL EXPERIMENT STATION DIRECTORS  
AND  
UNITED STATES DEPARTMENT OF AGRICULTURE  
212 POST OFFICE BUILDING  
BERKELEY, CALIFORNIA 94701

OFFICE OF THE  
RECORDING SECRETARY

December 9, 1969

TO : Western Directors

FROM : Leo R. Gray, Recording Secretary 

SUBJECT: Minutes of November 1969 Meetings of Western Directors

Minutes of the November 1969 Meetings are attached.

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MINUTES OF WESTERN DIRECTORS'  
REGULAR FALL MEETING

La Salle Hotel, Chicago, Illinois  
November 10-11, 1969

Call to Order  
and Attendance

Chairman Kraus called the Western Directors general meeting to order in the Century Room of the La Salle Hotel at 7:15 p.m. on November 10, 1969. Those present during all or part of the business meeting were:

|                   |                     |
|-------------------|---------------------|
| R. K. Frevert     | Arizona             |
| J. B. Kendrick    | California          |
| C. F. Kelly       | California          |
| E. G. Linsley     | California          |
| B. E. Day         | California          |
| W. M. Dugger, Jr. | California          |
| Rue Jensen        | Colorado            |
| D. F. Hervey      | Colorado            |
| D. D. Johnson     | Colorado            |
| C. P. Wilson      | Hawaii              |
| J. E. Kraus       | Idaho               |
| R. D. Ensign      | Idaho               |
| G. B. Wood        | Oregon              |
| J. A. Asleson     | Montana             |
| M. J. Burris      | Montana             |
| P. J. Leyendecker | New Mexico          |
| M. L. Wilson      | New Mexico          |
| D. W. Bohmont     | Nevada              |
| R. E. Ely         | Nevada              |
| K. W. Hill        | Utah                |
| J. S. Robins      | Washington          |
| L. W. Rasmussen   | Washington          |
| D. L. Oldenstadt  | Washington          |
| L. C. Ayres       | Wyoming             |
| M. T. Buchanan    | WDAL                |
| C. F. Sierk       | CSRS                |
| Virginia Trotter  | Nebraska            |
| L. R. Gray        | Recording Secretary |

Introductions,  
Announcements,  
and Report of  
Chairman

Robins introduced Dr. Dennis Oldenstadt, the new Assistant Director of Research at Washington State University. Burris, with the assistance of some of the other Directors, sought to indoctrinate the neophyte with proper counseling. Oldenstadt proved to be a good student but due to the pressures of time, was not officially accepted into the Western Directors group at this meeting.

Later, Hervey introduced Dr. Donal D. Johnson, the Dean of Agriculture and, as of July 1, 1970, the new Associate Director of the Experiment Station at Colorado State University. Johnson missed his opportunity for formal counseling as a neophyte.

Oldenstadt and Johnson were, however, initiated into the Agricultural Experiment Station Section of the Agriculture Division, NASU&LGC.

Kraus read a letter that he received from Mrs. Curry regarding the Western Directors' resolution in memoriam for her husband, Albert Curry.

Asleson asked WD for their reactions regarding meeting times for the regional directors' sessions during the LGC meetings.

Kraus reviewed, and the Western Directors adopted, an agenda for this fall meeting.

Kraus commented on a meeting of a committee commissioned by ARPAC to review the CRIS classification system that was held October 29-30, 1969 - See APPENDIX A for a copy of the Minutes of that meeting.

Later, Kraus appointed a Resolutions Committee, consisting of Robins, Chairman; Wood, Oldenstadt and Buchanan.

Kraus noted that the Forward Planning Committee in 1970 will consist of: Kraus, Chairman; Kelly, Leyendecker, Wood, Buchanan and Sierk.

Hervey moved, Robins seconded, that the July 1969 Western Directors' Minutes be approved as distributed. PASSED.

Summer 1969  
Minutes

Report of  
WDAL

#### I. New Legislation

Buchanan discussed the progress and status of proposed new legislation pertaining to people research. This matter was discussed previously by Western Directors at their 1969 spring and summer meetings and appears in the Minutes of those meetings. Officially the USDA has no proposed new legislation; however, this does not exclude the states from working on such matters.

Buchanan - This item was on the agenda of the ESCOP Interim Committee's meeting in October but no action was taken since it was being referred to the Administrative Heads of Agriculture for their consideration.

Robins noted his concern that in Secretary Hardin's address to the Agriculture Division of the NASU&LGC, he stressed the efforts of USDA action agencies in the area of rural development, but there was no mention of research.

Robins later suggested the Western Directors go on record expressing concern, even to the extent of the Western Directors' Chairman writing to the Secretary. (Wood, and others, shared Robins' concern.)

Buchanan noted President Nixon has appointed a Task Force on Rural Development that is to make a report by January 15, 1970. Members of the Task Force are shown in APPENDIX B.

Wood - The Western Directors' Task Force on Rural Development and Family Living could provide some backup support if such a letter were written by identifying some major problem areas and giving them some priorities. The Task Force would not, however, be in a position to identify individual state inputs.

Buchanan suggested the area of rural, human, and community development may well end up in FY '71 as the key area for which increased funding for research will be made available. The big question is are the SAES really interested in this area?

Robins noted that Washington State University has committed a sizable number of FTE's that can be identified in the problem area of rural development, and they are not all in the socio-economic area.

Wood - We must recognize the political sensitivity of doing research in the area of rural development. The time lag for such research is not politically exciting. Western Directors should go on record indicating our concern for the Secretary's remarks (in the area of rural development) and show that we are willing to support him in his efforts. We could contact the other regional associations to see if they are similarly concerned. If they are, then maybe they ought to contact the Secretary directly rather than seek to go through ESCOP.

Kelly suggested that this would be an appropriate concern for the overall Deans to respond to since they are involved with both research and extension.

Kraus asked Robins to have his Resolutions Committee draft a resolution on this subject for the Western Directors' consideration at this meeting - see Resolution No. 2.

Buchanan - The Expanded Nutrition Education Program (ENEP) is due for doubling next year (FY '71) but none of it is for research, per se.

Bohmert - Extension Directors are so interested in this nutrition program that they appointed one of their directors as a liaison man to work with the Western Directors' ad hoc committee on the proposed subject area "Methodology in Food and Nutrition Educational Program" when they meet in Salt Lake City.

Buchanan - The major emphasis for the immediate future is for a reallocation of existing resources rather than adding new resources.

## 2. Washington Representative as a Fifth DAL

Buchanan indicated he prepared a draft of a memorandum of agreement among the SAES of the United States. The draft agreement provides that the Washington Director would facilitate the work of ESCOP and would be a formal tie-in with NASU&LGC. This matter was brought up for consideration at the September 1969 meeting of the Interim Subcommittee of ESCOP but no action was taken.

Buchanan - Lately discussion has shifted to a means of providing someone on the Washington scene who was intimately familiar with Congressional matters and procedures and who would be in position to keep us informed of appropriate persons to see and when to see them with respect to matters of interest to us. The draft agreement could be modified to substitute this type of employee for the "Washington Director." It would be possible, of course, also to provide for both under similar agreement or to use a similar draft for each.

- Kelly has suggested an alternative, namely: have the budgets for the four regional directors augmented to enable them to hire such a man on the basis of his being a Legislative Consultant.

Leyendecker moved, Hervey seconded, that Western Directors endorse the proposal mentioned above by Director Buchanan for a Legislative Consultant, and that it be submitted to ESCOP for their consideration and appropriate development. In addition, Western Directors are sufficiently concerned about getting an appropriate person that we would be willing to initially contribute to the support of this position out of WDAL funds in order to get the program started now, and that we would seek sufficient additional funds later to cover such costs. The motion PASSED with one negative vote - Ayres.

NOTE: Later, Wood indicated he sat in on part of the meetings of the other three regional associations to inform them of the Western Directors' concern about omissions in the Secretary's remarks; and of the WD action regarding the proposal for a Legislative Consultant. He did not have a report on the actions, if any, taken by the other regional groups.

Still later, in conjunction with his report for the Resolutions Committee, Robins moved and Frevert seconded that the Western Association of Agricultural Experiment Station Directors instruct their representatives to ESCOP to likewise pursue the question of implementation of a Washington, D. C.-based Experiment Station representative as a means of enhancing executive and legislative communications at the national level. PASSED.

### 3. Research on Research

Buchanan indicated this involves programming how research pays off and the anticipation of results. In a report titled "Technology in Retrospect and Critical Events in Science," 341 distinct, key research and development events were identified. Of these events, approximately 70 percent are non-mission research, 20 percent are mission-oriented research, and about 10 percent are classified as development and application. Seventy-six percent of the non-mission research events were products of universities. (The report was prepared for the National Science Foundation by the Illinois Institute of Technology Research Institute under Contract NSF-C535.) If similar results were obtained in a study of agricultural research, the continued planning and programming of agricultural research would be a key factor to take into account in such activities. In his talk "Specification Research," presented at the Western Agricultural Economics Association Meetings in Corvallis, Buchanan made some extensive comments along these lines.

Since time is a limiting factor at these LGC meetings, Buchanan indicated he would discuss this idea further with other members of the Forward Planning Committee.

### 4. Report of Congressional Contacts

Buchanan commented on some interim activities regarding Congressional contacts, especially with regard to the budget for physical facilities. He noted that Hervey prepared a "model" letter to the Honorable Frank E. Evans, and that Bohmont wrote several letters and followed them with personal visits to Senators and Congressmen. As a result, Bohmont indicated three things needed to have effective communications with Congress, namely:

- a. Every Dean and Director should become acquainted and maintain continuous contact with members of their Congressional delegation;
- b. Arrange for someone to be "on the scene" in Washington who is familiar with Congressional procedures, personnel, and the like, who would be in position to "call the shots" with respect to further, more specific contacts; and
- c. Arrange, as the Legislative Subcommittee is now attempting to do, to have the man who is the most influential contact the right person in Washington at the right time with the right story.

The Regional Directors would be charged, as before, with helping develop appropriate "sales" information.

## 5. Workshops

Buchanan - There has been some tentative discussion of a regional workshop or symposium for Directors at which time appropriate resource people would be asked to explain and illustrate some of the newer "systems" approaches to allocations of resources in agricultural research.

- W. Hueg's suggestion for a seminar program is somewhat along this general line and it might be a substitute for such a workshop. (See ESCOP Section.)

Hervey suggested that a workshop on "systems" approaches ought to be different from the approach suggested by Hueg.

Buchanan will visit further about all of this with the Forward Planning Committee.

## 6. Physical Facilities

Buchanan - A re-survey concerning your SAES physical facilities projections will be made to check the previous information and to bring the reports up to date.

## 7. Future WDAL Budget

Buchanan - As we project expenses for WDAL to FY '71 and FY '72, indications are that more money will be required to operate the office of the Director-at-Large in a manner comparable with that of previous years. Buchanan will discuss this matter in greater detail with the Western Directors' Executive Committee prior to the February meetings of Western Directors.

## ARPAC

Frevert - ARPAC met in October 1969 and discussed a number of items, including:

1. The Civil Rights matter of training people to evaluate the effectiveness of the Civil Rights Program.
2. The matter of human subjects in agricultural research was raised again. The CSRS Memorandum of October 20, 1965 was on the ARPAC agenda and was assigned to a committee.
3. A new item was the replacement for the 15 advisory committees. Instead of the 15 committees, the USDA would work with the National Agricultural Research Advisory Committee to develop a new system of agricultural workshops to be held in different parts of the Country. The workshops would be three-day meetings.
4. The National Academy of Science Advisory Group was set up as a successor to the Committee on Agricultural Science. Dr. Glenn Pound (Wisconsin) is Chairman of this group.



5. ARPAC discussed prospects for more efficient utilization of federal facilities so as to house both federal and state people. ARS will be contacting appropriate SAES Directors to let them know what extra federal space is available.
6. The International Development Research Program that was being developed in USDA is being discontinued. This will give Dr. Hannah and the Agency for International Development a free hand in this area.
7. There was some discussion on work on the food and nutrition pilot plan for education and research. Frevert indicated he was wary about having USDA people alone set cost-benefit ratios that might become the basis for the selection of priorities that will involve SAES research.  
  
Buchanan - Ratios such as these are the type things we would want to air at the workshops.
8. ARPAC spent some time in a discussion on CRIS.
9. The Western Directors' motion on having regional directors at ARPAC meetings was discussed, and the decision was made to leave it up to each region to decide.

Frevert - With regard to evaluation of the effectiveness of the Civil Rights Program, several Western Directors indicated they had received a CSRS questionnaire on Civil Rights. During the discussion, it was noted that the Secretary was concerned about how the spirit of the intent of the Civil Rights Act of 1964 was being observed by the SAES.

Frevert indicated that ARPAC commended the new four-man committee appointed to consider regional planning on a broader than "regional research" basis.

Hervey read the following report of the Committee on Regional Research Philosophy (CRRP):

## A POLICY STATEMENT REGARDING REGIONAL RESEARCH, WESTERN REGION

In adopting the "Task Force Approach" for the selection of new regional research projects and placing a moratorium on the consideration of syllabi proposing new regional projects originating otherwise, the Experiment Station Directors of the Western Region charged the Committee on Philosophy of Regional Research with making recommendations which would provide for an orderly transition to the new program. Involved are such issues as: (1) extension of existing projects where such action is in the best interest of the regional research program; (2) how to deal with the high-priority research proposals in reports of Task Forces of the Western Region not activated upon initial consideration of the report; (3) how to handle overlap of new and existing projects; and (4) what should be the status of existing advisory committees to the Western Directors (WAERC, WSWRC, WHERAC, and WSRAC). The following procedures deal with each of the above issues.

### 1. Extension of Existing Regional Projects

Actions taken by the Western Directors in their 1969 Spring and Summer meetings affirm a desire to terminate existing projects when each has reached its stated date of completion. At the same time the Western Directors adopted the policy of placing principal emphasis upon the task force approach for initiating regional research. Justification statements for extensions of existing projects as exceptions to above policy will be considered by the Regional Research Committee on the basis of: a) the prior duration of the project; b) the potential of the project for an early and orderly completion of research and publication if extended; c) the relationship of the project to scheduled or completed reports of Task Forces of the Western Region; and d) priority of the project seeking extension in relation to the priority of other proposals being considered by RRC.

### 2. Reconsideration of Western Region Task Force Reports

Beginning with the 1970 spring meeting of the Western Directors, and annually thereafter, RRC will review past reports of Western Regional Task Forces and recommend to the Directors establishment of Technical Committees in areas which have reached top priority, and in which projects should be initiated within approximately 16 months. Through this procedure, all areas of high priority delineated by previous and current Task Forces will receive concurrent consideration.

### 3. Overlap of Existing and New Projects

New Technical Committees formed as a result of recommendations of Western Regional Task Forces may find that their charge is broad enough to encompass objectives of existing regional projects. In such cases the administrative advisers should recommend to the Western Directors through RRC an appropriate course of action. Such recommendations might include: a) consolidation of projects; b) revision of the existing project; or c) continuance of the existing project to scheduled time of termination.

### 4. Proposed Status of Existing Advisory Committees to the Western Directors

With the adoption of the policy to utilize task forces to initiate recommendations for new regional research projects, the four advisory committees to the Western Directors (WAERC, WSWRC, WSRAC, and WHERAC) will no longer be charged with that responsibility.

Hervey moved, Frevert seconded, that Western Directors adopt the CRRP recommendations as read. With the concurrence of Frevert, Hervey amended his motion to include that the recommendations be approved as ground-rules for the Western Directors to follow until the spring meeting. In the meantime, recommendations will be distributed to Western Directors for further consideration at the spring meetings.

Hill seconded the amendment. The motion with amendment PASSED.

Kraus - Between now and the spring meetings, CRRP will outline new task force areas.

Linsley requested suggestions from Western Directors be given to Administrative Advisers (especially to Rue Jensen) who are responsible for compiling new project outlines.

Kelly - It appears that we are turning around and instead of having researchers delineating areas they want to work on, we are outlining areas via task forces and telling researchers to fit into the molds.

There was some concern that research problem areas delineated by the task forces and selected by Western Directors for further development have not covered scientists in all available disciplines. It was noted, however, that not all task forces have been named, nor has sufficient time elapsed to allow for an appropriate appraisal of the new system of regional research project selection.

Ensign supported the continuance of WAERC as an advisory group.

Buchanan noted some of the history of WAERC, including the fact that it was formed prior to the Research and Marketing Act. He indicated that they will still have functions to perform even though they won't be recommending new research.

Sierk suggested WAERC might be a source of recommendations for regional marketing projects.

Kelly noted that many of our Department Chairmen that make up WAERC are not on task forces. The only connection they have with the task forces is through the Western Directors.

Kendrick noted that the Committee on Regional Research Philosophy recommends that WAERC and the other advisory groups will no longer be charged with the responsibility for the initiation of recommendations for new regional research. CRRP has not recommended discontinuance of these groups. There was considerable support for having the advisory committees suggest what they feel their role ought to be.

Hervey noted that he has received letters from each committee Administrative Adviser making a good case for their continuance. We don't, however, have such advisory groups for all areas such as plant and animal sciences.

Hervey - WRC Committees would not take the place of these advisory groups since the WRCC are more specific to a research problem. They are for the purpose of enabling research scientists to get together to coordinate efforts in a common area of research. The advisory groups are more discipline oriented, and are made up predominantly of Department Heads or Administrators who are looking at things of interest to the Administrators of these disciplines.

- A Western Directors' study group should be appointed to review the structure of Western Directors' advisory groups and recommend where we ought to go in terms of rounding out the best possible system of such groups.

Kraus suggested the Western Directors should take action at this meeting to continue the advisory groups as they are now and let the new Western Directors' Chairman designate a group to discuss this and come up with a recommendation at the spring meeting of WD.

Kraus - The consensus of the group here seems to be that you want to continue WAERC.

(NOTE: After the meetings, Leyendecker assigned CRRP to come up with a recommendation on Western Directors' advisory groups.)

ESCOP

Wood - Keener covered the ESCOP report at the Agriculture Division meeting.

- Hueg's request, at the Division meeting, for a one-day seminar session on "Resource Allocation in Agricultural Research" at the summer meetings of the regional directors' groups was also presented to ESCOP. There was no action taken by ESCOP on this request, but ESCOP members agreed to bring it up at each regional association meeting.

After considerable discussion, Hervey moved, Hill seconded, that the Western Directors decline Hueg's invitation on the grounds that our program is already full. PASSED.

Committee of  
Nine

No report.

WAERC

The next scheduled WAERC meeting will be in Maui, Hawaii, December 17-19, 1969.

WSWRC

No report.

WHERAC

The next scheduled WHERAC meeting will be in Las Cruces, New Mexico in April 1970.

WSRAC

Wood - The WSRAC met in Reno, Nevada, October 30-31, 1969. The next meeting is scheduled to be held in Denver, Colorado in April 1970.

Wood noted that largely as a result of efforts of WSRAC, some stations have expanded their staffs and work in the rural development area.

WSRAC was quite interested in a report that a Center for Community Rural Development had been established at Tifton, Georgia, to study problems of the Coastal Plains area. This is a sub-station administered through the College of Agriculture to do research and extension work.

REPORT OF THE WESTERN REGIONAL RESEARCH COMMITTEE  
to  
WESTERN DIRECTORS

La Salle Hotel, Chicago, Illinois  
November 11, 1969

A. GENERAL COMMENTS

RRC requests that regional research project outlines for new areas of work approved by Western Directors at their July 1969 meeting be in the hands of RRC by February 1, 1970.

B. REQUEST FOR WRCC

1. The W-1 Technical Committee submitted a request for the establishment of a "WRCC in the area of Beef Cattle Breeding Research."

RRC recommends WD authorize establishment of a "WRCC on Beef Cattle Breeding Research" for a period of three years, ending June 30, 1973; and that this committee be designated WRCC-1. RRC further recommends that Burris be assigned as the Administrative Adviser for WRCC-1.

*[Linsley moved, Wood seconded, that WD approve this RRC recommendation. PASSED.]*

2. RRC received a request from Director Ensign that a WRCC be established in the area formerly filled by W-96, namely "Bacterial Diseases of Plants."

RRC recommends that action on this request be deferred without prejudice pending receipt of a more detailed, formal request in line with the recommendations adopted by WD as set forth on page 20 of the WD Minutes of July 1969.

*[Linsley moved, Frevert seconded, that WD adopt this RRC recommendation. PASSED.]* Linsley noted the revised request could be considered at the spring meeting for activation 7/1/70.

### C. REQUESTS FOR EXTENSION

1. RRC received a request for extension of W-86, "A Physiological and Morphological Study of Rest and Hardiness in Fruit Trees."

RRC recommends that action on this request for extension be deferred without prejudice, pending receipt of more detailed information on accomplishments as well as objectives to be accomplished in accordance with the recommendations of the Committee of Nine.

[*Linsley moved, Wood seconded, that WD approve this RRC recommendation. PASSED.*] Linsley noted the revised request could be considered at the spring meeting without affecting the time schedule for extension beyond 6/30/70.

2. Linsley - There is a general problem associated with the concern on the part of some scientists about the breadth of the proposed new project in the area of work "Reproductive Performance of Beef Cattle" for which Jensen is Administrative Adviser. This area of work was recommended by the Beef Cattle Task Force and approved by Western Directors at their July 1969 meeting. It is largely a question of how to organize and manage animal disease research.

- RRC received communication from Pritchard, the Administrative Adviser for W-88, "Enteric Disease in Neonatal Calves" and W-100, "Reproductive Diseases of Livestock." Scheduled termination dates are 6/30/70 for W-88, and 6/30/72 for W-100. Pritchard made a request and detailed justification for an extension of W-88 for one year, or until such time as is possible to determine its relationship with the new proposed area of work on "Reproductive Performance of Beef Cattle."

- Another possible action relating to W-100 would be to have Jensen and Pritchard make a joint recommendation to RRC as to whether: (a) It should come under the mantle of the new project as finally defined; (b) It should be excluded and allowed to run to its scheduled termination in its present form; or (c) It should be revised in some manner so as to include the area currently covered by neonatal disease?

Pritchard also specifically requested permission to call the necessary station representatives together for the purpose of implementing either one of the above alternatives.

Linsley, on behalf of RRC, requested Jensen to comment about this matter.

Jensen noted that the Western Directors last summer suspected there would be some apprehension about a project in this area of work and that it would come largely out of the scope of the assignment. He suggested the advantages of a broad project proposal such as the one for Reproductive Performance make it worth trying, and may render it superior to a highly specialized, single-focused project.

Jensen - The ad hoc committee organized to draft a regional research project proposal in this area of work met in October. There is wide participation and interest in this project, both within and outside the region. Most states were represented by two groups, the animal science and veterinary medicine areas. The scientists present decided not to

divide the broad scope of the project at a logical point, namely at the "time of birth." They concluded there is so much interdependence between the two periods (gameto-genesis up to birth, and from birth to weening) that it was not logical to divide the project.

- The group decided it ought to divide into three subcommittees to enable them to do the type things that are now done by technical committees. The subcommittees would represent the three disciplines: Nutrition, disease, and physiology. The annual meetings would allow for the highly technical subcommittee sessions, as well as having the overall technical committee meet so as to enable the participants to become familiar with the overall project activity and thereby bring the picture into an overall interdisciplinary perspective.

- The project objectives were purposely made quite broad so as to give the participating states an opportunity to choose their area of activity. The unused parts of the broad objectives would be dropped, thereby narrowing the scope of the objectives. Under the subcommittee approach, any state's participation can be just as specific as to individual disciplines as under existing projects. This effort at a broad project has merit, and we should proceed to give it an opportunity to function. If the Directors and scientists support it and give it a chance to succeed, it should have advantages over the existing pattern.

- A disadvantage of such a broad project is that it creates a greater burden on the Administrative Adviser, but the total time spent would not necessarily involve any more time than the sum of time put in by the several Administrative Advisers at the present time.

- An advantage is that it essentially forces an interdisciplinary approach to the problem.

Jensen noted that a tabulation of materials from a CRIS printout on reproductive performance indicates we now have 234 projects nationally, and 52 in the Western States. What is needed is improved coordination of our efforts. In our efforts to meet regional needs, we need a better balance between nutrition and physiology projects.

Ensign suggested Administrative Advisers of existing projects ought to be encouraged to consider wedding their projects to one of the objectives outlined by the broad new project. We have already decided this is a logical approach, and have committed ourselves to proceed along these broad interdisciplinary lines.

In response to Ensign's question as to whether Committee of Nine members had considered this broad approach as a project, Sierk noted we haven't really answered the question as to what regional research should do. This proposal does, however, present a project in a manner in which C/9 can look at it and determine who will do what.

Sierk suggested W-88 may well be justified for continuance on its own rather than try to include it under the project on reproductive performance.

Hill indicated that as a member of C/9, he was present when the broad project submitted from the North Central Region was disapproved. Based on that experience, he wouldn't guarantee how the C/9 would vote on this broad project.

There was some confusion as to the exact procedure to follow with regard to the future of W-88 and its relationship to the proposed project on reproductive performance.

*[Linsley, on behalf of RRC, moved, Leyendecker seconded, that the request for extension of W-88 be deferred, without prejudice, for consideration at the 1970 spring meeting. PASSED.]*

*[Linsley, on behalf of RRC, moved that since there seems to be some misunderstanding with regard to W-100, that the Administrative Advisers of the two committees - W-100 (Pritchard) and Reproductive Performance (Jensen) - confer about the possible future of W-100 and be prepared at an appropriate time to make a request to RRC concerning the request for the continuance of W-100 to its termination date. PASSED.]*

Progress of WD  
Task Forces

1. "Marketing and Competition, Foreign Agricultural Trade and Economic Development"

C. P. Wilson - The Marketing Task Force met in San Francisco, California, October 6-7, 1969, and a report is in the process of preparation. The Task Force agreed to shorten its title to "Marketing and Trade."

2. "Farm Adjustments, Prices and Income"

Oldenstadt - This WD Task Force is scheduled to meet in San Francisco, California, November 19-20, 1969.

3. "Farm Labor and Mechanization"

Frevert - This WD Task Force is scheduled to meet in Tucson, Arizona, December 3-5, 1969.

4. "Rural Development and Family Living"

Wood - This WD Task Force is scheduled to meet in San Francisco, California, November 20-21, 1969.

Replacement of  
Western Directors'  
Recording  
Secretary

C. P. Wilson read, for the information of WD, a letter from Carl Heisig regarding the replacement of Leo Gray as Recording Secretary.

Wilson noted that WD have adopted the CRRP recommendation that WAERC will continue to exist but it is not to be charged with the responsibility for originating new project areas of work.

C. P. Wilson moved, Asleson seconded, that WAERC continue, with some revision of the Memorandum of Agreement which terminates 6/30/70, so as to include some revision of the new role of WAERC. After some discussion, this motion was withdrawn.



C. P. Wilson moved, Frevert seconded, that the Chairman of Western Directors designate two people and that WAERC designate two people to serve with a representative from ERS in making a selection from nominations that ERS will provide, for the positions of Secretary of the Western Agricultural Economics Research Council and Recording Secretary of the Western Association of Agricultural Experiment Station Directors. PASSED. (NOTE: Kraus appointed C. P. Wilson and C. F. Kelly to this assignment.)

#### Finance

Asleson noted that there is not enough money in the Western Directors' Special Travel Fund to cover anticipated expenses of travel to ESCOP, ARPAC, etc., meetings before 6/30/70.

Kraus appointed Asleson, Chairman; Leyendecker and Kelly as a committee to review and revise by adjusting upward the assessment schedule to various states to meet our commitments from this fund and present it at the spring WD meetings.

Wood noted that he anticipated meetings of the ESCOP Interim Committee on a regular basis in accordance with suggestions from CSRS. Asleson will be the West's representative to the ESCOP Interim Committee; Wood would be in attendance as Chairman of ESCOP.

Ensign suggested that Montana's share of RRF might be increased as one means of reducing paper work.

#### Research in Human Nutrition (ARPAC)

Dr. Virginia Trotter reported that ARPAC gave the go-ahead for research in human nutrition in USDA and SAES. About 3,000 projects in this area have been classified from CRIS.

She noted that people from SAES, as well as other university and industry personnel, will be involved in nutrition research studies and that hopefully Directors will willingly provide travel funds. Each SAES Director ought to consider the commitment his station will make to this area of research. Only three percent of the projects classified under nutrition studies are involved with humans - most are with animals. A good share of the SAES work in human nutrition is supported by HEW.

#### Resolutions

Robins read the report of the Resolutions Committee. The committee focused on resolutions on human nutrition and community development.

#### Resolution No. 1

WHEREAS, the Western Association of Agricultural Experiment Station Directors believe that the recently implemented human nutrition program led by the Cooperative Extension Service holds great promise for alleviating hunger among the disadvantaged in this Nation; and

WHEREAS, the organization and expertise of the Cooperative Extension Service can be applied increasingly to this general problem; and

WHEREAS, the Agricultural Experiment Stations have and are conducting substantial research in human nutrition, including research on food choices, consumption habits, nutritional value and educational methods and are dedicated to further intensification of research in this area so badly needed as the expanded nutrition program moves forward;

NOW, THEREFORE, BE IT RESOLVED, that the Western Association of Agricultural Experiment Station Directors

1. Urge the Secretary of Agriculture and his staff, and the Experiment Station Committee on Organization and Policy to provide for increased research funds in the human nutrition area as a means for assuring appropriate technical backup on a continuing basis for this important program; and
2. Direct copies of this resolution to the Secretary of Agriculture, the Director of Science and Education, the Administrators of the Cooperative State Research Service and Cooperative Extension Service, the Chairmen of the Experiment Station Committee on Organization and Policy and the Extension Committee on Organization and Policy, and the Chairmen of the North Central, Northeastern, and Southern Associations of Agricultural Experiment Station Directors.

Resolution No. 2

WHEREAS, the Western Association of Agricultural Experiment Station Directors are substantially concerned and concur strongly in the Secretary of Agriculture's publicly stated position with regard to the need for major public programs to enhance the rural economic and social structure and institutions; and

WHEREAS, the above stated need is of such great public concern as to make urgent the broadest and most comprehensive approach to find and apply necessary solutions which we believe will contribute in a major way to national, rural-urban social and economic balance, to reducing the trend toward urban concentration, and to providing a higher quality of life for all the people; and

WHEREAS, the States' Land Grant Institutions, and particularly the Agricultural Experiment Stations including those in the Western Region, have applied and are increasing application of research resources to contribute to solutions to guide public action - federal, state and local; and

WHEREAS, it is the intention of the Western Agricultural Experiment Station Directors to increase research in this area from whatever fund sources that may exist to engage in this activity;

NOW, THEREFORE, BE IT RESOLVED, that the Western Association of Agricultural Experiment Station Directors

1. Commend the Secretary of Agriculture and his staff for their visionary approach to rural economic and social problems in the local, state, regional and national interest; and
2. Urge the Secretary and his staff and the Experiment Station Committee on Organization and Policy to make provision for major increases in research funds to the State Agricultural Experiment Stations in the immediate future to provide additional technical support to the proposed action programs in this area; and
3. Direct that copies of this resolution be sent to the Secretary of Agriculture, the Director of Science and Education, the Administrators of the Cooperative State Research Service and the Cooperative Extension Service, the Chairmen of the Experiment Station Committee on Organization and Policy and the Extension Committee on Organization and Policy, and the Chairmen of the North Central, Northeastern, and Southern Associations of Agricultural Experiment Station Directors.

Robins moved, Wood seconded that the Western Directors adopt the above resolutions. PASSED.

Future  
Meetings

Spring 1970 meetings will be held in University Hall in Berkeley, California, February 23-27. RRC will meet in Conference Room 394, February 23-24; Western Directors will meet in the Regents Room, February 25-27.

Summer 1970 meetings will be held at Logan, Utah, August 3-7. RRC will meet August 3-4; Western Directors will meet August 5-7.

Western  
Representative  
to Clay Center

Jensen called attention to his letter to Western Directors, dated October 31, 1969, concerning a committee meeting on Clay Center - see APPENDIX C. The beef cattle proposal is a pilot program and, if successful, can later be expanded to other animals (swine and sheep).

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APPENDIX A

COMMITTEE TO REVIEW CRIS CLASSIFICATION SYSTEM

Minutes of Meeting

The committee commissioned by ARPAC to review the CRIS classification system had its third meeting in Washington, October 29 and 30, 1969, in Rm. 422-A, USDA Administration Building. The following attended the meeting: Dr. H. R. Fortmann (Chairman), Pennsylvania; Mr. James Turnbull, RPDES; Dr. W. D. McClellan, ARS; Mr. C. N. Lane, RPDES; Mr. A. E. Johnson, ERS; and Dr. Henry A. Dunn, CSRS.

Mr. Turnbull reported that Mr. Lane is reviewing and preparing definitions for all RPA's including 113, 511, 512, 513 and 709. Mr. Lane expects to be finished by November 1.

It was recommended that RPA's 301 and 111 be reviewed by Mr. Lane, to rewrite if necessary, to clarify and eliminate misinterpretation.

In RPA's 204 and 207, definitions were broadened to include mites, snails and slugs.

The question on non-food uses of deciduous fruit and tree fruit products was discussed. It was suggested that the title of RPA 403 be changed to read, "New and Improved Fruit and Vegetable Products and By-Products." This will permit the inclusion of research on materials like pecan shells, walnut shell flour, etc.

The committee opposed combining RPA's 703, 704 and 708. With the increased interest in problems of malnutrition, RPA 704 will undoubtedly receive greater attention.

It was recommended that RPA 808 (c), Page 167, "A National Program of Research for Agriculture," be rewritten to eliminate references that school lunch programs and food stamp plans will be developed to aid in reducing surplus. It was suggested that the words "through price support" be eliminated from RPA 808 (a).

It was recommended that RPA 902 be changed to read, "Outdoor Recreation."

It was recommended that the title of RPA 904 read as follows: "Wildlife, Fish and Marine Biology and Habitat." The definition of RPA 904 was broadened to include commercial production of fish or other marine animals and wildlife.

It is recommended that two RPA's be added. RPA 114, Research Productivity and Management; and RPA 317, Biology of Plant and Animal Cell Systems. Mr. Lane will prepare preliminary definitions for both RPA's.

It was the committee's opinion that the number and definitions of "Activities" should not be changed, at least for the present.

Activity 0800 was expanded to include highways and treatment of chemical damage to shrubs. Define "other hazards" in broad terms, such as hail, fire, pollution, etc.

It was recommended that commodity or resource code 0800, Wildlife and Fish, be changed to read, "Fish and Other Marine Animals and Wildlife." This will permit the inclusion of such projects as fish farming, oysters, catfish, shrimp, crayfish, etc.

Dr. Fortmann raised the question as to what we would do with classifications B9700, B9800 and B9900. It was the opinion of the group that they should not be eliminated. Changes or additions made in classifications will help to reduce the number of projects reported in the three classification areas.

Dr. Fortmann suggested that if a new CRIS Manual is prepared it should have an extensive index, which will permit users ready access to items that they now must make an extensive search for, to obtain guidelines in classifying research projects.

It was recommended that Table 6 in the CRIS Instruction Sheets (CSRS-OD-1258 and CRIS Document No. 1) which now reads, "Commodity or Resource," be changed to read, "Resources, Commodities and Technological Improvement." A new section was created in the 6000 series entitled, "Technological Improvement." Sub-categories will include:

- 6100 - Weeds, not Commodity Oriented. This classification will include such items as aquatic weeds, toxic weeds, herbicides, etc.
- 6200 - Seed Research.
- 6300 - Biological Cell Systems (including components).
- 6400 - Experimental Design.
- 6500 - Arthropods (including mites, snails and slugs).
- 6600 - Diseases.
- 6700 - Higher Plants.
- 6800 - Research Administration.

It is recommended that the word, "edible nuts," be removed from specialized code 1080.

It was recommended that mushrooms be classified as a vegetable and be given the special commodity code 1230.

It is recommended that the 1300 classifications, Ornamentals and Turf, be given special classification to read as follows:

- 1305 - Windbreaks
- 1310 - Shade Trees and Woody Ornamentals. (Include Christmas Trees.)

1315 - Flower Crops, Herbaceous and Ornamental Crops and Bedding Plants.

1320 - Lawns, Turf and Other Ground Cover.

1325 - Arboreta.

Under Fields of Science, it is recommended that 0510 be changed to read, "Animal Genetics and Breeding." Code 0512 be changed to read, "Plant Genetics and Breeding."

It was recommended that three Fields of Science codes be added as follows:

0714 - Microbiology - Soils.

1528 - Chemistry - Soils.

2421 - Physics - Soils.

The committee considered a suggestion that a specialized code be provided for Family Studies. It was the committee's opinion that sufficient places are already available to adequately code this research.

It was recommended that USDA projects which contribute to Regional projects show what percentage of that project contributes to the Regional effort.

The committee discussed the use of a less rigid method of associating activities and commodities with RPA's and Program Elements. There is some advantage to permitting free choice of RPA's as associated with activities and commodities. It was the committee's opinion that a rigid system does permit a check by the computer to see that erroneous entries, for example - associating insect pests of fruits and nuts with a field crop commodity, are corrected. It was the opinion of the committee that the present system of checks to eliminate these errors be continued.

It was recommended that two more meetings be held prior to establishing groups to review RPA definitions and other changes suggested by the committee. The first meeting will be held to review the RPA definitions as prepared by Mr. Lane. Another meeting will be held to go over the final copy and recommend USDA and SAES panels to review all changes recommended by the committee. Mr. Lane was asked to provide the committee rewrites of all the RPA's by December 1. Each member will review and have his comments and appraisal available for the next meeting. Dr. Dunn was asked to have a revised listing of Activity, Commodity and Fields of Science available to the committee by December 1.

The next meeting is to be held December 16, 1:30 P.M., in Rm. 422-A. Be prepared to look at the rewrites for editing, condensing and eliminating any necessary wordage.

*/s/ Henry A. Dunn*

HENRY A. DUNN

Recording Secretary  
(By Appointment)

APPENDIX B

FOR IMMEDIATE RELEASE

SEPTEMBER 29, 1969

Office of the White House Press Secretary

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THE WHITE HOUSE

The President today announced the establishment of the Task Force on Rural Development. Mrs. Haven Smith, National Chairman of the American Farm Bureau Women, will chair the Task Force.

The Task Force on Rural Development will review the effectiveness of present rural assistance programs, and make recommendations as to what might be done in the private and public sectors to stimulate rural development.

The members of the Task Force on Rural Development are:\*

Mrs. Haven Smith  
National Chairman  
American Farm Bureau Women  
Chappell, Nebraska

Dr. Joseph Ackerman  
Managing Director  
Farm Foundation  
Chicago, Illinois

Mr. Clifford G. McIntire  
Former Member of Congress  
Chicago, Illinois

Dr. C. E. Bishop  
Vice President for Research  
and Public Service Programs  
University of North Carolina  
Chapel Hill, North Carolina

Mr. True D. Morse  
Former Undersecretary of  
Agriculture  
Colorado Springs, Colorado

Mr. William Erwin  
Farm Manager  
Etna Green, Indiana

Dr. Emiel W. Owens  
Visiting Professor of Agricultural  
Economics, University of Minnesota  
Prairie View A&M College  
Prairie View, Texas

Mr. Claude W. Gifford  
Director Editorial Page  
Farm Journal  
Philadelphia, Pennsylvania

Dr. Henry A. Wadsworth, Jr.  
Associate Professor in Agricultural  
Economics  
Oregon State University  
Corvallis, Oregon

Dr. Roy M. Kottman  
Dean, College of Agriculture  
and Home Economics  
Ohio State University  
Columbus, Ohio

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\* (NOTE: The Executive Secretary of the Task Force is Dr. Joseph D. Coffey, PEPS, USDA, Washington, D. C.)

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APPENDIX C  
C O L O R A D O   S T A T E   U N I V E R S I T Y  
F O R T   C O L L I N S ,   C O L O R A D O   8 0 5 2 1

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Office of Vice President for Research  
Fort Collins, Colorado 80521

October 31, 1969

TO : Western Experiment Station Directors  
Dr. Mark Buchanan  
Dr. Leo Gray

FROM : Rue Jensen      /s/ *Rue Jensen*

SUBJECT: Meeting of Committee on Clay Center, a National Facility for  
Research on meat animals

The subject committee met 29 October 1969 at the USDA, Washington, D. C. Attending the meeting were: Dr. Ned D. Bayley, Chairman USDA; George Browning, Iowa; Doyle Chambers, Louisiana; T. W. Dowe, Vermont; George Irving, ARS; Ralph Hodgson, ARS; Rue Jensen, Colorado; Roy Lovvorn, CSRS.

The chairman reviewed the history of Clay Center and identified previous committees that have convened at the Facility and elsewhere to consider the purpose of the Laboratory. One national meeting had recommended that the Facility be used to investigate problems requiring large animal populations and long duration. This concept retained favor.

The committee discussed the question - should it concern itself with Clay Center as a single facility or should it consider the national research program for each of the three meat species: beef cattle, sheep, and swine? After considerable debate, the consensus was that the committee should plan a national research program of which Clay Center is one integral part along with other federal and state laboratories. At this stage the study should be limited to beef cattle and expanded later to include other species.

After considerable discussion the committee recommended the procedure given below for establishing a national research program on beef cattle. After a reasonable period of operation the plan should be evaluated for satisfaction and efficacy.

1. Accept the philosophy for a single integrated research program for the USDA and the State Agricultural Experiment Stations.
2. Establish a continuing coordinating committee consisting of two people, one representing ARS and the other a combination of CSRS and the State Agricultural Experiment Stations. The representative of CSRS and the State Experiment Stations will be a State Experiment Station director and will be selected by the Administrator of CSRS.



3. Functions of the coordinating committee will be to:
  - a. Prepare a national inventory of beef cattle research projects. This information is currently available through CRIS and other sources.
  - b. Determine the subjects that need investigation. Previous studies by task force committees will be utilized.
  - c. Determine research interests and capabilities of State Experiment Stations and federal agencies and invite strong organizations to assume research leadership for specific subjects. All state and federal agencies interested in the same subject will coordinate with the leading agency.
  - d. Review annually the total research program and suggest adjustments for improving balance and efficacy.
  - e. Prepare an annual report for distribution through ESCOP to all directors and administrators.

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## REPORT OF DIRECTOR-AT-LARGE TO WESTERN DIRECTORS

November 10, 1969

1. New Legislation. You will recall the paper I handed out in Hawaii pertaining to "people" research, rural development, etc. This was discussed with Tom Ronningen of CSRS who, in turn, arranged for further informal discussions with some USDA and Bureau of Budget personnel. Tom then prepared an initial "draft" bill which was reviewed within CSRS and with representatives of the Rural Sociology profession. Several drafts ensued.

I discussed the matter, including one of the early Ronningen drafts, with the Legislative Subcommittee of ESCOP. A copy of my summary comments is appended. No action was taken.

During the discussion Dr. W. D. Maclay made the comment that representatives of BOB had inquired of the Secretary whether new legislation of any type was needed. The answer given was that the department already has authority to do anything necessary (the critical problem is appropriations). Others and I pointed out that this is not necessarily true for universities. It was agreed that I should take the matter up with Western Directors. If they chose to "sponsor" the idea it would help "sell" it to other groups.

New Legislation was discussed at the Western Directors' meeting in Bozeman. It was decided to refer the matter to the Administrative Heads of Agriculture for their consideration.

Excerpt from minutes of Interim Subcommittee of ESCOP, September 28 and 29, 1969, Washington, D.C.:

### "II. Proposed Rural Research Institutes Act

Keener distributed copies of a proposed ACT to authorize the Secretary of Agriculture to encourage and assist the several States in carrying on research and extension to aid people in rural America. A copy of the proposed ACT and letter of transmittal from Dean H. E. Myers of the University of Arizona are attached as appendix 1.

The proposal originated in a rural sociology development group in the Western Region and has been distributed to Administrative Heads of Agricultural Programs throughout the country.\* At institutions where the Director of the Experiment Station is not also the Head of the Agricultural Program, the proposal may not have been passed on to the Director.

The proposed Act had been previously discussed at meetings of the Legislative Subcommittee and the North Central Directors.

There was consensus that Chairman Keener should learn the position of the Secretary's Office and of others that would be involved, and if advisable inform the Regional Associations of Directors of pertinent developments."

If the objective was to use an indirect approach we surely succeeded! Idea is still being considered, at least.

Other related events:

1. Comments re 1971 program by Secretary of Agriculture -- our number one priority will be rural development -- luncheon session with Bill Dickinson (McGregor replacement in BOB) and comments by others suggest this item may be the one scheduled for largest increase in 1971.
2. President Nixon has named a Task Force on Rural Development. Members include Joe Ackerman (who has been much interested in our draft proposal) Roy Kottman, et al. Joe Coffey is Executive Secretary. He, too, has the "story". (A copy of the news release concerning this Task Force also is appended.)

2. Washington Representative. There has been discussion from time to time about the desirability of a fifth Regional Director, Washington Director, or Washington Representative to be headquartered with the National Association of State Universities and Land Grant Colleges Headquarters Office in Washington, D.C. In order to facilitate further consideration of this idea, I prepared a draft of a Memorandum of Agreement among the Experiment Stations of the United States. This draft has been

\*Underlining by Mark T. Buchanan

reviewed by Director Kelly, Senior Member of ESCOP for the Western Region and by Dr. G. B. Wood, the Chairman Elect of ESCOP. Some others of you may have seen it.

The draft agreement provides that the Washington Director would facilitate the work of ESCOP. This and the formal tie-in with NASULGC are "new".

Lately, discussion has shifted to a means of providing someone on the Washington scene who is intimately familiar with Congressional matters and procedures and who would be in position to keep us informed of appropriate persons to see and when to see them with respect to matters of interest to us. The draft agreement could be modified to accommodate such an arrangement if it were desired to substitute this type of employee for the "Washington Director". It would be possible, of course, also to provide for both under a similar agreement or to use a similar draft for each. Kelly has suggested an alternative: Have the four Regional Directors hire him as a consultant.

Excerpt from minutes of Interim Subcommittee of ESCOP, September 28 and 29, 1969, Washington, D.C.:

"V. A Washington Director - Dr. Wood

The Western Directors have suggested that there is a need for stronger representation for agriculture and especially agricultural research, in the office of the National Association of State Universities and Land Grant Colleges. To meet this need they have proposed that consideration be given to establish a position for a full-time Washington Director who would be stationed in the Association Office and supported by the four Regions."

Here, too, the idea seems to have caught fire, though its origin is unclear. Probably this is just as well.

3. Research on research. I have visited with a number of you concerning the desirability of encouraging, or sponsoring a study or studies that would seek first to identify ten or so of the most significant discoveries in agricultural research. Once these have been identified steps would be taken similar to those elucidated in "Technology in Retrospect and Critical Events in Science," prepared for the National Science Foundation by The Illinois

Institute of Technology Research Institute under Contract NSF-C535. Key events or discoveries for each would be identified together with the approximate date, person who made the discovery, and the organization for which he was working at the time the discovery was made. The purpose would be at least twofold: (1) To identify the extent to which significant discoveries in agricultural science are the result of non-mission research, mission-oriented research and development. An attempt would be made to identify the role of serendipity as well. (2) To obtain an estimate of the value of these significant discoveries to varying segments of the population and to the public as a whole. Attempts would be made to obtain this in a qualitative way as it might influence human health and safety and in a quantitative way as it might contribute additions to the Gross National Product and thus enhance economic development.

It is my belief that such a study would be of considerable value to us as we continue to program and to make plans for agricultural research, to develop plans for cooperative research, to seek to secure appropriate research coordination, and to obtain added funds.

It is interesting to note that in the NSF Study prepared by IITRE five innovations were identified. These were (1) Magnetic Ferrites, a class of materials widely used within computer memories, telecommunications, and small electric motors; (2) Video Tape Recorder, a development whose origin extends back to basic work in magnetic materials, control systems, and mechanical design; (3) The Oral Contraceptive Pill, an innovation of great economic and social importance; (4) the Electron Microscope; and (5) Matrix Isolation, a new and promising technique for the study of the mechanisms of chemical reactions. Three hundred and forty-one distinct, key research and development events were identified. Of these events approximately 70 per cent are non-mission research, 20 per cent are mission-oriented research, and about 10 per cent are classified as development and application. Seventy-six per cent of the non-mission research events were products of universities.

Should similar results be obtained in a study of agricultural research, it would not mean that we should discontinue the planning and program of agricultural research. Rather, this would be a key factor to take into account in such activities. You will recall that I made some more extensive comments along these lines in the talk, "Specification Research," at Corvallis before the Western Agricultural Economics Association, copies of which have been distributed to you.

You probably also have seen Jim Horsfall's comment on Browning's letter of October 6, 1969 in which he proposes a study to show where discoveries were made and where they are being used. This type of suggested study would be easily encompassed within the framework of the one I have proposed.

Assuming there is equal enthusiasm elsewhere for this type of investigation, the question arises concerning how to get it made. Who would do it? Who would finance it? What cooperation would be needed in order to assure good data and the selection of appropriate, significant discoveries and the key events that led to their ultimate application? I would suppose this might be undertaken by persons within a single institution; it might be undertaken by the staff of CSRS; and it is possible that such a study would be amenable to the RRF approach. CSRS might be encouraged to "contract" with a neutral agency such as the National Academy to do it. It seems to me that in this day of great emphasis on programming, budgeting procedures, such a study is overdue. There is some urgency in its further consideration and, if adopted, in its execution.

I will discuss this idea in greater detail with other members of the Forward Planning Committee.

4. Report on Congressional Contacts. On September 16, 1969 Roy Lovvorn and Hank Fortmann both had word from Ray Schafer, Clerk of the Senate Committee on Appropriations, Subcommittee on Agricultural Appropriations to the effect that Senator Holland would welcome "pressure" to put back into the budget the \$2 millions for physical facilities under PL 88-74 that had been removed by the House. This could be done (or attempted) as a part of the Conference between the House and Senate on the Appropriations Bill for the USDA. Conferees have not been appointed but we assumed that the members of the two Subcommittees would be likely prospects. Steps were taken to obtain support from Directors in the home states of members of the two Subcommittees.

The House and Senate Subcommittees on Agricultural Appropriations are as follows:

Senate

Dem.: Holland, Florida, Chairman  
Russell, Georgia  
Stennis, Mississippi  
McGee, G. W., Wyoming

Proxmire, W., Wisconsin  
Yarborough, R., Texas  
Byrd, West Virginia

Ex-Officio: Ellender, Louisiana  
Eastland, Mississippi

Rep.: Hruska, Nebraska  
Young, North Dakota  
Mundt, South Dakota  
Fong, Hawaii  
Boggs, Delaware

Ex-Officio: Aiken, Vermont

House

Dem.: Whitten, Mississippi, Chairman  
Natcher, W., Kentucky  
Shipley, G. E., Illinois  
Evans, F. E., Colorado

Rep.: Langen, Odin, Minnesota  
Mithel, R., Illinois  
Edwards, Jack, Alabama

In keeping with the philosophy of the Legislative Committee that it is better to arrange for contacts by people who know members of the Congress so that these contacts may be specific, steps were taken by the Regional Directors to have the Directors of states with members of the two Sub-committees visit, call, or write their Congressmen or Senators. (In the event their Institutions handle these matters, the Presidents or other designated persons with influence would be asked to make them.) The Chairman of the Committee, for example, Senator Holland is from Florida and E. T. York agreed to see him or to have his President do so. Since Senator Holland had said in the Hearings for several years that he believed the item for physical facilities either should be a substantial amount or else nothing, the "pitch" to be made to him was to emphasize the importance even of the small amount that would come to Florida toward the construction of a particular building of value to the agricultural research program there. This would be done by referring to the physical facilities projections and selecting one of the smaller buildings contained therein as a specific example, pointing out that half of the funds would be matching funds from the state and

that the federal funds supplied not only would help to finance the structure but would be "seed money" for state and other matching funds. Experience to date has been that the federal funds have been over-matched by the states to the extent of about \$3 non-federal to \$1 of federal support.

I called Neal Hilston in Wyoming to see if he would be in position to visit with Senator McGee. Under the procedures at Wyoming, such contacts must be made by, or at least cleared by, the President of the University. The report back from Hilston was to the effect that the item was of insufficient consequence to the University of Wyoming for the contact to be made.

Knowing of Director Bohmont's interest in the physical facilities program and in the development of improved procedures for Congressional contacts, I called him. Despite the fact that Nevada has no representative on either the House or Senate Subcommittee, Dale followed through with a call to Ray Schafer who has some landholdings in the Reno area. Bohmont also sent letters to members of the Nevada delegation and to Senator McGee of Wyoming with whom he had had prior acquaintanceship.

I wrote Director Hervey of Colorado to inquire if he or others at Colorado State would be in position to approach Representative Evans of Colorado who is on the House Subcommittee.

Director Hervey prepared a "model" letter to The Honorable Frank E. Evans.

Bohmont followed his several letters with personal visits. As a result, Dale has passed on rather strong reactions from the Senators and Congressmen with whom he visited to the effect that if we really want to get "on the ball" with respect to obtaining appropriations we need to do about three things: (1) Establish a program whereby the Deans and Directors from each state maintain continuous contact with the members of their delegations; (2) Arrange for someone to be in Washington who is familiar with Congressional procedures, personnel, and the like, who would be in position to "call the shots" with respect to further, more specific, contacts; and (3) Arrange, as the Legislative Subcommittee is now attempting to do, to have the guy who is the most influential contact the right person in Washington at the right time with the right story. The Regional Directors would be charged, as before, with helping develop appropriate "sales" information.



5. Workshop. There has been some tentative discussion of a regional workshop or symposium for Directors at which time appropriate resource people would be asked to explain and illustrate some of the newer approaches to allocations of resources in agricultural research. Bill Hueg also has commented on a program along this general line that he would provide. Jim Kraus and I had discussed a greater emphasis on the "systems" approach than Hueg's materials suggest. I will visit further about all of this with the Forward Planning Committee.

6. Physical Facilities. I shall be contacting each of you concerning your physical facilities projections as soon as forms and instructions are complete. As you know, the information gathered previously had some serious limitations. The purpose of the re-survey is to check the previous information and to bring the reports up to date.

7. A Bigger Budget for DAL. Projections for Fiscal Year 1972 (year ending June 30, 1972) indicate that more money will be required to operate the Office of the Director-at-Large in a manner comparable with that of previous years. (See attached tables.)

I shall plan to discuss this in greater detail with the Executive Committee prior to the February meeting. Obvious questions include: (1) Should the budget be increased at all? (2) If so, how much? Is it better to provide for an increase of sufficient magnitude that it will be unnecessary to return for a revision in the agreement for some years or is it better to do the adjusting on an annual basis? (You will recall that the Memorandum of Agreement provides that unutilized funds will be credited to each state as the billing is made for the next year's amount.)

ATTACHMENT A

NEW LEGISLATION?

The following points are among those to be offered for consideration by the Legislative Committee.

1. There has been evidence of considerable interest in and discussion of so-called "people" research -- Glenn Pound, Earl Heady, et al.
2. The "thrust" of existing authority under which publicly funded agricultural research is currently supported is toward other, more traditional areas and problems.
3. Whether or not the new research could be supported under existing authority, it is possible that proposing new legislation would
  - a. dramatize the need;
  - b. result in new resources for funding and/or additional funds for this purpose;
  - c. clarify existing authority.
4. A draft has been prepared as a means of sharpening our focus on the matter of new legislation should it be decided to pursue it.
5. Negative considerations include
  - a. possible competition with Hatch and related funding;
  - b. possible undesirable amendments to existing authority as a result of "raising the question".

Mark T. Buchanan

July 1, 1969

Office of the White House Press Secretary

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THE WHITE HOUSE

The President today announced the establishment of the Task Force on Rural Development. Mrs. Haven Smith, National Chairman of the American Farm Bureau Women, will chair the Task Force.

The Task Force on Rural Development will review the effectiveness of present rural assistance programs, and make recommendations as to what might be done in the private and public sectors to stimulate rural development.

The members of the Task Force on Rural Development are:

Mrs. Haven Smith  
National Chairman  
American Farm Bureau Women  
Chappell, Nebraska

Dr. Joseph Ackerman  
Managing Director  
Farm Foundation  
Chicago, Illinois

Dr. C. E. Bishop  
Vice President for Research  
and Public Service Programs  
University of North Carolina  
Chapel Hill, North Carolina

Mr. William Erwin  
Farm Manager  
Etna Green, Indiana

Mr. Claude W. Gifford  
Director Editorial Page  
Farm Journal  
Philadelphia, Pennsylvania

Dr. Roy M. Kottman  
Dean, College of Agriculture  
and Home Economics  
Ohio State University  
Columbus, Ohio

Mr. Clifford G. McIntire  
Former Member of Congress  
Chicago, Illinois

Mr. True D. Morse  
Former Undersecretary of  
Agriculture  
Colorado Springs, Colorado

Dr. Emiel W. Owens  
Visiting Professor of Agricultural  
Economics, University of Minnesota  
Prairie View A&M College  
Prairie View, Texas

Dr. Henry A. Wadsworth, Jr.  
Associate Professor in Agricultural  
Economics  
Oregon State University  
Corvallis, Oregon

AGRICULTURE: WESTERN REGIONAL DIRECTOR

STATEMENT OF EXPENDITURES

JULY 1, 1969 TO SEPTEMBER 30, 1969

|                          | <u>APPROPRIATION</u> | <u>EXPENDITURES</u> | <u>ENCUMBRANCE</u> | <u>BALANCE</u> |
|--------------------------|----------------------|---------------------|--------------------|----------------|
| General Assistance       | 19,224.00            | 9,543.00            | -0-                | 9,681.00       |
| Supplies and Expense     | 7,324.69             | *2,999.61           | 232.85             | 4,092.23       |
| Equipment and Facilities | -0-                  | -0-                 | -0-                | -0-            |
| Employee Benefits        | <u>1,489.51</u>      | <u>855.30</u>       | <u>-0-</u>         | <u>634.21</u>  |
| Total                    | 28,038.20            | 13,397.91           | 232.85             | 14,407.44      |

\*Itemization of expenditures:

|                           |              |
|---------------------------|--------------|
| Travel                    | 2,485.09     |
| Storehouse, Misc. and K # | 201.25       |
| Central Steno             | 66.60        |
| Telephone Charges         | 174.96       |
| Mailing Charges           | <u>71.71</u> |
| Total                     | 2,999.61     |

|                                       |           |
|---------------------------------------|-----------|
| Balance as of September 30, 1969      | 14,640.29 |
| Receipts: July 31, 1969               | 10,000.00 |
| August 19, 1969                       | 10,000.00 |
| October 10, 1969                      | 6,851.83  |
| Balance Carried Forward: July 1, 1969 | 1,094.17  |

