

**WAAESD Summer Meeting
Agenda
July 10-12, 2017
Portland, OR**

Tuesday, July 11, 2017			
Agenda Item	Time (min)	Description	Presenter
1.0	5	Call to Order, Welcome, Introductions	Milan Shipka
2.0	5	Approval of Agenda and Minutes of 2016 Spring Meeting	Milan Shipka
3.0	10	Chair's Report, Interim Actions, Executive Committee Report	Milan Shipka
4.0	10	Treasurer's Report	Charles Boyer
5.0	10	WAAESD Budget update	Sarah Lupis
6.0	15	NRSP Review Committee Update	Bret Hess
7.0	25	Key state updates—90 second "headline" of one factor significantly impacting AES in your state	All
8.0	remaining	Round Table Prep: <ul style="list-style-type: none"> • WGA Moving Forward/Liaison Scope of Work • WGA Forest & Range initiative update • W506 Update, next steps • WGA Workforce Development initiative update • Prospects for collaboration with WAPS, WEDA, etc. 	Mike Harrington Mike Harrington John Tanaka Mike Harrington All

Wednesday, July 13, 2016			
Agenda Item	Time	Description	Presenter
9.0	45	WAAESD Strategic Planning <ul style="list-style-type: none"> • Mission/Vision • Meetings 	Jim Moyer Milan Shipka
10.0	45	Budgeting discussion	All
11.0	15	Nominations <ul style="list-style-type: none"> • WAAESD Chair-Elect, At-Large Rep • ESCOP NRSP-RC • WAAESD Rep to MRC 	H. M. Harrington
12.0	5	Resolutions	Chris Davies

Consent Agenda Items

- ED's Quarterly Report
- AD's Quarterly Report
- ESCOP B&L Committee Update
- ESCOP S&T Committee Update
- ESCOP/ECOP CMC Update
- ESCOP Diversity Task Force

Agenda Item 2.0: Approval of Agenda and minutes of 2017 Spring Meeting

Presenter: Milan Shipka

Action requested: Approved agenda and minutes of 2017 spring meeting

Background:

WAAESD Spring Meeting

March 27-29, 2017

MINUTES

Participants:

Milan Shipka	Bret Hess	John Tanaka
Sarah Lupis	Steve Loring	Ken Grace
Bill Payne	Dave Thompson	Ken White
Jim Moyer	Chris Pritsos	Mark McGuire
Tom Shanower	Charles Boyer	Mike Harrington
Glenda Humiston	Chris Davies	Terry Messmer
Lee Yudin	Singeru Singeo	

Agenda Item	Description	Presenter	Minutes
	Welcome and Introductions	Milan Shipka	
1.0	Approve agenda and Sept. 2016 minutes	Milan Shipka	Agenda and minutes were unanimously approved
2.0	Chair’s report, interim actions, EC report	Milan Shipka	Milan Shipka indicated that he has not taken any significant actions as chair. The Executive Committee will be bringing seconded motions regarding the Treasurer’s Report and WAAESD budget that will be address when those agenda items come up. Mike Harrington gave a brief overview of the “one ask” campaign. There was some discussion of how to advocate for our ARS partners.
3.0	ESCAP visits in Washington DC	Bret Hess	There was some discussion about the soil health initiative and its lack of western region input. Sarah will work with Sara D to develop a 1-page briefing about LGU work on soil health. There was some discussion having a WAAESD liaison with W-IPM and a broader discussion about the need to build coalitions within the region to tackle key issues. There was some discussion about the use of “umbrella projects,” assurances for human and animal subjects, and NIFA-PARS rigor standards (problem, action, outcomes/impacts). Bret reiterated the need for faculty to write quality impact statements and get them into the appropriate databases (www.landgrantimpacts.org , REEPort, etc.).
4.0	Western Agenda update, joint meeting prep	Milan Shipka, Bret Hess	What have Fred and Lyla pulled together regarding soil health? Board on Natural Resources Healthy Forests Initiative: Mike has met together with John Hayes, HFI leader, and WGA in December—what can the Western Region do to support this effort? Bret has been invited to discuss the WP/WA with Western Farm Bureau this summer. This again raises the need for communication tools. At the BAA level, we are talking about water, healthy foods/people, crop protection and health.

J1.0	Cornerstone Report	Jim Richards	Intent of house leadership and appropriations is to finish FY17 omnibus over the next week or so and then deal with outstanding issues so they can file before the deadline. This includes Ag Approps which includes all of NIFA and Farm Bill. Things are likely to stay at FY16 levels, maybe an increase in AFRI. As it stands now, we are likely to avoid harm in FY17. 302B allocations for FY17 are largely at FY16 levels. There is an appreciation for a unified focus of the “one ask” request, but it’s still really hard to tell, given all the unknowns.
J2.0	NIFA Update	Luis Tupas	Senate will vote on Sonny Perdue tomorrow. Still under a continuing resolution. AFRI RFPs on water for food production and food safety challenge area are going out today. Quarterly announcements will continue to go out. The TECONOMY partners report was released yesterday: https://nifa.usda.gov/resource/nifa-capacity-funding-review-teconomy-final-report . NIFA supports the overall intent of the Sightlines report and will continue to work with NIFA to achieve a balanced approach. NIFA is reinvigorating the state-liaison program to enhance collaboration/relationship between states/institutions and NIFA. They will have funds to conduct site-visits and will be your point of contact in DC. Sarah will add these individuals to the WAAESD Directory for quick and easy reference. NIFA will be offering opportunities in the FY17 foundational grants on cyberinformatics tools/data. NIFA is taking action on equipment prior-approval: They are establishing the process. NIFA is initiating “just in time” proposal process to streamline the proposal approval process; piloting with a couple of programs right now. Next NERAOC will be held in San Antonio and NIFA staff will be there primarily from the Grants and Financial Management group.
J3.0	Climate Hubs	Mark Walker, Jim Hollyer	There is support for creating a multistate project for the climate hub. Hawaii is putting on a workshop for statewide/pacific extension folks around climate in June. Guam is going to survey all farms on the island and include questions about climate. There was some discussion about increasing local-level climate science literacy. Research on disease-vectors, soil fertility, and crop varieties is also critically needed to ensure sustainability in the face of climate change. Both research and extension activities are needed. Sarah will work with Mark and Jim and others to establish WERAs for all willing Climate Hubs in the region.
J4.0	Advancing the Western Agenda		
	J4.1 Use of 1-page message pieces	All	Need one on Community Development—Sarah to write and work with Mike Janes team to develop. Future 1-pagers might include impacts and work to be less redundant. Current and future 1-pagers are designed to be used as a targeted issue piece—not handed out as a packet. About half a dozen states used the message pieces. Some states already had their own material prepared, some didn’t like that the pieces lacked impacts, need better alignment with other western organizations, have a subtle “ask” (we’ve done this, we could do more) in them, In the future a single message piece with all 8 topics would be useful. There was support for refining the message pieces for future use. There was support for development of video pieces that describe the Western Agenda. There was support for development of a “canned” powerpoint presentation with talking points.
	J4.2 W506	John	

	status/recommendations	Tanaka, Terry Messmer	
	J4.3 WGA initiatives	Mike Harrington, Lyla Houglum	How will the Western Region and the NC Region partner to get out ahead of the next initiative on Workforce Development and have something prepared for the WGA summer meeting; who are our champions, who is doing this work, what impacts can we demonstrate now. All directors are asked to respond to their ED and provide information about what accomplishments/impacts we have about workforce development and what we could do on this topic with additional funds. This will be shared at the WGA Summer meeting and further action will be taken at the Summer Meeting on those that resonate with WGA.
	J4.4 Next steps for WRJSM	All	Plan for 4 hours in the summer meeting with WEDA to discuss Western Agenda action items. What kinds of investment are really needed to advance the western agenda in a meaningful way.
5.0	MRF Update	Sarah Lupis	There was some discussion about having objective statements on multistate projects vs. other USDA-funded activities—they cannot be identical. There was also some discussion. Mike will follow-up with NIFA about this.
6.0	ARS Update	Tom Shanower	There was some discussion about institutional IBCs.
7.0	NRSP1 Proposal/Budget overview	Steve Loring	
8.0	NRSP Feedback to committee members	Steve Loring	There was support for increasing the NRSP-1 budget; increase the WAAESD support line to \$13,125 for salary and benefits to more accurately reflect Sarah Lupis' time (15% FTE), escalating 3% each year for 5-years. At \$6,000, WAAESD is taking on a disproportionate burden of supporting this effort. There was overall support for continuing the NRSP-1 project as written.
9.0	Treasurer's report	Charles Boyer	All states except AZ are current in their assessments. There is ~\$70-80K in carry-forward funds. The small "special funds" account was established several years ago with a special assessment. It was intended to be used to support travel for people conducting ESCOP business on behalf of the association. It was replenished when Harriet retired with salary savings. Mike also added funds to it from a grantsmanship workshop. It has been used to support guest speaker participation in ESCOP meetings and, more recently, used to support travel for the ESS Leadership Excellence winner. There are currently no regular means to replenish this fund. There is the possibility of using "fee for service" models to increase this account.
10.0	WAAESD Budget Report	Sarah Lupis	There was discussion about how to handle the salary error of FY16 and FY17. The group decided to leave the increase in place and take no corrective action. The group discussed the possibility of including the host institution on the Executive Committee—there was strong consensus NOT to do that. Milan Shipka will, on behalf of the Association, states who are not present at this meeting (CO and OR) inviting them to join the summer meeting. A vote on the budget was tabled until Executive Session—the final, approved budget is included following these minutes. The AD salary/fringe was increased by 2.5% and the % split between assessments and OTT was changed to 67.5% off the top, assessments will remain the same as last year.
11.0	EDs Annual/Q1	Mike	

	reports	Harrington	
12.0	ADs Annual/Q1 reports	Sarah Lupis	
13.0	Executive Session		
14.0	Revisit WAAESD Strategic Plan		
	14.1 Meeting Strategy	Milan Shipka	<p>The Meeting committee met a few times. There has been some discussion about how to restructure the Summer meeting to make it more efficient and cost-effective. There has also been discussion about holding meetings at a central location(s) rather than move around to different states. Milan asked the question about if three meetings a year are needed. Discussed round-table format planned for Summer of 2017; agreed that we need facilitation to ensure that event is productive. Sarah to discuss this need with OSU.</p> <p>There was widespread agreement that it is still important to rotate meetings; agreed that there is value in learning about the host-location; agreed that there is great value in discussing pressing issues that face AES directors; agreed that it is not possible to combine the spring meeting with the AHS/CARET meeting because there would not be sufficient attendance; agreed that there is the potential to manage essential business (budget approval, annual evaluations) during a zoom call.</p> <p>Approved: In 2018, annual evaluations and budget will be held via zoom prior to the in-person meeting; during the in-person Spring meeting we will deal with other business (ARS update, pertinent items) as needed, and meet jointly with WEDA.</p> <p>Approved: Annual evaluation survey for the ED and AD will be distributed to all directors, one response per state; and that WEDA and WAPS and others as necessary (e.g., NRSP-1 Management Committee, ESCOP B&L, etc.) will be directly solicited by the persons leading the evaluations and these provisions will be included in the official evaluation guidelines; the Chair and past-chair will evaluate and amend the survey instruments as needed to be approved by the EC.</p>
	14.2 Mission and vision statement updates	Jim Moyer	<p>Need to include this on the agenda at the summer meeting—how the organization should function, topics we address, etc.</p> <p>What products and actions are needed—these things would make it one of the most productive and important meeting. Agreed to start this discussion during the first 2 hours of the summer meeting and continue the next day. Jim Moyer will chair a subcommittee with Joyce Loper, Steve Loring, and Mark Walker. They will establish an agenda and collect any information needed from the membership.</p>
15.0	Best Practices Discussion Prep	All	<p>Brainstorm:</p> <ul style="list-style-type: none"> • Timing for starting and ending project proposal(s) and annual reports • Budgeting: how to SAES Directors allocate capacity funds (Mike will distribute a previously conducted survey on this topic) • For those who use capacity funds in a competitive way, how do they make those decisions • Split Appointments: how to better manage that • Stationing AES scientists at branch experiment stations; how to help them continue to be productive • Deferred maintenance—how to create a comprehensive vision for facilities of the future • How to protect SAES dollars (to be covered at Fall meeting)

- How states use AES to grow, sell, and compete in the market (to be covered at Fall meeting)
- How to SAES use commodity income
- How do SAES handle fees for resource use (**Mike will distribute a previously conducted survey on this topic**)
- How do SAES manage, improve, and enhance relationships with commodity groups (e.g., indirect issues)
- Royalty returns
- Relationship between USDA-ARS on SAES sites (e.g., MOUs, etc.)
- Recreational and medicinal marijuana
- Industrial hemp
- USDA MOUs
- Public-private partnerships

Sarah will distribute list for prioritization ahead of the summer meeting; top priority items will be included on the state report survey to collect additional information as needed.

16.0	Regional Grants Proposal	Mike Harrington	Decided: Mike Harrington will chair a subcommittee to explore the NE Region model of funding planning grants for proposal committees. Members of this subcommittee are Vanity Campbell (UCANR) Chris Pritsos, Chris Davies and John Tanaka. Mike will explore the question of how ARS writes grants without using capacity dollars (guidance comes OMB uniform guidance)
17.0	2017 Spring Meeting		Decided: WAAESD consensus was to accept California's offer to host the 2018 Spring Meeting in San Diego and include a tour.
18.0	Resolution of thanks		Approved: The resolution of thanks was unanimously approved.
	Field Tour (see below)	Optional	

Briefs from ESCOP: http://www.escop.info/Docs/ESCOP%202017%20Spring%20Meeting_Agenda&Briefs_20170224.pdf

WAAESD Field Tour

- 10:15 am** Leave the King Kamehameha Hotel in our rental cars and vans (Sarah, Mike and Ken are renting vans). The morning break starts at 10:00, so grab and go!
- 10:45-11:45** Visit to **Greenwell Farms**, an active and historic coffee farm and processing facility in Kealakekua, just south of Kona - <http://www.greenwellfarms.com/>
- 11:45-1:15pm** Scenic drive to our college's **Mealani Research Station** in Kamuela (cattle, pasture management, tea, blueberries, and agroforestry)
- 1:15-3:00** Lunch (provided) and tour of **Mealani Research Station** – <http://www.tasteofthehawaiianrange.com/about-taste-of-the-hawaiian-range/mealani.html>
- 3:30-4:30** Tour of **Kawamata Farms** in Waimea, producer of prized Kamuela Tomatoes and largest tomato grower on the island - <https://www.youtube.com/watch?v=ki4CyGnQWe0>
- 5:30-5:45** Return to King Kamehameha Hotel

Agenda Item 3.0: Chair's Report, Interim Actions

Presenter: Milan Shipka

Action Requested: For information

Background:

March 16, 2017, memo to Brian Higginbotham: Comments on Lyla Houglum performance, 2016

April 11, 2017 Appointment of Regional Grants Committee: Harrington, Pritsos, Davies, Tanaka, Campbell

April 13, 2017 Appointment of Vision and Mission Committee: Moyer, McGuire, Loper, Loring

June 14, 2017, Signed on the FFAR FY18 Funding Support Letter

June 16, 2017, Signed on the NCFAR FY18 REE Funding Group Support Letter

Agenda Item 4.0: Treasurers Report

Presenter: Charles Boyer

Action Requested: For Information

Background:

**WESTERN DIRECTOR EXPERIMENT STATION
FINANCIAL STATEMENT
FY2017**

30-Jun-17

ASSESSMENTS	FY 17 Assessments	Outstanding Assessments	Payment Received	Balance Due
Alaska	\$ 7,379.77		\$ 7,379.77	\$ -
Am Samoa	\$ 1,000.00	2,200.00	3,200.00	\$ -
Arizona		39,012.82		\$ 39,012.82
California	\$ 19,140.21		19,140.21	\$ -
Colorado	\$ 14,297.75		6,497.75	\$ 7,800.00
CSU Rent	\$ (7,800.00)			\$ (7,800.00)
Guam	\$ 7,221.36		7,221.36	\$ -
Hawaii	\$ 9,232.40		9,232.40	\$ -
Idaho	\$ 10,871.56		10,871.56	\$ -
Micronesia	\$ 1,000.00		1,000.00	\$ -
Montana	\$ 11,422.52		11,422.52	\$ -
Nevada	\$ 9,094.67		9,094.67	\$ -
New Mexico	\$ 9,375.03		9,375.03	\$ -
Northern Marianas	\$ 1,000.00		1,000.00	\$ -
Oregon	\$ 13,564.44		13,564.44	\$ -
Utah	\$ 11,930.32	18,997.16	30,927.48	\$ -
Washington	\$ 17,657.41		17,657.41	\$ -
Wyoming	\$ 10,382.55		10,382.55	\$ -
Assessment Total	\$ 146,769.99	\$ 60,209.98	\$ 167,967.15	\$ 39,012.82

INCOME / EXPENSE

Date	Transaction	Income	Expense	Balance
7/1/16	Balance forward			\$ 70,876.59
	YTD Assessments Received	\$ 167,967.15		238,843.74
	<u>Interest Earned</u>			
	July	8.09		238,851.83
	August	64.74		238,916.57
	September	58.96		238,975.53
	October	61.53		239,037.06
	November	52.02		239,089.08
	December	52.71		239,141.79
	January	53.92		239,195.71
	February	57.01		239,252.72
	March	63.08		239,315.80
	April	62.38		239,378.18
	May	56.09		239,434.27
	June	32.02		239,466.29
7/1/16	MT Accounting Fee		\$ 3,500.00	235,966.29
				235,966.29
				235,966.29
				235,966.29
	<u>CSU Payments</u>			
8/29/16	FY16 Fourth Quarter		66,241.02	169,725.27
10/27/16	First Quarter		58,211.24	111,514.03
1/26/17	Second Quarter		20,193.64	91,320.39
4/10/2017	Third Quarter		11,769.53	79,550.86
	Fourth Quarter			79,550.86
Total		\$ 168,589.70	\$ 159,915.43	\$ 79,550.86

**WESTERN DIRECTOR ACADEMIC PROGRAMS
FINANCIAL STATEMENT
FY2017**

30-Jun-17

ASSESSMENTS	FY 17 Assessments	Outstanding Assessments	Payment Received	Balance Due
Alaska	\$ 1,130.28		1,130.28	\$ -
Am Samoa	\$ 200.00	600.00	800.00	-
Arizona	\$ -			-
California	\$ 1,130.28	1,311.46	2,441.74	-
Colorado	\$ 1,130.28		1,130.28	-
Guam	\$ 1,130.28		1,130.28	-
Hawaii	\$ 1,130.28		1,130.28	-
Idaho	\$ 1,130.28		1,130.28	-
Micronesia	\$ 200.00		200.00	-
Montana	\$ 1,130.28		1,130.28	-
Nevada	\$ 1,130.28		1,130.28	-
New Mexico	\$ 1,130.28		1,130.28	-
Northern Marianas	\$ 200.00		200.00	-
Oregon	\$ 1,130.28		1,130.28	-
Utah	\$ 1,130.28	1,311.46	2,441.74	-
Washington	\$ 1,130.28	1,311.46	2,441.74	-
Wyoming	\$ 1,130.28		1,130.28	-
Assessment Total	\$15,293.60	\$ 4,534.38	\$19,828.02	\$ -

INCOME / EXPENSE

Date	Transaction	Income	Expense	Balance
7/1/16	Balance forward			\$10,405.88
	YTD Assessments Received	\$19,828.02		30,233.90
	<u>Interest earned</u>			
	July	1.04		30,234.94
	August	7.86		30,242.80
	September	8.61		30,251.41
	October	10.62		30,262.03
	November	9.00		30,271.03
	December	9.00		30,280.03
	January	9.09		30,289.12
	February	9.17		30,298.29
	March	10.18		30,308.47
	April	8.67		30,317.14
	May	7.37		30,324.51
	June	4.22		30,328.73
	<u>CSU Payments</u>			
8/29/16	FY16 Fourth Quarter		4,783.00	25,545.73
10/27/16	First Quarter		4,783.00	20,762.73
1/26/17	Second Quarter		4,783.00	15,979.73
4/10/2017	Third Quarter		4,783.00	11,196.73
	Fourth Quarter			11,196.73
Total		\$19,922.85	\$19,132.00	\$11,196.73

**WESTERN DIRECTOR SPECIAL ACCOUNT
FINANCIAL STATEMENT
FY2017**

30-Jun-17

ASSESSMENTS	FY 17 Assessments	Outstanding Assessments	Payment Received	Balance Due
Alaska				\$ -
Am Samoa				-
Arizona				-
California				-
Colorado				-
CSU Rent				-
Guam				-
Hawaii				-
Idaho				-
Micronesia				-
Montana				-
Nevada				-
New Mexico				-
Northern Marianas				-
Oregon				-
Utah				-
Washington				-
Wyoming				-
Assessment Total	\$ -	\$ -	\$ -	\$ -

INCOME / EXPENSE

Date	Transaction	Income	Expense	Balance
7/1/16	Balance forward			\$18,019.13
	YTD Assessments Received			18,019.13
	<u>Interest Earned</u>			
	July	1.76		18,020.89
	August	9.59		18,030.48
	September	8.09		18,038.57
	October	8.85		18,047.42
	November	6.78		18,054.20
	December	5.74		18,059.94
	January	5.88		18,065.82
	February	7.35		18,073.17
	March	8.17		18,081.34
	April	8.82		18,090.16
	May	8.44		18,098.60
	June	4.83		18,103.43
	<u>Expenses</u>			18,103.43
9/21/2016	Benjamin West-stipend		1,875.00	16,228.43
9/21/2016	Benjamin West- travel		1,105.10	15,123.33
12/7/2016	Barbara Allen-Diaz- travel		2,303.31	12,820.02
				12,820.02
				12,820.02
Total		\$ 84.30	\$ 5,283.41	\$12,820.02

NOTE: 2008 Grant workshop net from regional workshop plus interest (\$0.00)

**WESTERN DIRECTOR JOINT SUMMER MEETING SPECIAL ASSESSMENT
FINANCIAL STATEMENT
FY2017**

30-Jun-17

ASSESSMENTS	FY 17 Assessments	Outstanding Assessments	Payment Received	Balance Due
Alaska				
Am Samoa				
Arizona				
California				
Colorado				
CSU Rent				
Guam				
Hawaii				
Idaho				
Micronesia				
Montana				
Nevada				
New Mexico				
Northern Marianas				
Oregon				
Utah				
Washington				
Wyoming				
Assessment Total	\$ -	\$ -	\$ -	\$ -

INCOME / EXPENSE

Date	Transaction	Income	Expense	Balance
7/1/16	Balance forward			\$ 732.63
	YTD Assessments Received			732.63
	<u>Interest earned</u>			
	July			732.63
	August			732.63
	September			732.63
	October			732.63
	November			732.63
	December			732.63
	January			732.63
	February			732.63
	March			732.63
	April			732.63
	May			732.63
	June			732.63
				732.63
				732.63
Total		\$ -	\$ -	\$ 732.63

Agenda Item 5.0: WAAESD Budget Update

Presenter: Sarah Lupis

Action Requested: For information

Action Taken:

Background:

WAAESD Budget, FY2016-FY2018

	FY2016		FY2017		FY2018
Description	Budget	Actual	Budget	Actual – to 2/28/2017	APPROVED
Personnel					
ED Salary	\$192,619	\$196,471	\$192,619	\$130,981	\$196,471
ED Fringe	\$48,925	\$49,904	\$48,925	\$32,352	\$49,904
<i>ED Sub-Total</i>	<i>\$241,544</i>	<i>\$246,375</i>	<i>\$241,544</i>	<i>\$163,333</i>	<i>\$246,375</i>
AD Salary	\$69,172	\$69,172	\$70,555	\$47,037	\$72,319
AD Fringe	\$17,570	\$17,570	\$17,921	\$11,618	\$18,369
<i>AD Sub-Total</i>	<i>\$86,742</i>	<i>\$86,742</i>	<i>\$88,476</i>	<i>\$58,655</i>	<i>\$90,688</i>
Hourly/Contract	\$0	\$0	\$0	\$0	\$0
CSU Fringe	\$0	\$0	\$0	\$0	\$0
<i>Hourly/Contract Sub-Total</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
Misc.					
CSU Rent	\$7,800	\$7,800	\$7,800	\$7,800	\$7,800
MSU Accounting	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500
NC-FAR Membership	\$500	\$500	\$500	\$500	\$500
<i>Misc. Sub-total</i>	<i>\$11,800</i>	<i>\$11,800</i>	<i>\$11,800</i>	<i>\$11,800</i>	<i>\$11,800</i>
Operating Expenses					
Office supplies	\$650	\$1,203	\$650	\$111	\$650
Copy/Print	\$2,000	\$1,717	\$2,000	\$995	\$2,000
Telephone	\$1,250	\$1,367	\$1,250	\$803	\$1,250
Mail	\$100	\$3	\$100	\$1	\$100
Equipment	\$250	\$0	\$250	\$0	\$250
Incidental	\$500	\$32	\$500	\$47	\$500
Computer hardware/software	\$1,500	\$1,001	\$1,500	\$503	\$4,500
CSU computer support	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Empl. Recruit & Moving	\$0	\$0	\$0	\$0	\$0
<i>Operating Sub-Total</i>	<i>\$8,250</i>	<i>\$7,323</i>	<i>\$8,250</i>	<i>\$4,460</i>	<i>\$11,250</i>
Travel					
ED Travel	\$29,000	\$22,080	\$29,000	\$13,722	\$25,000
AD Travel	\$7,500	\$17,840	\$7,500	\$10,648	\$15,000
ESS Leadership Award	\$0	\$0	\$0	\$0	\$0
<i>Travel Sub-Total</i>	<i>\$36,500</i>	<i>\$39,919</i>	<i>\$36,500</i>	<i>\$24,370</i>	<i>\$40,000</i>
TOTAL	\$384,836	\$392,160	\$386,570	\$250,818	\$400,113

Assessments and Income

	FY17	APPROVED FY18
NRSP-1	\$6,000	\$6,000
W-106 (67.5% in FY18)	\$231,942	\$270,076
AES Assessment (held flat in FY18)	\$141,196	\$141,196
APS Assessment (held flat in FY18)	\$7,431	\$7,431

WAAESD Expenditures Summary, FY2010-FY2016

	FY 2012 2011-2012	FY 2013 2012-2013	FY 2014 2013-2014	FY 2015 2014-2015	FY2016 2015-2016
Budget	\$380,352	\$378,035	\$383,701	\$384,192	\$384,836
Expenditures	\$379,912	\$335,484	\$375,379	385,932	\$392,160
Difference	\$440	\$42,551	\$8,322	(\$1,740)	(\$7,324)
*ED Salary + Benefits	\$225,914	\$227,411	\$230,768	\$241,352	\$246,375
AD Salary + Benefits	**\$85,831	***\$68,455	\$78,737	\$83,340	\$86,742
Hourly/Contract + Benefits	\$4,746	\$1,537	\$831	\$1,892	\$0
CSU Rent	\$7,800	\$7,800	\$7,800	\$7,800	\$7,800
MSU Accounting	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500
NC-FAR Membership	\$500	\$500	\$500	\$500	\$500
Operating Sub-Total	\$13,806	\$5,793	\$12,772	\$5,821	\$7,323
Travel Sub-Total	\$37,815	\$20,488	\$40,471	\$41,728	\$39,919

*According to the Association MOU, salary increases (if any) are based on the average increase across the region. The Directors chose to increase the ED salary as indicated.

** FY 2012 Assistant salary (+benefits) reflects short overlap between Sarah (\$60,000) and Harriet (\$67,104).

***Reflects mid-year increase: Sarah was promoted Oct 1, 2013 to Assistant Director with a 5% increase (annual=\$64,890), commensurate with her qualifications and responsibilities.

Budget Narrative/Background

The FY16 and FY17 budgets reflected the Directors' desire to keep assessments level rather than the actual cost of running the Association; overspending was expected. In FY16, the Association was able to use surplus funds at Montana State University to cover overspending in travel and salary categories that totaled \$7,324. In FY16, \$4,831 in salary and fringe for the Executive Director was provided by CSU, in the form of a 2% raise (effective July 1, 2015) that was not approved/authorized by the Association. The Western Director's Office has documented evidence that we discovered the error and sought to correct it at that time. However, apparently the reversal paperwork was never finalized by CSU and the issue subsequently went unnoticed.

The proposed FY18 budget reflects the actual cost of running the office. The proposed travel budget of \$40,000 reflects the existing 5-year trend in travel spending (2013 is an exceptional year where travel was reduced due to Mike's illness). In addition, a temporary, one-year increase in computer hardware/software spending (\$4,500) is proposed for FY18 in order to facilitate the replacement of laptops that are 5-6 years old and in decline. It is possible for the Association to increase the office budget without increasing assessments and continue to spend down surplus funds (\$70,877 as of 7/1/16).

Going forward, the Western Director's Office will provide the Executive Committee quarterly budget and actual spending figures to increase fiscal transparency.

Agenda Item 6.0: NRSP Review Committee Update

Presenter: Bret Hess

Action Requested: For information

Background:

NRSP Review Committee Meeting

Hilton Atlanta Airport

Wednesday, June 7, 2017

Minutes

Attendees:

Clarence Watson, Don Latham, Vallerie Giddings, Fred Servello, Doug Buhler, Tom Bewick, Rick Rhodes, Bret Hess, Eric Young

1. Renewal Proposal –

a. **NRSP 1** - Multistate Research Information Management and Impact Communications Program

i. NIMSS portion of proposal

1. North Central region thinks NIMSS is going very well, still a few bugs, but nothing real significant. Would be good to block the use of NIMSS project email list for routine communication among project members. (Subsequent to the meeting, Chris reported this problem has been fixed.) Full support for this part of the proposal.
2. Northeast also thinks it is going well, could use a few minor upgrades, such as a date stamp for submitted documents. Clemson contractors are very responsive and helpful. Fully support NIMSS portion of proposal.
3. West agrees with everything previously said, plus support from Chris in the NC was excellent during Sarah's leave and also for overall system support for bugs, etc. Would like to see NIMSS more interactive with REEport. Full support for what's proposed for NIMSS.
4. South is also very pleased with the new NIMSS, no significant problems. Editing capability in the test boxes could be improved. Full support for NIMSS.

ii. Impact Writer portion of proposal

1. In their response to regional reviews, the Writing Committee has suggested that the training element of the proposal be eliminated to provide more time for impact writing.
2. Full agreement that the quality of impact statements being produced is excellent, however the generally poor quality of impact information in multistate project reports is a problem that's been very hard to solve.
3. There seem to be a lot of "extras" being added to NRSP 1 and there's concern that its primary mission is being diluted.

4. It's hard for a multistate project group to do a good job at writing an impact for their report for a number of reasons. Most of the significant impacts are a result of extramural funding obtained by the group or a subset, rather than from the MRF that go into the project. Many projects have a diverse set of activities ongoing and it's hard to tie them together. Most scientists do not think in terms of potential impacts, but only concrete results.
5. Training is still very important, but the effectiveness of a broad training component (general offer of training services) under NRSP 1 is questionable.
6. Training for faculty is especially important for smaller institutions that can't afford to have dedicated positions for impact writing.
7. Training may be more effective if it's targeted specifically only at multistate project groups and their Administrative Advisors. This would also allow a more focused and customized type of training to specifically improve the information in multistate reports.
8. The impact writer/trainer could consider developing a simple guided format to assist a project group in putting together bullet lists of content appropriate for use in impact statements. This would give the writer a starting point to work with the group to produce a high quality impact statement.

iii. **Recommendations for Proposal Modification**

1. No changes in NIMSS portion of proposal
2. Retain training component in impact writing portion, but target it specifically and only toward multistate project groups and administrative advisors in order to improve the usable content of multistate reports, particularly the termination report.
3. Consider utilizing various types of distance education, as well as face-to-face training with project groups or subsets, either during their annual meeting or at workshops with representatives of multiple projects.
4. Consider collaborations with communicators and writers in various colleges that are known to be skilled at writing impact statements and solicit their supervisor's support for their involvement in training multistate groups, particularly when it can be done locally.
5. Set benchmarks in the proposal for production of impact statements, training activities, and social media use so that progress can be assessed at the mid-term review.
6. Better define the respective roles and responsibilities of the Communication Specialist, student employee, and Program Director and how their activities are coordinated.
7. No changes in the budget from the original proposal.

iv. **Recommendations for the NRSP 1 Steering Committee Actions**

1. Consider whether or not the multistate impact writing and communication portion of NRSP 1 should be developed as a separate NRSP proposal at the next

project renewal. The NRSP Review Committee would appreciate a recommendation on this question in time for the mid-term review.

2. Continue to encourage NIFA to do the necessary programming to better integrate NIMSS with REEport.

2. Mid-term Reviews

- a. **NRSP 3** – The National Atmospheric Deposition Program
 - i. Reviews were excellent, no significant concerns
 - ii. Having some issues with the host institution on overhead and other support, but working to resolve those.
 - iii. No change recommended
- b. **NRSP 10** – Database Resources for Crop Genomics, Genetics and Breeding Research
 - i. Reviews were excellent, high level of productivity and extramural funding
 - ii. Project group is considering beginning to draft a renewal proposal early to get preliminary feedback
 - iii. No change recommended

3. Policy proposal on budget reduction exemption for NRSP 1

- a. NRSP 1 Writing Committee has proposed that the NRSP 1 budget be exempt from reduction in the case of a reduction in Hatch funding. This request is based on the contractual nature of the NIMSS budget with Clemson and salary/fringe included in the impact writing budget.
- b. Since the NIMSS contract will be a fixed amount for the five-year project, it makes sense to exempt it from any reductions. However, the impact writing portion is no different than most other NRSP's, which, except for NRSP 8, all include a significant portion of their budget for salary/fringe.
- c. It would be simpler to put a caveat on the approved five-year budget than to change the guidelines, similar to what was done with the NRSP 7 budget a few years ago.
- d. **Recommendation for NRSP 1 budget modification**
 - i. Put the following caveat (footnote) on the NIMSS budget lines. *“In the event of a reduction in the NIFA Hatch funding line, the NRSP 1 budget lines that fund the NIMSS contract with Clemson ITT are not subject to reduction and will not be included in any overall reduction calculation.”*

4. 2018 Project Decisions

- a. Renewal Proposal
 - i. NRSP 8 – National Animal Genome Research Program
- b. Mid-Term Reviews
 - i. NRSP 4 – Enabling Pesticide Registrations for Specialty Crops and Minor Uses
 - ii. NRSP 6 – The US Potato Genebank: Acquisition, Classification, Preservation, Evaluation and Distribution of Potato (*Solanum*) Germplasm.
 1. The committee discussed the previous issues relating to the management and funding for the project. Buhler and Jacobsen have pledged to lead additional

discussion with key stakeholders as part of the mid-term review. Maine as asked to be part of that discussion.

iii. NRSP 9 – National Animal Nutrition Program

Agenda Item 7.0 & 10.0: State Reports and Budgeting Discussion

Presenter: Discussion by group

Action Requested: For information

Background:

The Western Directors Office reviewed submitted state reports and summarized answers to the question about how budgets are managed. Budgets are managed in several ways. The typical model has all faculty being required to have a Hatch project, faculty salaries and fringe are supported.

Allocation Models:

- Allocate to salaries, operations and equipment
- Allocate to support Infrastructure (services, etc.) Projects and Department
- Infrastructure and start up packages
- Provide funds to Department Heads to distribute to Hatch and Multistate projects.
- Allocate to umbrella projects
- Mixed allocation models competitive, project and operations
- Either have or are moving to competitive allocations
- Moving away from competitive allocations due to high costs of infrastructure and start up packages

ALASKA

Budgeting

We use some for servicing research and competitive funding to research projects.

Competitive is working, but still early in the process.

What challenges with your allocation system would you like to address in the next 2 years? **Improve review process so the Director does not have to spend an inordinate amount of time on the process.**

Fiscal Update

State – Alaska – Broke!

University/higher education – dramatic cuts

College - cuts

AES – State budget ½ of what it was when I assumed this position

Salaries – no salary increase. I took a 25% pay cut

No grants data

IDAHO

Budgeting (#1 priority topic from Spring Meeting discussion and follow-up survey)

How do you allocate capacity funds? All faculty with research appointments are required to have active Hatch projects. Based upon the research appointment, the capacity funds are proportionally matched with state appropriated funds and allocated to Hatch projects to provide for salary and limited operational dollars.

What's working well about this allocation system? It holds research faculty accountable for submitting Hatch projects.

What challenges with your allocation system would you like to address in the next 2 years? How best to incentivize departments to increase research expenditures, support overall research programs, and train graduate students.

Salaries

The university is in the midst of a market-based compensation review of all staff and faculty with implementation of staff raises partly underway.

Fiscal Update

State: The state budget is projected to have another surplus in 2017.

University/higher education: The university budget may have a small increase from the state. However, any increase may require growth in enrollment which is not clearly occurring.

College: The College's budget will be impacted by enrollment growth for general education dollars. However, the majority of funds for the college are through a separate state appropriation for Ag Research and Extension Service (ARES).

Grants: \$13.012 M

Three new department heads

MONTANA

Budgeting

How do you allocate capacity funds?

We earmark a set dollar amount for faculty salaries and benefits. The remainder of the appropriation is allocated to the individual department heads to distribute to their faculty with approved Hatch or Hatch multistate projects, for support of those research efforts such as research staff wages and benefits, graduate student support or operations costs.

What's working well about this allocation system?

It allows flexibility for faculty-driven projects combined with multiple year support. All faculty with Hatch or Hatch multistate projects have salary paid from those federal dollars that should reflect their effort on those projects. The department head is in a better position than the director to determine the need of the individual faculty, so the allocation to the department for distribution works well.

What challenges with your allocation system would you like to address in the next 2 years?

We are challenged by an increase in the number of projects being approved. This increase reduces the support for projects thus challenging the return on investment. We will be considering a competitive process to provide more substantial support for fewer projects.

Fiscal Update

State legislature-approved budget for FY2018:

\$213,766,628 = University/Higher Ed (MUS educational units and research agencies)

\$ 7,536,628 = College of Agriculture

\$ 15,172,341 = AES

3 new faculty positions

Grants: \$12.137 M

NEVADA

Budgeting (#1 priority topic from Spring Meeting discussion and follow-up survey)

How do you allocate capacity funds?

Approximately 66% of our federal capacity funds are allocated to projects on a competitive basis. Another 17% of federal capacity funds are allocated to approved projects as part of faculty start-up packages. The amount of funds allocated to projects on a competitive basis is going down as we are struggling to keep up with start-up funding demands and research infrastructure needs

What's working well about this allocation system?

Our allocation system is in transition at this time. The positive aspect of a competitive process for allocation of funds is that we are able to provide a reasonable amount of funding to support some of the best research. The funding levels are sufficient to support a reasonable research project.

What challenges with your allocation system would you like to address in the next 2 years?

We are largely moving away from the competitive project process as start-up and infrastructure needs outweigh funding individual projects. If we build up the research infrastructure capabilities of our field stations and research labs then we can serve more faculty and projects. The downside to the competitive project funding process was that a few of the faculty became dependent upon the funding and/or looked at it as an entitlement.

Fiscal Update

State: Nevada had an approx. \$500 million surplus at the end of the fiscal year. The State Legislature passed and the Governor signed the new state budget which was larger than the previous budget.

University/higher education: The University received increased funding for the next biennium beginning July 2017. The additional funding comes primarily in the form of new faculty positions and COLA. The University also received funding for new construction

College – College received funding for new positions and COLA for existing faculty and staff.

AES – No new operating funds but benefited from new faculty positions and COLA increases.

Some new faculty positions

Grants: \$6.967 M

NEW MEXICO

- **Budgeting** (#1 priority topic from Spring Meeting discussion and follow-up survey)
 - NMSU currently allocates capacity funds to departments to cover salaries and operations.
 - Our Dean wants us to move toward making our capacity funds completely competitive, but we do not know yet what that will look like or how it will be accomplished.

- **Fiscal Update**
 - State – The state has taken an additional 1% cut to AES in FY18, on top of 8% from FY17.
 - University/higher education – NMSU is looking closely at where it can reduce budget shortfalls through reduction of positions and possible program consolidations
 - College – See above.
 - AES – AES has assembled and Research Advisory Team, consisting of industry representatives, department heads, faculty, and staff, to evaluate off-campus research station needs and performance, and to recommend research priorities and potential resource strategies. These recommendations will be delivered to the Dean of the College of Agricultural, Consumer and Environmental Sciences (ACES).

11 new faculty positions

Grants: \$18.225 M

OREGON

Budgeting (#1 priority topic from Spring Meeting discussion and follow-up survey)

How do you allocate capacity funds? Funds are used as salary to support AES FTE. The college supports six multi-disciplinary collaborative projects formed around NIFA program areas (Food Security, Food Safety, Obesity, etc). 25% of funds are allocated for multistate research fund (MRF) projects.

What's working well about this allocation system? This works well to keep faculty engaged in Hatch programmatic areas and reduces reporting and proposal development requirements for individual faculty.

What challenges with your allocation system would you like to address in the next 2 years? Proposing and gaining approval for multistate projects needs to be less burdensome and projects should be allowed to be submitted as they become available. A one time per year submittal process ignores the need for expediency for some projects and limits Hatch fund reimbursement for MRF projects.

Fiscal Update

State – In the 2017-2019 biennium, the state of Oregon is facing a \$1.4 billion shortfall that impacts the University and AES.

University/higher education – OSU is facing a \$20 million shortfall even with 4% tuition increase in the 2017-2018 academic year.

College – The College of Agricultural Sciences base funding for education will be reduced by ~ 3.0%.

AES – The 2017-2019 budget for AES and Extension remain unchanged from current levels in the governor's budget. A flat budget means a decrease in "real" dollars of 7.5-8% for AES and Extension due to projected increases in costs. The legislature is still in session, and has not yet made a final determination on the budget.

Salaries –Salaries remain competitive but providing sufficient support funds remains a challenge for hiring and retention.

31 new faculty positions were added to AES and Oregon Agricultural Extension.

Grants: \$55.300 M

WASHINGTON

Budgeting (#1 priority topic from Spring Meeting discussion and follow-up survey)

How do you allocate capacity funds? These are allocated approximately 40% salaries and 60% operations and equipment as needed. We allocate based on project needs and project areas, in general. We are in the process of converting from individual to umbrella projects to facilitate more intentional allocation and or internal competitive process.

What's working well about this allocation system? Current system is suboptimal and thus the need for revision.

What challenges with your allocation system would you like to address in the next 2 years? We want to increase the competitiveness of our faculty by using our capacity funds more strategically and with more flexibility. Therefore we are completely restructuring our research projects from individual projects to umbrella projects consisting of 10 to 20 faculty. We will follow this program restructuring with an allocation restructuring/reorganization to increase our ability to leverage and distribute our capacity funds more adaptively and with more flexibility.

Fiscal Update

State – No state budget has been passed as of June 23, 2017

University/higher education – not expecting any changes

College – Not hiring except for priority positions

AES – strategically investing in phenomics and recruitment of high profile researchers and endowed chairs

5 new positions

Grants \$35.441 M

WYOMING

Budgeting

50% salary + fringe; 20% departmental GAs; 20% departmental base support; 10% competitive grants

What's working well about this allocation system?

Department Heads help stress the importance of capacity funds; faculty have an opportunity to apply for seed grants.

What challenges with your allocation system would you like to address in the next 2 years?

Shifting from smaller competitive grants to larger intra-, inter-, multi-, trans-, and ultra-disciplinary integrated, multifunctional grants.

Fiscal Update

State - 1% "penny" plan cut followed by an 8% cut

University/higher education - 1% penny plan cut followed by a 12% cut

College - 5% "nickel" plan cut followed by a 12% cut, loss of ~20% staff and faculty salary lines to separation and retirement incentives that were captured by the University

AES - cut state support budgets by 12%, picked up fringe on capacity portions of salary and significantly decreased new competitive grant awards, 12% of our position lines were absorbed by the University when employees left their position

Grants: \$ 13.434 M

Agenda Item 9.0: WAAESD Strategic Planning, Grants Program

Presenter: Mike Harrington

Action Requested: Direction on future of a grants program

Background:

**2018 Planning Grants Program
Western Association of Agricultural
Experiment Station Directors**

The Western Association of Agricultural Experiment Station Directors (WAAESD) announces the inaugural round of its competitive planning grants program. These grants will be awarded to organize agricultural experiment station scientists and research and outreach partners in the region into teams to address high priority research needs and facilitate the transfer of new research-based knowledge to appropriate audiences. The projected outcome of these planning grants would be a large, multi-institutional grant (typically on the order of \$3M to \$10M) to an external funding agency such as NIH, NSF, NIFA or foundations

To be considered, proposed projects must:

- Be in Western Agricultural Experiment Station mission areas,
- Be comprised of scientists predominantly from WAAESD member institutions and led by a WAAESD member institution scientist,
- Be multidisciplinary and integrated
- Address important regional¹, national or international issues in agriculture or natural resources, specifically those identified in the Western Perspectives, Western Agenda
- Demonstrate high potential for extramural funding for the project.

Proposed projects must have a clearly defined, strong core of research activities and outreach components. Ideally, teams will focus on new and promising research collaborations that bring together specialists in diverse fields to apply complementary approaches to work on an important well-defined problem. The team should include scientists from a minimum of three agricultural experiment stations in the west. Proposals in support of programs that are forward looking or anticipatory and further the Western Agenda are especially encouraged.

WAAESD invites applications to support teams in the major mission areas of agricultural experiment stations in the region. Potential applicants may find recent science roadmaps helpful: 1) A Science Roadmap for Food and Agriculture, APLU, 2010, 2) Science, Education, and Outreach Roadmap for Natural Resources, APLU, 2014, and 3)

¹For regional priorities see The Western Perspective & The Western Agenda document at <http://www.waaesd.org/the-western-agenda>

The Western Perspective and The Western Agenda, 2015. Applicants also should consider current priorities of potential funding agencies in station mission areas (e.g., USDA-AFRI, NSF, NIH, Gates Foundation and others) when developing proposals. Please note that all science roadmap or funding agency priorities may not be within station mission areas or in the Western Agenda. For questions on whether topics are appropriate, prospective applicants can contact their station directors.

Timeline and significant dates

Date	Event
	RFA announcement released
	Forum Q/A with interest applicants
	Deadline for receipt
	Committee review
	Review Committee Conference call
	Award notifications

Proposals may not exceed **five** single-spaced pages (Times Roman 12 point and one inch margins) not including the cover page and appendices.

A planning grant committee comprised of several WAAESD members will review proposals and make recommendations to the full WAAESD membership for funding approval. Final decisions will be made by xxxxxx. Applicants may apply for a maximum of \$XXXX of support. Award funding will be available for a maximum of one year from the date of award notification. The funds will be administered by the Western Executive Director and can only be used to reimburse actual expenses. Unused funds will be retained by the WAAESD. Funds may only be used to support transportation and meeting expenses to bring teams together for planning and organizational purposes. Funds may not be used to pay indirect costs, salaries, wages, or any other expense not related to forming a collaborative effort. Planning grant funds may not be used to support initial research or outreach activities of the proposed program.

Proposals for planning grants should include:

- Cover page (example included)
- Mission and goals of the proposed project
- Justification for the program relative to stakeholder needs and potential for external funding
- List of research and outreach participant and their area(s) of expertise.
- Time table for completion of the planning activities and preparation of a competitive proposal.
- Budget for planning activities (travel; meeting expenses including room rental and food, supplies, and printing; facilitator contract; other justifiable expense with justifications) Budget may not exceed \$XXXXXX. Indirect costs are not allowed.

- Leveraged resources
- CV of Team Leader – as an appendix (two page maximum) demonstrating track record of leading cross-disciplinary and/or multi-institutional collaborations

Specific evaluation criteria. All proposals must be well written, free of errors and address all the required criteria

Required elements:

- Addresses an important regional, national or international need
- Substantial participation by at least 3 researchers from three experiment stations of the WAAESD.
- Consistent with goals of identified competitive funding program(s) at the time of application.
- Program has a strong research core and outreach components.
- Potential for future funding as appropriate for the disciplines involved.
- Well-developed outreach or educational components or other research implementation.
- Clearly defined planning activities.
- Realistic timetable.
- Team members appropriate to proposed activities

Preferred elements:

- Justification demonstrates stakeholder support for the project

The outcome of a planning grant *must be a proposal* submitted to a major funding agency as specified in the proposal. Grant recipients shall provide copies of grant proposals resulting from the award and a report on the status of submitted proposals. Selected teams must create a new multistate research committee or continue with an existing committee.

Reasons why proposals might fail:

Goals and objective not well defined	Lack of specificity of planned activities – what are the key approaches to be used
Lack of specific compelling issues to be addressed	Lack of integrated proposal development
Needs not clearly justified by stakeholder support; or target audience not identified	Proposed collaboration not well described
Priority not well established	Deliverables not clear
Lack strong AES scientist team or a strong research program	Unclear relationship to targeted funding opportunity
Potential for sustainable funding not apparent	

2018 WAAESD Planning Grants Program

Cover Sheet

Comment [JAT1]: Seems that if you are going to specify this amount of detail, which is good for comparative purposes, you should also have a specific budget format to follow.

Project Title:

Targeted funding agency(s):

Estimated request amount:

Team Members

Name	Discipline	Institution/Agency/Other

(Attach an additional sheet if more space is needed.)

Team Leader Contact Information:

Name:	
Address:	
Phone:	
Fax:	
E-mail:	

Please submit planning grant proposals by close of business on **xxxxxx** to Dr. H Michael Harrington at Michael.harrington@colostate.edu

Consent Agenda Item: Executive Director Report, April - June, 2017

Presenter: H. Michael Harrington

Action Requested: For information only

I. REGIONAL ACTIVITIES

IMPACTS

- Continue to nurture relationship with the Western Governors' Association (WGA) through regular conference calls with Bill Whitacre. Arranged for Jim Ogsbury (WGA-ED) to attend our Joint Summer Meeting. Distributed new information on LGU infrastructure needs and the One Ask proposal for the NIFA budget at the Annual Meeting of the WGA meeting in Whitefish MT
- Developed draft regional grants program

WAAESD

Executive Committee: Participate in monthly conference calls to address immediate business of the association. Developed several budget scenarios for discussion and consideration.

Western Governors Association

- Continued to meet biweekly with Bill Whitaker and Lyla Houglum to discuss WGA initiatives and
- Attended WGA meeting in Kalispell MT June 25-28 See below

. Meeting Support and Logistics

- **Joint Summer Meeting:** Worked with Milan Shipka, Sarah Lupis and the Executive Committee to finalize WAAESD agenda. Worked with Oregon State on overall planning and logistics. Coordinated attendance of Jim Ogsbury (WGA), NIFA, Cornerstone and Regional Center representatives.

Committee Activities

- **Western Rural Development Center Board:** I represent the Western Directors' representative on this activity. Serve as the recruiting chairman responsible to identifying new board members. Attended Annual meeting in Park City UT
- **Western IPM Center:** I serve as the Western Directors' representative on the Center Steering Committee.

Multistate Program

- **Excellence in Multistate Research Awards Program:** Our office facilitated collection and review of nominations and forwarded Western Region winner to the ESCOP Science and Technology Committee.
- With Jeff Jacobsen, Chris Hamilton and Sarah Lupis to address problems in the NIMSS as needed.

Southern Rockies LCC

- Serve on the Science Committee and participated in several calls to rank priorities. Distribute relevant information on RFAs, webinars, etc. to Directors.

Regional Grants Program

- Developed the initial program draft, worked with Chris Pritsos, Chris Davies and John Tanaka to revise program outline

ESCOP Leadership Award:

- Lee Sommers was nominated from the West for the award this year. I worked with Lee to collect his CV and wrote the bio for inclusion in the APLU Program.

State Visit: April 19-20, University of Nevada Reno

- Met with Bill Paine, Chris Pritsos
- Met with Stan Johnson to discuss training program proposed by the National Center on Food and Agriculture Policy (NCFAP)

II. NATIONAL ACTIVITIES

ESCOP

IMPACTS

- Developed one pagers for Infrastructure deferred maintenance and capacity funds. The former was used during appropriations committee testimony.
- The Budget and Legislative Committee is working with NIFA to clarify Time and Effort Reporting expectations.
- Identified participants for joint ESCOP-ECOP-NIFA-NRCS discussion partnerships
- With Eric Young developed session on the Finding the Balance between Teaching and Research for the fall ESS meeting.
- Coordinated and facilitated a series of 12 meetings for Bret and Fred Schlutt (ECOP Chair) May 17-19

Assistance to Bret Hess ESCOP Chair

- Coordinated and facilitated a series of 12 meetings for Bret and Fred Schlutt (ECOP Chair) May 17-19
- With Bret, develop agendas for monthly Chairs Advisory Committee calls
- Facilitated formal approvals from the ESCOP Executive Committee for expenditure of funds for NCFAR and
- Drafted a number of congratulatory and appointment memos

Committee Activities

- **ESS Annual Meeting Planning Committee** Working with Bret, Gary Thompson (meeting host) and EDs to finalize agenda and identify topics of interest. With Eric Young, organized session on finding the Balance between Research and Teaching. Participated in frequent organization calls. With Bret, Gary, et al as well as with our session speakers; Mike Martin, Jimmy Cheek, Bob Shulstad and Joe Broder.
- **Chair's Advisory Committee:** Participate in monthly conference calls
- **ESCOP Budget and Legislative Committee:** Support Chairman Bill Brown as the Executive vice Chair on this important committee.
 - With Bill, develop draft agendas
 - Organize monthly calls.
 - Confirmed ESCOP positions on the Farm Bill Greg Bohach CLP Chair.
 - Developed summary of Time and Effort reporting from NIFA presentation and the NERAOC meeting in San Antonio
 - Continue to track 2017, '18 budgets

- Participate in ECOP B&L Calls
- **BAA-Budget and Advocacy Committee**
 - Support B&L Chair, Bill Brown and participate in monthly conference calls
- **BAA-BAC Water Quality Working Group**
 - While unclear to me the Water Security programs
- **Communications and Marketing Committee**
 - I serve as back up to Rick Rhodes and also participate on the Joint Committee.
- **Policy Board of Directors**
 - Drafted and Sarah finalized one-pager summarizing infrastructure needs for distribution to the system.
 - Drafted and Sarah finalized one-pager summarizing the TEconomy capacity funds study

Summary of Travel, April-June 2015

- April 19-20: State visit University of Nevada-Reno
- April 24-28: NERAOC, San Antonio TX
- May 1-3: NMCC (EDs) Meeting Washington DC
- May 18-19: WERA 1012, Estes Park
- May 22-25: Western Rural Development Center Annual Meeting Park City UT
- May 25-28: Western Governors Annual Meeting, Whitefish, MT

Western Governors' Summer Meeting Report

June 25-28, 2017

Whitefish, MT

I attended all sessions and also met with Jim Ogsbury (WGA Executive Director) to discuss infrastructure needs at western region colleges of agriculture universities.

I met with Bill Whitacre to discuss current efforts including the ESA, invasive Species Advisory Committee Forest and Rangeland Health and the new initiative on workforce development.

Provided background information on the "One Ask" and the relationship with the Western Perspective/Agenda (one pagers) to a number of WGA officials. Also note the Policy Resolutions at the end of this summary, especially the statement on Western Agriculture

Western Governors' Association Annual Report:

Session Highlights

Roundtable: Connecting Canada and the West: Canadian Premier **Brad Wall** of Saskatchewan, Canadian Ambassador **David MacNaughton** and several Members of Parliament joined the Governors in a roundtable discussion, moderated by Gov. Bullock, to discuss common issues such as energy and forest management. On the Canada-U.S. softwood lumber dispute: "Since the election of the new Administration, conversations have become more productive. These are very challenging issues on both sides. However, we are betting we have a shot of getting something done." "NAFTA isn't perfect. It can and should be updated. But we want it improved, we don't want it abolished.

Roundtable: Brewing up and Economic Force: Nevada **Gov. Brian Sandoval** moderated the conversation on the explosive growth of microbreweries and craft distillers in western states with panelists **Tim O'Leary**, Founder, KettleHouse Brewing in Missoula; **John McKee**, Owner/Distiller at Headframe Spirits in Butte; and **Acacia Coast**, State Guilds Manager for the Brewers Association.

Western Governors' Conversation on Infrastructure: The Governors, in a discussion moderated by Hawaii **Gov. David Ige**, discussed the significance of infrastructure investment in the West. Concerns include frivolous lawsuits and extended approval process especially when federal funds are involved.

Keynote, Frank Luntz: In "Winning the West & the Rest of America," the influential pollster talked to the governors about his research on infrastructure, education and "What Americans Really Want." Alternately insightful and humorous, Luntz emphasized the effective use of language. He closed with a plea for the Western Governors to take an even greater leadership role, even suggesting a resolution that defined the "New Relationship" between the federal government and states that concluded: "It's about giving states the responsibilities most people in every region believe they deserve. Americans are looking to the governors to be their voice. Yes, they want to be heard. But more importantly, they want their Governors to lead."

Roundtable: No Kid Hungry featuring Jeff Bridges: The Governors were joined by **First Lady Lisa Bullock** and Academy Award-winning actor **Jeff Bridges** (shown above) in a roundtable discussion about childhood hunger. Bridges, the spokesman for No Kid Hungry, has been active in this arena for more than three decades. **Jeff Bridges:** "The enormity of the problem is what drew me in to working on it: 1 in 5 kids in Montana and 1 in 6 across the nation are suffering from hunger. For Native Americans, it is 1 in 3. This is

shocking, but it is such a solvable problem. In this nation, we have the money, the food and the know-how. We just need the will to get it done. I'm excited to be here today. Think of the team we have assembled on this stage. We can get stuff done to solve this!"

Chairman's Initiatives

Species Conservation and the Endangered Species Act: Governor Mead (WY) gave a progress report on year 2 of ESA initiative during which he spoke to the importance of using state-based data, research and education in decision making.

- [Annual report](#)

National Forests and Rangelands Management: Governor Bullock (MT) new WGA chair, provided a first year progress summary.

- [Annual report](#)

Workforce Development in the Western United States: Governor Daugaard (SD) presented his Chairman's initiative for the next 3 years. Goals include:

- i. Identification of current and prospective staffing needs of regional employers and the necessary skills to satisfy these needs;
- ii. Creation of enhanced career opportunities for students, graduates, displaced workers, and other members of the labor pool through new educational programs, career training and other means;
- iii. Activation of mechanisms to connect regional employers with appropriately trained students and prospective workers; and
- iv. Development of innovative strategies to enhance economic opportunity for students, workers and industries located in rural communities of the West.

New Policy Resolutions:

- **Workforce Development:** To meet current and future workforce development challenges, Western Governors are committed to identifying innovative approaches that connect western citizens in need of career advancement opportunities to western business sectors with employment vacancies to be filled. The Western Governors' Association is ideally situated to collect and disseminate workforce development information (such as best practices, case studies and policy options) to enhance workforce development in the West. This resolution directs WGA to pursue a workforce development initiative that leverages the region's best thinking to help bridge the gap between prospective workers and western employers, now and in the future
- **Species Conservation and the Endangered Species Act:** Western Governors applaud the principles and intent of the Endangered Species Act (ESA). The Governors believe that targeted, legislative, regulatory, and funding refinements could improve the operation of the ESA. The Governors also recognize that much can be accomplished by working collaboratively with federal partners and that the ESA can only be reauthorized through legislation developed in a fashion that results in broad

bipartisan support and maintains the intent of the ESA to protect and recover imperiled species. This is an amendment to *WGA Policy Resolution 2016-08*, incorporating year-two Species Conservation and ESA Initiative principles by reference.

- **National Forest and Rangeland Management:** Western Governors support sound forest and rangeland management policies that maintain and promote environmental, economic and social balance and sustainability. The Governors support programs intended to reduce wildfire risk and improve forest health and resilience, and believe the federal landscape should be focused on environmentally-sound forest and rangeland management practices that also provide sustainable economic opportunities for local communities. Western Governors encourage collaboration as a tool to achieve community-supported and durable land management outcomes.
- **Western Agriculture:** Western Governors support a broad array of funding, education, research, and conservation programs that enable farms, forests, and rangelands to be important contributors to the economies and quality of life in western states. The Governors encourage responsible management of federal lands in the West, given that western states include more than 75 percent of our national forest and rangeland ecosystems. Western Governors encourage integrating these policies into legislative action as Congress considers the 2018 Farm Bill.
- **State Wildlife Science, Data and Analysis:** Western Governors direct U.S. Fish and Wildlife Service and National Marine Fisheries Service to utilize state wildlife data, analysis and expertise as principal sources in development and analysis of science serving as the legal basis for federal regulatory action to manage species and habitat. The Governors support efforts to provide statutory exceptions to Freedom of Information Act disclosure for state wildlife data and analysis in instances where publication of state data provided to federal agencies would be in violation of existing state statutes.

Consent Agenda Item : Assistant Director Q2 Report, March-June 2017

Presenter: Sarah Lupis

Action Requested: For information

Background:

REGIONAL ACTIVITIES

WAAESD

- Served as the Recording Secretary of the WAAESD; produced minutes of meetings and conference calls.
- Maintained the WAAESD web site
- Maintain electronic mail lists for various groups (e.g., WAAESD, WAPS, WAHS, CARET, WCOOs, W-Admin Officers)
- Develop, maintain, and reconcile WAAESD budget and expenditures
- Created and processed financial and travel documents in support WAAESD transactions and activities
- Maintain WAAESD Twitter account, posting relevant stories about AES research, news, etc. and leveraging stories to national attention. Twitter account has 270 followers (up from 223 in Q1 2017)

Western Region Multistate Research Portfolio

Regular Support: Regularly provide support to Administrative Advisors and SAES staff on navigating the NIMSS and interpretation of national and regional multistate guidelines. Added new users, helped to troubleshoot access issues, facilitated participation sign-up, corrected user station assignments. In this quarter, I helped to facilitate several significant changes to the system:

- Added additional tracking information to Appendix E (creator of App E now stored in system)
- Approved proposals made available for meeting creation
- Meeting minutes, attachments upload file size increased to 10mb
- Meeting authorization email distribution modified to send separate email to recipients (eliminate "reply all" issue)
- Removed Katelyn Sellers from existing NIFA emails
- Implemented ability for station directors to access users list for their respective stations. On the list added an activate/deactivate button. Users only have the ability to access users for their station.
- Modified the assign reviewer list to return 1) active projects which started 36 months from the current date and 2) all proposals.
- Corrected error on "Assign Reviewer" view for certain users by adding additional validation
- Implemented a message that displays when a user adds an assistant or associate director without adding a station director. The message prompts the user to either remove the assistant or associate or to add a station director to avoid generating errors in the system.
- Implemented printable PDF for NRSP mid-term reviews.
- Modified NRSP midterm review email to copy all RSAs
- Modified Appendix E to store last approver and rejector (viewable under Appendix E > Edit by Admin and RSAs
- update the hyperlink attached to WAAESD on this page (https://www.nimss.org/directory/regional_offices) to www.waaesd.org

- Implemented downloaded CSV file for participants by station data.
- Improved accuracy of meeting search
- Modified NIFA approval emails to return appropriate objective numbers

2017 Renewing Projects: Currently facilitating the renewal of 12 projects and the creation of one new one, including reviewing revised proposals for completeness, troubleshooting data entry and access issues for proposal editors and AAs, and issuing participation invitations.

Western Region Administrative Officers

Via the listserv, kept Western Region Admin Officers abreast of important developments and news related to AES operations and events, and facilitated collaboration and information sharing among members.

Provided logistical support, advice, and coordination to institutions preparing to host Western Region Administrative Officers Meetings in Washington (2017) and Alaska (2018). Participated in a conference call with USDA-NIFA to discuss their participation in the Administrative Officers Meeting.

Western Agenda Initiative

Coordinated the creation of nine message pieces about Western Agenda topics that were distributed in advance of at during the AHS-CARET meeting in March. Visit <http://www.waaesd.org/the-western-agenda> to view/download. Message pieces were used by some Western Region AHS-CARET members to highlight priority topics during Hill Visits.

Worked with Bret Hess, Joanne Littlefield (CSU), and other communications directors to create a standard powerpoint presentation about the Western Agenda. The powerpoint can be customized by the presenter or used in “canned” format.

With members of the Western Agenda Implementation Team and Dan Arp (OSU), planned the Western Agenda Roundtable session at the 2017 Western Region Joint Summer Meeting.

Western Academic Programs Section

Coordinated the purchase of awards and recognition materials for WAPS Chairs, Teaching Award winner, and retirees.

Worked with Penny Diebel to create a facilitated agenda for the W-APS Special Session at the 2017 WRJSM.

Participated in WAPS monthly conference calls.

NATIONAL ACTIVITIES

NRSP001-NIMSS and the National Impact Reporting Project: Serve on the national Management Committee that oversees NIMSS implementation. Continued to serve as a liaison between NIMSS users (local system administrators, Directors, etc.) and Clemson team regarding existing bugs in the currently operating system and

requests for improvements to the new NIMSS. See above for list of NIMSS improvements I helped to facilitate in this quarter.

Have been responsible for implementing the National Impact Reporting Strategy, including developing, maintaining, and reconciling the NRSP-1 Impact Communication effort budget and expenditures and supervising the Impact Communication Specialist (Sara Delheimer) since the program's inception. In this quarter, I worked with Jeff Jacobsen, Christina Hamilton, and Sara Delheimer to finalize NRSP-1 renewal proposal and 5-year budget based on feedback from regional spring meetings and the NRSP Review Committee.

In this quarter, I worked extensively with CSU College of Agriculture Human Resources to revise the position description for the Impact Communications Specialist in an effort to make the position exempt from new FSLA rules.

Six new Impact Statements for Multistate Research Project were released this quarter. All can be found at www.multistateresearchimpacts.org

In April, I conducted three sessions of the "Big Impact: Why reporting matters and how to do it well" workshop to faculty and extension staff/specialists at the University of Nevada, Reno. Evaluation forms indicated that participants' knowledge increased and most learned skills that they would apply within a month (evaluation summary attached).

National Extension and Research Administrative Officers Conference (NERAOC): In this quarter I effectively stepped down from the national Coordinating Committee, giving my spot to Dave Lebovitz, the Coordinator for the Northeastern Regional Association of Experiment Station Directors (NERA).

Helped the 2019 likely hosts at Colorado State University evaluate potential conference venues in Denver. Provided comments on an RFP for the 2019 meeting. Advised on typical NERAOC practices and decision-making processes/timelines to CSU and consultants.

National Impact Database Committee & Content Committee: The National Impact Database met in a 2-hour conference call this quarter to reevaluate the program and make strategic recommendations to ESCOP and ECOP about how to ensure high quality impact statements are entered into the database, facilitate training opportunities for database inputters and faculty who are writing reports from which impact statements are generated. Recommendations will be presented at Joint COPS.

ESCOP Budget and Legislative Affairs Committee: Provided logistical support to Mike Harrington (ED) and Bill Brown (Chair) and Mike Harrington by coordinating conference calls and serving as the recording secretary, ensuring that committee business is accurately documented.

ESCOP/ECOP Communications and Marketing Committee (CMC): I represent the MRF Impact Writing Project on this committee. The CMC held one conference call during this quarter. Also during this quarter, I provided

extensive comments on the proposed scripts for the “One Ask” video campaign that launched in June. To recap, my concerns were that the videos, in using stock images, would come across as generic and lack authenticity. I was also concerned about the proposed launch date which was in the middle of the Association for Communications Excellence meeting, making it somewhat more difficult for communications professionals to respond in a timely manner. Finally, I advocated for kglobal and Cornerstone to share the draft material and concept with communications professionals and government affairs people in the “blessed” states in advance to get input and buy-in to help ensure that these states, in particular, would play their necessary and key role in promoting the final product once it launched. In this Quarter, Sara Delheimer and I continued to coordinate with kglobal to have multistate research impacts featured on the AgIsAmerica website and social media campaign.

ESCOP Diversity/Inclusion Task Force: Founding member of this committee. This committee did not meet during the first quarter.

ESS Awards: Submitted a bio and photo to APLU for the Annual Meeting Award booklet for Lee Sommers, the Western Region Excellence in Leadership Award Winner. Helped graphic designers at Montana State University Extension create award certificates for the Excellence in Multistate Research Western Region award winner and submitted a description of W3122 for the 2017 WRJSM Awards Booklet.

ESCOP Chair Support/CAC: Provided support to Mike Harrington (ED) and Bret Hess (Chair) for ESCOP and ESCOP CAC activities. Organized and served as the recording secretary on monthly conference calls. Helped create the agenda for the in-person ESCOP meeting at Joint COPS. Edited, designed, and created a 1-page brief on infrastructure needs, based on the Sightlines Report (see attached). This brief was distributed to regional EDs and APLU. The Friday after distribution, the contents appeared in a Politico Morning Ag briefing (see attached). Started the process of creating a brief based on the TEconomy Capacity Funds Report that will be released in early July.

TRAVEL SUMMARY

- April 4-6, Impact Writing Workshop, Reno, NV
- April 23-27, National Extension and Research Administrative Officers Conference, San Antonio, TX
- June 8-9, NERAOC 2019 Site Visits, Denver, CO
- June 13-16, Association for Communications Excellence, New Orleans, LA

BIG IMPACT

Why Impactful Reporting Matters and How to Do It Better

EVALUATION SUMMARY

- Total number of evaluation forms = 29
- Number of participants who indicated a change in knowledge: 23
- 79% (23/29) respondents reported that the workshop had increased their knowledge level.
- 79% of respondents reported no vague or confusing material.
- 97% (28/29) of respondents were completely or mostly satisfied with the presenters' delivery of the material. One respondent indicated they were neither satisfied nor dissatisfied
- 97% (28/29) of respondents were completely or mostly satisfied with the presenters' knowledge of the topic. One respondent did not indicate a response.
- 90% (26/29) of respondents indicated that presentation visuals and overall appearance were effective and engaging. Some respondents had technical issues viewing presentation.
- 93% (27/29) of respondents were completely or mostly satisfied with the workshop overall. One respondent indicated they were neither satisfied nor dissatisfied. One respondent did not indicate an answer.
- Key takeaways from participants' evaluation comments:

Individual responses to the evaluation questions are tallied below. Individual comments are transcribed below; they appear in italics below the respective evaluation question.

What was your knowledge level of this topic prior to this workshop?

- None 11111
- Basic 1111111111111111
- Intermediate 11111
- Advanced 111

What is your knowledge level now as a result of this workshop?

- None
- Basic 11
- Intermediate 11111111111111111111
- Advanced 11111111

What were the most important skills or insights you learned during this workshop?

- *To be concise and quantitative when writing our impact statements*
- *Avoiding jargon*
- *Helped reinforce and invigorate my desire to write better*
- *All of the elements that should go into an impact statement and how to shape them*
- *Knowing about public value*
- *The structure of the statement is important, as is the content*
- *Add numbers on impact statements*
- *Impacts are different than outputs*

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Why Impactful Reporting Matters and How to Do It Better

- *Listening*
- *How to write impact statements; differences between output and impact*
- *That every report has to have an impact which means a change in condition, behavior, and/or improve knowledge*
- *Output not = impact*
- *How to share technical research content with lay audience; important to limit/explain jargon in impact statements*
- *Get to know what is good impact writing*
- *The structure of a good impact statement*
- *The most important aspects of a good statement broken down into a management “recipe”; practice*
- *Always convey the issues and share why it’s important*
- *Decrease methods; increase human knowledge or behavior and resource condition*
- *I think mostly the organization of the statement and the emphasis on community benefits. Also had an epiphany that “action” piece is like a movie montage—just clips; no one wants to see it in real time 😊*
- *Change in condition was good*
- *Good vs. bad impact statement examples*
- *Extrapolating to public value*
- *The ordering of information that relays impact; having a blue print to follow ensures I do this correctly*
- *Difference between impacts and outputs/outcomes*
- *The trainers’ overriding concepts were easy to understand and helped me plan to examine statements I am planning to write meet the criteria and are formatted to address the principles presented in the workshop*
- *Breaking it all down into section with specific goals in each section*
- *Emphasis on impact and pulling story together*
- *Learning the “recipe/ingredients” that should be included in a well written impact statement/story*
- *The handouts are very helpful and an excellent tool that will be very useful as I move forward*

Is there any aspect of your work that you will do differently after attending this workshop?

- *To be more emphatic when describing benefits to my research*
- *Yes. Many.*
- *Documentation. Sharing impact statements with colleagues not familiar with my work for improvement ideas*
- *Yes; write better impact statements*
- *No*
- *Won’t be doing these as the last minute anymore (I hope); will feel more comfortable getting peer feedback on drafts*
- *Probably not but helped me to polish writing skills*

BIG IMPACT

Why Impactful Reporting Matters and How to Do It Better

- *Yes. Amount and quality of information reported on impacts. Avoiding misunderstanding of expressing the results as a plain impact*
- *I'll consider my audience more regarding impact statements*
- *Yes, I will review handouts when writing reports*
- *I will more often include potential impact; I will talk or write less about my methods*
- *Write better proposals and reports; increase visibility of my work to a broader audience*
- *Yes, definitely think about impact at all stages of my work*
- *I will write a statement and continue updating it*
- *Since I don't do much writing for my lab this was also very helpful to share with students making posters/senior thesis*
- *Not hide my candle*
- *Yes—reports and outreach*
- *Keeping it short and to the point.*
- *Social media*
- *Consider the potential impacts as well as the observed and measured impacts*
- *All of it! I am going to use this in all of my reports and even in some social media*
- *Tell the moral of the story*
- *I will use the circle concepts to check to ensure the impact statement I write address the elements emphasized by the workshop trainer*
- *Great resource for staying on target when reporting. Emphasis on clarity was helpful.*
- *Follow the wheel and emphasis levels to organize my statements—great focus*
- *Try to be brief; conclude with global/statewide impact*
- *I will make every effort to write more actively and “user friendly) as opposed to academic*

How soon do you expect to be able to use this information?

- Immediately 11111111111111 (14)
- Within the next month 11111111
- Within the next three months 11
- Within the next six months 1111
- Within a year 1
- Other
 - Explain:

Was there any material you found vague or confusing?

- No 111111111111111111111111 (23)
- Yes 111 (3)
 - Explain:
 - *Expand on outputs*
 - *I was not familiar with most songs on Stanford's experiment but the point of the exercise was extremely valid*
 - *Public value statement, the difference between it and an impact statement. Is the public the nation or could it be the county or a whole community?*

BIG IMPACT

Why Impactful Reporting Matters and How to Do It Better

- *Powerpoint slides were not clear or even readable on our IAV screen so receiving readable copies of the slides and exercise examples reviewed during the workshop would be sincerely appreciated. Also, I would appreciate receiving an example of an optimal impact statement that exemplifies concepts the trainer emphasized.*
- *I couldn't write fast enough to capture all of your important information*

How satisfied were you with the presenters' delivery of the material?

- Completely dissatisfied 11 (2; mistakes)
- Mostly dissatisfied 111 (3; mistakes)
- Neither dissatisfied nor satisfied 1
- Mostly satisfied 111111111 (9)
- Completely satisfied 11111111111111 (14)
 - Comments:
 - *Very helpful, thank you!*
 - *VERY FUN, interesting, lively-you are a good presenter. I care about this topic, i.e., your mission was successful*

How satisfied were you with the presenters' knowledge of the topic?

- Completely dissatisfied 11111 (5; mistakes)
- Mostly dissatisfied 1 (mistake)
- Neither dissatisfied nor satisfied
- Mostly satisfied 11 (2)
- Completely satisfied 11111111111111111111 (20)

Any other comments on the presenters' performance?

- *Very competent, well done. No nonsense but fun delivery*
- *Very personable, relaxed environment*
- *Great job*
- *Great energy and enthusiasm; was very helpful in improving statements at the end*
- *Great energy*
- *The trainer was very upbeat and a knowledgeable presenter. I would welcome working with this individual if she is a UNR faculty member on several upcoming proposal elements being prepared for submission for review by peers and professional journal editors*
- *Speaks awfully fast. Technology seemed a problem. Video hook up for Vonnegut failed. Too bad he was a great speaker*
- *Thank you*

Were the presentation visuals and overall appearance effective and engaging?

- Yes 1111111111111111111111111111111111 (26)
- No
- Explain:
 - *Great idea to have pictures and video. I liked the powerpoint style.*
 - *The powerpoint slides were blurred and in a font that was unreadable on our IAV screen. The examples as they were explained during the discussion seemed very*

BIG IMPACT

Why Impactful Reporting Matters and How to Do It Better

appropriate for our consideration and I would appreciate receiving copies and the trainer's perspective on their value and ways to improve their content.

Any other comments about the workshop visuals and appearance?

- *Examples were the best part of the presentation*
- *Would love to have the slides on a pdf handout*
- *Great*
- *Don't like the asteroid hitting the Earth. Send the message that impacts are bad.*
- *Not a good idea to make this a video conference. It would be better live for all participants*
- *I would have valued receiving a copy of the powerpoint slide set including examples prior to the session so I could have read and considered their content in preparation for getting the most out of the session.*
- *Thank you for the handout!*

In what ways were the workshop exercises ("Name That Tune," Good and Bad Impact Statement Examples, and Write Your Own Impact Statement) effective or ineffective?

- *Examples were most useful*
- *Wish we had more time to write impact statement. Perhaps an intro email would have asked us to bring a copy of a former impact statement to write.*
- *The "name that tune" really provided an example of how important context is for real comprehension of any topic.*
- *More people should share their written statements*
- *Name That Tune was fun, but took a long time*
- *NTT-Not really effective; Good and Bad S.E. effective as pointing out flaws on statements; WYOIS- ensured I am writing properly*
- *Extremely effective*
- *Very effective because with the activity "Name that Tune" help me to understand that other might not have the same tune that I am writing my report*
- *Very effective as it demonstrates how we are inherently biased due to the time we spend in our own subjects/topics. So it is important in impact statement to be able to relate to a lay audience*
- *Very effective*
- *Good and Bad-good; WYOIS-good*
- *The name the tune exercise was a great way to convey the message and purpose of these workshops*
- *Effective*
- *All very effective*
- *Very effective to have the good/bad impact statement examples; not as effective to do write you own alone (better as a large group with an example scenario)*
- *Only effective. I wish we had the examples in a handout so we could write down on it and keep as bad and one good example of impact statements*
- *Good/ba impact statement and write your own were very effective in helping us understand how powerful they can be*

BIG IMPACT

Why Impactful Reporting Matters and How to Do It Better

- *All the exercises were appropriate for our session and engaged us in applying the knowledge being shared by the trainer.*
- *WYOIS- Made us think about what was important to say and how to say it concisely and meaningfully*
- *Good and bad statement examples; write your own impacts—maybe a guiding template to write initially and group activities*

Overall, how satisfied were you with this workshop?

- Completely dissatisfied 111 (3; mistakes)
- Mostly dissatisfied 11 (2; mistakes)
- Neither dissatisfied nor satisfied 1
- Mostly satisfied 11111111 (8)
- Completely satisfied 11111111111111 (14)

Please provide any additional comments regarding the workshop.

- *Provide copies of impact reports (final products) to audience so we know what the end game/goal actually is*
- *Could be shorter*
- *It would be nice to see basic science examples*
- *It will be helpful if the presenter shows more examples of good impact writing in basic science field as well. Thanks.*
- *Thanks!*
- *I would like to have hand-outs of the statements in order to write notes of the good and bad points; could go longer*
- *Thanks! I hope your job gets easier!*
- *Need more faculty to take this and similar training*
- *Is it possible to have the link to Kurt Vonnegut's video? It never did work for my site.*
- *Thank you for offering such an appropriate session provided by an excellent presenter that was knowledgeable about the topic.*
- *This was really helpful and we need to make better impact statements in our quarterly reports*

Lupis, Sarah

From: Harrington, H. Michael
Sent: Friday, June 09, 2017 4:48 PM
To: Lupis, Sarah
Subject: RE: POLITICO's Morning Agriculture, presented by POET: Can Trump solve the land-grant ag research problem? — Aderholt backs Trump's CFTC budget — Trilateral meeting of governors on NAFTA 2.0



From: Lupis, Sarah
Sent: Friday, June 09, 2017 10:49 AM
To: Harrington, H. Michael <Michael.Harrington@colostate.edu>
Subject: Fwd: POLITICO's Morning Agriculture, presented by POET: Can Trump solve the land-grant ag research problem? — Aderholt backs Trump's CFTC budget — Trilateral meeting of governors on NAFTA 2.0

Nice to see that 1-pager helped (I assume it worked)

Sent from my iPhone

Begin forwarded message:

From: "Morning Agriculture" <morningagriculture@politico.com>
Date: June 9, 2017 at 8:04:39 AM MDT
To: <sarah.lupis@colostate.edu>
Subject: **POLITICO's Morning Agriculture, presented by POET: Can Trump solve the land-grant ag research problem? — Aderholt backs Trump's CFTC budget — Trilateral meeting of governors on NAFTA 2.0**
Reply-To: "POLITICO subscriptions" <reply-fe8812767c620d7d76-630308_HTML-788024013-1376319-0@politicoemail.com>

By Helena Bottemiller Evich | 06/09/2017 10:00 AM EDT

With help from Jenny Hopkinson, Adam Behsudi and Catherine Boudreau

CAN TRUMP SOLVE THE LAND-GRANT AG RESEARCH PROBLEM? Deferred maintenance on facilities at land-grant universities across the country is threatening to undercut U.S. agricultural research efforts and, with that, the long-term competitiveness of the American farmer. President Donald Trump's promised infrastructure package could be a solution to the staggering backlog, but competition for federal dollars if Trump comes through will be fierce. Anticipating that, the Association for Public Land-grant Universities is working with farm groups to prepare a pitch to get Congress and the administration to use the expected infusion of cash to help fix or replace aging labs, greenhouses and other facilities, where researchers labor in an effort to develop solutions to feed the world's growing population, Pro Agriculture's Jenny Hopkinson reports this morning. The ask: somewhere in the ballpark of \$10 billion over the next 10 years, a sum the groups believe can be leveraged into several times that in private investments.

Big price tag, yuge problem: An APLU report from 2015 found there is at least a \$9 billion backlog of deferred maintenance at land-grant agricultural colleges. And that number keeps growing like well-tended crops. "At the very least, these failures can cause delays in research work and add extra costs in personnel time and in cost of mitigation," the report concludes. "At worst, we are entering an era when the condition of facilities will limit our ability to conduct world-class research that is needed to keep our leadership edge in the agriculture industry."

What does that look like on the ground? Take, for example, the University of Georgia, Agriculture Secretary Sonny Perdue's alma mater. It has been key in developing new varieties of soybeans, peanuts and other crops that grow best in Southeastern states, which were then used by Monsanto and other companies as the basis of seed sold in the region. Currently, there is a roughly \$250 million backlog of deferred maintenance on UGA's agricultural facilities, and the state is looking at tearing down about 151 of the college's ag structures statewide.

But even buildings that aren't marked demolition often don't meet the needs of today's researchers. Of the university's 24 greenhouses, 20 were built in the 1970s. The four new ones, which cost about \$1.2 million each, are equipped with technology to control light, temperature, moisture and other factors to ensure an optimal and stable environment for the plants being studied. Pros, read Jenny's deep dive [here](#).

Ag research in the Senate spotlight next week: The Senate Agriculture Committee next week will turn its attention to research in the farm bill, as Capitol Hill interest in boosting funding grows stronger and the Trump administration is looking to make cuts to farm bill programs. The [hearing](#) will be held Thursday at 9:30 a.m.

HAPPY FRIDAY, JUNE 9! Welcome to Morning Ag, where your host just doesn't understand this whole [tiny food thing](#). You know the deal: Thoughts, news, tips? Send them to hbottemiller@politico.com or [@hbottemiller](https://twitter.com/hbottemiller). Follow the whole team at [@Morning_Ag](#).

ADERHOLT BACKS TRUMP'S CFTC BUDGET: Rep. [Robert Aderholt](#), chairman of the House Appropriations subcommittee for agriculture, gave a thumbs-up on Thursday to President Trump's proposed budget for the Commodity Futures Trading Commission, a plan that keeps the derivatives regulator's budget flat for the third year in a row, Kaitlyn Burton and Patrick Temple-West report for Pro Financial Services.

Speaking to reporters after a hearing on the CFTC's budget, which the subcommittee oversees, Aderholt said he prefers the \$250 million figure the White House proposed last month over CFTC Acting Chairman Chris Giancarlo's [ask](#) of \$281.5 million. The additional \$31.5 million is based on a bottom-up review that Giancarlo performed of the CFTC's funding needs, the agency said previously.

"My mind may change, but right now I think we're good as far as the number that's been put out there by the administration," said Aderholt. "A quarter of a billion [dollars] is a lot of money." In [his testimony](#), Giancarlo said he needs the additional cash to examine derivatives clearing organizations and for economic analysis. Find Kaitlyn and Patrick's story [here](#).

TRILATERAL GET-TOGETHER OF GOVS ON NAFTA: Governors and premiers from Mexico, Canada and the U.S. will hold a July 14 summit in Rhode Island to discuss their priorities for renegotiation of NAFTA. The meeting will be critical in discussing the role that states and local governments will play in the renegotiation of the free trade deal, according to a statement from CONAGO, Mexico's National Conference of Governors.

"To paraphrase Mr. Trump, what we are looking for is to make the free trade agreement great again - for all three nations and their people," CONAGO president Miguel Angel Mancera said in a statement.

The announcement comes after a group of Canadian premiers from Ontario, Manitoba, Prince Edward Island, Newfoundland and Labrador and the Northwest Territories met with Mancera and Claudia Pavlovich, governor of Mexico's Sonora state.

EU LOOKS TO BOOST AG TRADE WITH MEXICO: The EU and Mexico are not nearly as trade interdependent as we are with our Southern neighbor, but European officials are looking to expand the relationship this year - and avocados are very much in the mix, reports POLITICO Europe's Florian Wicki and Jakob Hanke.

Under the current trading arrangement between the EU and Mexico, implemented in 2000, the EU's most active trading sectors with Mexico are machinery and car parts, but as German Chancellor [Angela Merkel travels to Mexico today](#) to push the deal forward, there's plenty of buzz about other sectors, including food and agriculture. An upgraded EU-Mexico trade deal would seek to boost a host of other sectors, ranging from Mexican food exports (such as bananas, avocados and tuna) to banking.

The Trump factor: A renewed deal would also be a response to Trump's aggressive trade stance against Mexico. "U.S. President Trump's threats to impose punitive tariffs on imports from Mexico are piling the pressure to quickly diversify the trade," said Björn Lisker, spokesman for the German chamber of commerce in Mexico. Find more on the trade talks from our colleagues across the Atlantic [here](#).

WHERE'S SONNY? In Cleveland - [Cleveland, Miss.](#), that is. The secretary will speak at the annual conference of the Delta Council, an economic development organization serving 14 counties in the state. His trip marks the second time Perdue will have visited the South since taking office in late April; in early May he was in Arkansas to survey flooded areas. He's traveled to 10 states in the Midwest and West. The meeting's agenda didn't seem to be posted online as of late last night, but a Delta Council statement touted the traditional "fried catfish luncheon" as a highlight.

**** A message from POET - one of the world's largest ethanol producers:** From a family farm to a clean energy leader, POET operates 30 biofuel facilities & America's first cellulosic biofuel plant. We produce a cleaner fuel for millions of drivers, every day. We're POET and we're driving innovation, from the ground up. Learn more [here](#). **

A former governor and a current governor walk into the White House: Perdue chatted with current governors as part of the White House Infrastructure Summit on Thursday, [meeting with](#) Kansas' Sam Brownback, Alabama's Kay Ivey and Mississippi's Phil Bryant, among other state officials, according to photos posted to Twitter. The secretary began his day with a breakfast with House Education and the Workforce Chairwoman [Virginia Foxx](#) and Rep. [Todd Rokita](#), who chairs the panel's Subcommittee on Early Childhood, Elementary and Secondary Education. Perdue tie check: It appeared to be [watermelon themed](#).

RESEARCHERS SEE SODA TAXES SPREADING WHERE DEMS REIGN: There's plenty of room for soda taxes to spread to cities that are similar to the ones that have enacted them so far, researchers from Tufts and Harvard universities argue in an [article](#) published in Food Policy this week. The researchers looked at the places where soda taxes have been enacted

in the U.S. - from Berkeley, Calif., to Philadelphia - and found that Democratic Party dominance was "the most important city characteristic necessary for political success."

If that's true, it gives advocates a long list of targets for expansion. The paper notes that roughly 40 percent of the population lives in a city where Ds are in charge, and a whopping 73 of the 100 largest cities in the U.S. had Democratic mayors (at least as of 2016, per Ballotpedia). There are other key factors, the paper says, including external financial backing for pro-tax advocates and finding a political message that works. More from Tufts [here](#).

NEW LOANS TO SMALL AND BEGINNING FARMERS SLOW IN 2016: The pace of new lending to young, beginning and small farmers by banks in the Farm Credit System remained mostly flat last year when compared with 2015, with an average decrease of 0.3 percent across the three groups. Meanwhile, the overall number of new farm loans grew by 0.5 percent, according to data released Thursday by the Farm Credit Administration, which regulates Farm Credit. Those figures somewhat reflect the difficult conditions in the farm economy, said the Farm Credit Council, an industry group that represents financial institutions in the system. The group noted the longer-term trend that, over the past decade, the number of new loans made to beginning farmers has increased by more than 23 percent.

The Farm Credit Council highlighted data showing that outstanding loans to young farmers (age 35 or younger) increased 2.6 percent, to \$27.8 billion, while those to beginners (10 years or fewer in the business) rose 3.2 percent, to \$42.8 billion. Outstanding loans to small farmers (gross sales under \$250,000) also increased by 2.1 percent, to \$47.7 billion.

"Small farm operations remain a core part of Farm Credit's mission and we continued to meet their needs last year in the face of low farm commodity prices," Todd Van Hoose, CEO of the Farm Credit Council, said in a statement. He added that at the end of 2016, Farm Credit had more than 500,000 loans outstanding to small farmers, which accounted for slightly more than 48 percent of the total. Read the Farm Credit Administration data [here](#).

WACO A TESTING GROUND FOR PRODUCE PRESCRIPTIONS: Waco, Texas, has joined a small but growing list of communities that are experimenting with veggie prescriptions as a way to encourage people to eat healthier. World Hunger Relief, an anti-hunger nonprofit that runs a working farm outside of Waco - which MA toured earlier this spring - has partnered with Family Health Center, a group of local clinics that serve vulnerable populations.

The setup isn't much different from how you might get, say, antibiotics from the doc. "Doctors write a 'prescription' for patients who can then go to the on-site pharmacy at their clinic and pick up a box of vegetables," explains Daniel Stewart, who manages WHR's kitchen, sales and marketing. The small-scale farm is providing about 100 boxes of produce a week to the project. Along with those boxes come recipes (in both English and Spanish), and info about nutrition and cooking classes. The project is being evaluated by epidemiologists at nearby Baylor University, Stewart said. The Waco Tribune-Herald covered the project last month. Read that [here](#).

MENU LABELING HEARING CANCELED: House Energy and Commerce's health subcommittee will not be holding its hearing on menu labeling today, due to the House schedule change. TBD on re-scheduling.

MA'S INSTANT OATS:

- Researchers have developed a model for predicting where climate-change-driven food and water shortages are most likely to spark violence, United Press International [reports](#).
- In a 19-1 vote, the Senate Judiciary Committee on Thursday voted to advance the nomination of Makan Delrahim to head the Justice Department's antitrust division, where he'd play a major role in reviewing proposed agrochemical mergers. Our colleagues at Pro Tech have more [here](#).
- The American Chamber of Commerce in China is urging the administration to take advantage of Beijing's desire to avoid trade friction with the U.S. to push for greater market access in the country, Reuters [reports](#).
- Former Massachusetts GOP Sen. Scott Brown was confirmed by the full Senate on Thursday to serve as ambassador to New Zealand and the independent state of American Samoa. The [vote](#) was 94-4.
- A frozen-food startup is trying to convince consumers that frozen fare is just as healthy as fresh - and they have the help of Gwyneth Paltrow and Serena Williams. Fortune has it [here](#).

THAT'S ALL FOR MA! See you again soon! In the meantime, drop your host and the rest of the team a line: cboudreau@politico.com and [@ceboudreau](https://twitter.com/ceboudreau); jhopkinson@politico.com and [@JennyHops](https://twitter.com/JennyHops); hbottemiller@politico.com and [@hbottemiller](https://twitter.com/hbottemiller) and jlauinger@politico.com and [@jmlauinger](https://twitter.com/jmlauinger). You can also follow [@POLITICOPro](https://twitter.com/POLITICOPro) and [@Morning_Ag](https://twitter.com/Morning_Ag) on Twitter.

**** A message from POET - one of the world's largest ethanol producers:** From a family farm to a clean energy leader, POET is a biofuels company built from innovation. POET operates 30 biofuel facilities across eight states & America's first cellulosic biofuel plant. Across the country, we support 40,000 renewable energy jobs producing a cleaner fuel for millions of drivers, every day. We are securing a cleaner future for all of us. We're POET and we're driving innovation, from the ground up. Learn more [here](#). **

To view online:

<http://www.politico.com/tipsheets/morning-agriculture/2017/06/09/can-trump-solve-the-land-grant-ag-research-problem-220757>

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\$8.4 Billion in Deferred Maintenance Jeopardizes American Agriculture Research and Education

America's colleges and schools of agriculture educate the next generation of leaders in this most important of industries, conduct the research that will allow us to provide food and renewable feedstocks for a growing world population, and take science-based education to every county in the U.S. The physical infrastructure that supports these activities that are a foundation of our national competitiveness in food, agriculture, and natural resources are aging, inadequate, and, in many cases, obsolete.

Sightlines LLC, a national consulting firm that advises over 450 colleges and universities on managing and funding their campus facilities, conducted an in-depth analysis of facilities within the institutions represented by the APLU's Board on Agriculture Assembly.

Utilizing building level data supplied by 91 schools of agriculture and analysis of over 15,000 facilities with 87 million gross square feet valued at over \$29 billion, this study is the largest and most comprehensive of schools of agriculture in the United States. The conclusions about the age of the buildings, the lack of capital investment in them over time and the levels of deferred maintenance needs are sobering—*the total deferred maintenance cost is at least \$8.4 billion.*

Analyzing deferred maintenance per gross square foot (GSF) provides a benchmark allowing for comparisons among individual institutions or regions. The figure of \$8.4 billion equates to \$95/GSF. Sightlines research indicates that when deferred maintenance backlogs reach \$100/GSF, failures in building systems are more likely and the campus maintenance becomes more reactive than proactive. Facilities at schools of agriculture are very close to the critical \$100/GSF number. No region is consistently spending enough to make meaningful progress against the current deferred maintenance backlog.

Recommendations for Moving Forward

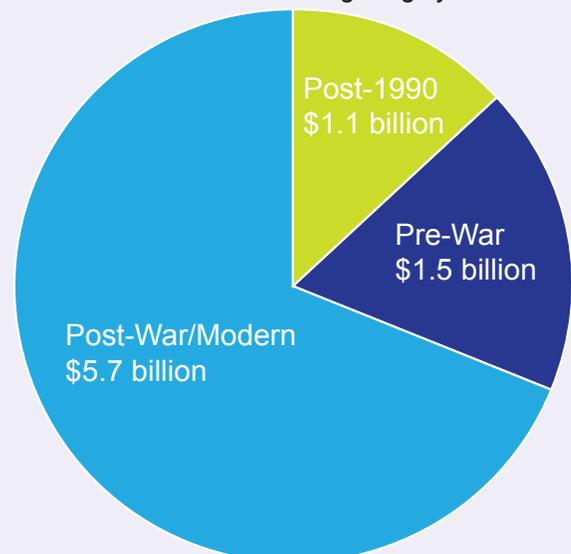
So what is the answer to this deferred maintenance problem that jeopardizes the research and education engine of the schools of agriculture funded by USDA and other agencies? No single entity or level of government can shoulder the funding needs. Thus, a multi-faceted set of strategies is needed to address this pressing problem.

- Secure an infusion of matching capital funds from the federal government
- Engage states in making investments in capital funding obligations
- Develop campus-wide long-term capital plans to address deferred maintenance problems and proactively address future maintenance of facilities in good condition
- Fully fund university facility and administration (indirect) costs on competitive grants to help finance good stewardship

Key Sightlines Findings

- \$8.4 billion in total deferred maintenance cost
- 15,000+ with a replacement value of \$29 billion
- \$95/GSF of campus space (\$100/GSF may trigger system failures)
- 54% of facilities were constructed during the post-war/modern era. These ageing buildings account for 68% of deferred maintenance needs (*see graph, right*)
- Over \$5 billion of the deferred maintenance falls into science research (\$3.2 billion) and classroom/teaching (\$2.0 billion)
- Only 20% of schools of agriculture invest at levels that would at least stabilize, if not decrease, the backlog of deferred maintenance
- 80% of the campuses are investing capital at such a low level that they will continue to add to the backlog of deferred maintenance every year

Post-war/Modern Era Buildings Highly At-Risk



Consent Agenda Item: ESCOP Budget and Legislative Committee Agenda Brief

Presenters: Bill Brown and Mike Harrington

For information only

The committee holds regular conference calls on the last Tuesday of each month. These calls have generally been well attended. The current B&L Committee membership is shown below.

<p>Chair: Bill Brown (UTK)</p> <p>Delegates: Moses Kairo (ARD) Alton Thompson (ARD) Karen Plaut (NCRA) Ernie Minton* NCRA Tim Phipps (NERA) Jon Wraith (NERA) George Hopper (SAAESD) Saied Mostaghimi (SAAESD) Jim Moyer (WAAESD) Glenda Humiston (WAAESD) Executive Vice- Chair Mike Harrington (WAAESD)</p>	<p>Liaisons</p> <p>Doug Steele (ECOP Liaison) Bob Holland (NIFA) Paula Geiger (NIFA) Josh Stull (NIFA) Glen Hoffsis (APLU Vet Med) Eddie Gouge (APLU) Ian Maw (APLU) Becky Walth (CARET) Cheryl Achterberg (APLU - BoHS) Jim Richards (Cornerstone) Hunt Shipman (Cornerstone) Vernie Hubert (Cornerstone) Jeremy Witte (Cornerstone)</p> <p>*Chair elect</p>
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The B&L Committee held a breakfast meeting on March 6 in conjunction with the AHS-CARET meetings. Doug Steel (ECOP B&L Committee chair) was also be in attendance. Discussions focused on advocacy for the single increase budget request for NIFA, Farm Bill efforts; exploring ways to coordinate the activities of the respective B&L committees; identifying needed “work products”; and creating broad-based support of major BAA initiatives such as the water security initiative.

Recent discussions focused on Time and Effort reporting and the recent BAA call for action to submit letters to congressional delegations supporting the FY 2018 BAA budget request.

T&E Reporting: The new requirements as specified in the Uniform Guidance were discussed with Maggie Ewell NIFA-OFGM. The Committee requested a set of bullet points that would capture NIFA expectations. Also requested were examples of problems that have surfaced in audit/reviews.

BAA Action Request: Unfortunately as of this writing the response rate to the BAA request to submit letters to Congress has been dismal, with only 51 letters submitted as of Tuesday, July 25. Executive Directors have urged responses from their respective regions. See: agaction.org

All documents related the federal budget are located at the land-grant.org.

Consent Agenda Item: Science and Technology Committee Update

Presentors: Marikis Alvarez and Jeff Jacobsen

Action Requested: For Information

Committee Members

Marikis Alvarez (ARD; Chair)

Ken Grace (WAAESD)

Laura Levine (WAAESD; Chair elect)

Joe Colletti (NCRA)

Deb Hamernik (NCRA)

Cameron Faustman (NERA)

Adel Shirmohammadi (NERA)

Nathan McKinney (SAAESD)

Susan Duncan (SAAESD)

John Yang (ARD)

Ed Buckner (ARD)

Liaisons:

Terry Nelsen (ERS)

Bob Matteri (ARS)

Dwayne Cartmell (SSSc; Social Sci Subc)

Doug Walsh (NIPMCC; Pest Mgmt Subc)

Edwin Price (ICOP)

Parag Chitnis (NIFA)

Denise Eblen (NIFA)

Jeff Jacobsen (Exec Vice-Chair, NCRA ED)

Chris Hamilton (recorder, NCRA AD)

Information Items

Conference calls and emails are the primary means of activity for S&T. Recently, ***NC1186 Water Management and Quality for Ornamental Crop Production and Health*** was selected by S&T Committee and affirmed by the ESCOP Executive Committee as the 2017 Excellence in Multistate Research Award. From the formal NC1186 nomination, Sara Delheimer helped to create a narrative for the project for inclusion in the APLU program *A Community of Scholars Honoring Excellence program*. This narrative with instructions has been submitted to APLU and NIFA for insertion into the official program and script. In addition, NIFA will update the recognition plaque for all multistate project awardees displayed at the Waterfront Center. The 2017 Award is the tenth recognition made by ESS. Summary comments from the S&T deliberations have been shared with the regional associations for their use as feedback for their 2017 regional nominations. A formal vote will be taken during the Fall ESS business meeting in Philadelphia, PA to approve the \$15,000 award to NC1186.

The five national 2017 Leadership Awardees pictures and written materials have also been submitted to APLU and NIFA for integration into the official APLU annual program and scripts. All regional associations participated in the development and delivery of materials for their winner to the S&T Executive Vice-Chair.

New S&T Committee members are: Laura Lavine (Washington State University) and Susan Duncan (Virginia Tech).

Action Item for Joint COPS

The S&T Committee reviewed the 2017 Excellence in Multistate Research Call in preparation for the 2018 release (enclosed with track changes) highlighting recommended modifications. The primary change was to address prior questions regarding the submission of joint projects. Based on regional association discussions and feedback, we propose only to accept individual projects. Other changes are for consistency in terminology, minor updates and slight timeline modifications. **S&T requests that these changes be formally approved by ESCOP.**

**2017~~8~~ Experiment Station Section Award for
Excellence in Multistate Research (~~July 2017~~September 2016)**

Purpose

The fundamental mandate of the Multistate Research authority compels State Agricultural Experiment Stations (SAES) to *interdependently* collaborate in projects that two or more states share as a priority, but for which no one state station could address singularly. Demonstration of interdependence is a high standard, and has become a hallmark of the Multistate Research Program's management objectives.

The purpose of the Experiment Station Section Excellence in Multistate Research Award program is to annually recognize those station scientists who are conducting exemplary multistate activities and enhance the visibility of the multistate program. A recipient Multistate Project will be selected from the pool of nominees submitted by the five regional research associations (NCRA, NERA, SAAESD, WAAESD, and ARD), and judged by the ESCOP Science and Technology Committee to exhibit sustained, meritorious and exceptional multistate research activities. The ESCOP Executive Committee will provide final approval.

Award

The Experiment Station Directors have approved a monetary recognition of \$15,000 from the Hatch Multistate Research Fund (MRF) for the Excellence in Multistate Research Award winner. Up to \$5,000 has been available to cover travel for up to two members of the recipient project (the Administrative Advisor and Chair or their designees) to attend the awards ceremony at the APLU Annual Meeting. The remaining \$10,000, and any unused travel funds, has been available to support activities which enhance and contribute to the research and/or outreach objectives of that multistate project, consistent with the appropriate use of Hatch MRF. Use of these funds is a project committee decision made in conjunction with its Administrative Advisor.

Eligibility

Any current Multistate Project (research, ERA, CC) listed in NIMSS (www.nimss.org) is eligible for consideration for an Excellence in Multistate Research Award. The nomination is predominantly based upon the five-year project period.

The Multistate Research authority allows other non-SAES partners to join in these project-based collaborations. Thus, many multistate projects include extension specialists as members, as well as Agricultural Research Service or Forest Service research scientists. In addition, many projects have private sector and non-Land-grant participants. Moreover, the majority of multistate projects have participants from more than a single region, with many having representation from all regions such that they are national in scope.

Basis for Nomination

Each of the five regional research associations may nominate one Multistate Project chosen from the entire national portfolio of active projects. An individual project can document collaborative activities with one or more different multistate projects, if applicable, within the appropriate nomination criteria. Nominations shall be made to the Chair of the respective regional Multistate ~~Review-Research~~ Committee (MRC) or Multistate Activities Committee (MAC) via the regional Executive Director's office. The documentation for this type of nomination should be sufficient to allow the review committee members to evaluate the Project according to the criteria listed below.

Criteria and Evaluation

Successful selections from regional nominations and advanced to the national competition for the ESS Excellence in Multistate Research Award will demonstrate high standards of scientific quality, research relevance to a regional priority, multistate collaboration on the problem's solution, and professional leadership in the conduct of the project.

All nominated projects, in the required format, shall be evaluated using the same criteria (with weights shown) based on the Project's:

- Issue, problem or situation addressed (5%)
- Objectives (5%)
- Accomplishments as outputs, outcomes and impacts (40%)
- Added-value and synergistic advantages from interdependence activities across mission areas (30%)
- Evidence of multi-institutional and leveraged funding with examples of sources (15%)
- Summary List of participating institutions and units (5%)

Selection Process

The ESCOP Science and Technology (S&T) Committee will serve as the review panel. The review will select from the annual group of regional nominees a national winner in time for public announcement and award presentation at the APLU Annual Meeting each year. All nominated projects will be evaluated using the same criteria.

Award and Presentation

The national winning project will be recognized by the Experiment Station Committee on Organization and Policy (ESCOP) Chair and USDA NIFA Administrator during the Awards Program held at the APLU Annual Meeting. Each of the regional award winning projects will be included in the APLU Awards Program by project number and title, technical committee chair, administrative advisor and participating institutions. This National Awardee narrative will be created by the Impact Writer and submitted to S&T Executive Vice-Chair. The title of the national winning project will be added to a plaque located at the USDA Waterfront Center.

Timeline

- October – Announcement sent to Directors and Administrators, Administrative Advisors and NIMSS participants by ESCOP Chair
- February 28 – Nominations due at Offices of the Executive Directors
- March – Nominations reviewed by regional Multistate Research or Multistate Activities Committees and recommendations submitted to regional associations
- March/April – Regional associations approve regional nominations at Spring meetings
- ~~April~~/May - Regional associations review, edit and finalize their nomination prior to the final submission
- May ~~2330~~ – Associations submit final regional nominations to ESCOP S&T Committee via the regional association supporting S&T Committee (**pdf and word document**)
- June – ESCOP S&T Committee reviews regional nominations [in early June](#) and submits recommendation for national winner to ESCOP Executive Committee
- June/July – ESCOP Executive Committee selects national winner
- July – National winner submitted to APLU and ESCOP Chair announces at Joint COPs
- July/~~August~~ – S&T Executive Vice-chair collects information from regional associations and submits materials to APLU for booklet and program script; NIFA notified for Waterfront Center plaque inscription
- September – National winner announced at ESS meeting
- November – National award presentation at APLU Meeting

Nomination Format

(The nomination should be a very concise summary and must be in this format.)

Nominating Region: _____

Nominator: _____ E-mail: _____

Project or Committee Number and Title: _____

Technical Committee Chair: _____ E-mail: _____

Administrative Advisor: _____ E-mail: _____

Project Summary (noting the following):

- Issue, problem or situation addressed (5%)
- Objectives (5%)
- Accomplishments (40%)
 - Outputs
 - Outcomes
 - Impacts (actual or anticipated)
- Added-value and synergistic activities across mission areas advantages from interdependencies (30%)
 - Multi-disciplinary activities
 - Multi-functional integrated activities
 - Additional partnerships, associations or collaborations
- Evidence of multi-institutional and leveraged funding with examples of sources (15%)
- Participating institutions and units (5%) (**page 4 only**)

Nominations will be **no more than 3 single spaced pages** (Times Roman 12 point and one inch margins) plus a 1 page summary-list of Participating institutions and units (alphabetized) for a **total of 4 pages**. Regions may utilize other information in selecting their nominee. The final regional nomination should be submitted by email to the Offices of the regional Executive Directors, by **c.o.b. February 28, 20187**:

Chris Hamilton, North Central <christina.hamilton@wisc.edu>

Dr. Richard Rhodes III, Northeast <rchrhodes@uri.edu>

David Leibovitz, Northeast <david_leibovitz@uri.edu>

Donna Pearce, South <donna_pearce@ncsu.edu>

Sarah Lupis, West <Sarah.Lupis@colostate.edu>

Dr. Alton Thompson, ARD <athompson1@ncat.edu>

Consent Agenda Item: Diversity Catalyst Committee Update

Presenters: Karen Plaut and Jeff Jacobsen

Action Requested: For Information Only

The Diversity Catalyst Committee (DCC) organized successful three-component sessions during the CARET/AHS meeting. These were: Intercultural Development Inventory (IDI) with ESCOP Leadership and other colleagues through Pamala Morris, Assistant Dean, Office of Multicultural Programs, College of Agriculture, Purdue Univ.; Applying the Multicultural Organization Development Model (MCOB) with ESCOP Leadership, regional research and Extension associations and NIFA through Shannon Archibeque-Engle, Director of Diversity and Retention, College of Agricultural Sciences, Colorado St. Univ.; and Diversity and Inclusive Excellence with ESCOP Leadership, regional research and Extension associations and NIFA through Shannon Archibeque-Engle, Director of Diversity and Retention, College of Agricultural Sciences, Colorado St. Univ. This is consistent with the approved DCC Plan. Committee activities going forward are focusing on high priority elements of this Plan.

For the Fall ESS Annual Meeting in Philadelphia, PA two sessions will be connected to DCC efforts: A Tour of Civil Rights Reviews and Discovery of State Best Practices with Norman Pruitt, Interim Director, NIFA Civil Rights Director and Program Compliance Review Leader and Latoya Hicks, NIFA Equal Opportunity Specialist; and The Balance Between a Compliance Mentality and an Inclusive Mindset utilizing the IDI assessments with Patreese Ingram, Assistant Dean of Multicultural Affairs, College of Agricultural Sciences, Pennsylvania State University and Pamala Morris, Assistant Dean/Director of Multicultural Programs, College of Agriculture, Purdue University.

Karen Plaut, DCC Chair, has assumed the Interim Dean of the College of Agricultural Sciences at Purdue University effective July 1, 2017. She wishes to remain the Chair of the Diversity Catalyst Committee.

Bret Hess has agreed to participate in a panel at the Joint COPs meeting representing the DCC and his PowerPoint slides follow this Agenda Brief.